

ANNUAL REPORT

SHUSHRUSHA

Annual REPORT 2021-2022



**SHUSHRUSHA
CITIZENS' CO-OP.
HOSPITAL LTD.**

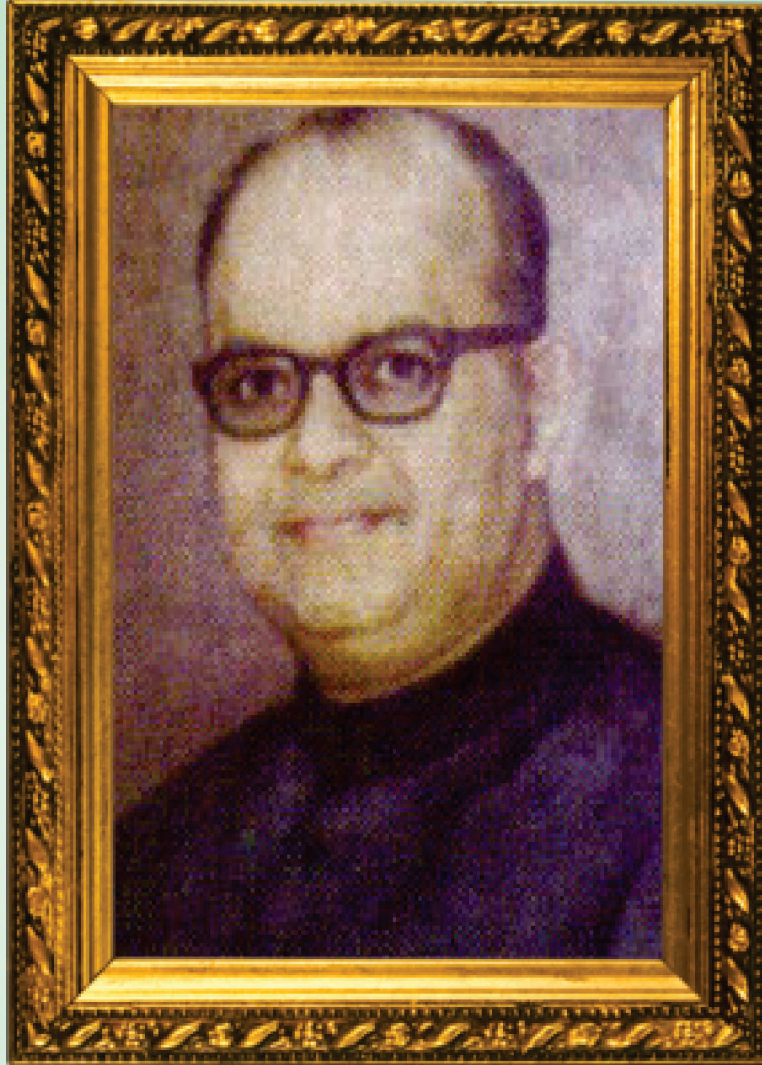
698-B, Ranade Road,
Dadar, Mumbai - 400 028.

"Self sufficiency in health care by self participation"

रुग्णानां व्याधिनाशाय । क्षिप्रंचारोग्य हेतवे ।। शुश्रूषा सुश्रुता भूयात । स्वया निष्काम सेवया ।।

SHUSHRUSHA

CITIZENS' CO-OPERATIVE HOSPITAL LIMITED



PIONEER & FOUNDER

Late Dr. Vasant Shripad Ranadive

(1924 - 1971)



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
MUMBAI - 400028.

NOTICE

ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 58th ANNUAL GENERAL MEETING of Shushrusha Citizens' Co-operative Hospital Ltd. will be held on Wednesday, the 28 September, 2022 at 4.00 p.m. at Kohinoor Hall, Sane Guruji School Campus, B. W. Pathare Marg, Shivaji Park, Dadar (West), Mumbai – 400 028 to transact the following business.

AGENDA

- 1) Pay Homage to Ms Vidya Vahini Vasant Ranadive, Wife of Dr. Vasant Ranadive, Founder of our Shushrusha Citizens' Co-operative Hospital Ltd. on sad demise on the 20th August, 2022 as also other esteemed departed members of Shushrusha Citizens' Co-operative Hospital Ltd.
- 2) To read and take on record the minutes of OAVM Annual General Meeting held on 28 / 09 /2021 and Special General Meeting held on 23 / 01 /2022 respectively.
- 3) To receive and adopt the reports of the Board of Directors for the Financial Year 2021-22 and the audited Balance Sheet along with Income and Expenditure Account and to adopt Auditors' Report thereon for the year ended 31st March, 2022.
- 4) To appoint Auditors for the Financial Year 2022-23 and fix their remuneration.
- 5) Annual Budget for the next Financial Year (FY 2022-23).
- 6) The hospital is inclined, and interested in collaborating/partnership/outsources its facilities and infrastructure, both medical and other, for improving/developing and enhancing its potential/abilities to remain ahead in the changing market condition and environment and to continue with its all activities as stated under the object of the hospital in its name or otherwise as the case may be without losing hospital's identity.
- 7) To grant Leave of Absence to the members of the society other than to those whose names appear in the Attendance Register of this 58th Annual General Meeting.
- 8) Any other business with the permission of the Chair.

Rekha Bhatkhande

Dr. Rekha Bhatkhande
Dean

CC: Notice Board
Dy. Registrar Co-op, G North Ward.
For Information and Earnest Request & Presence Please.

Note:

1. Please note that in accordance with Bye-Law 33, if there is no quorum by 4.00 p.m., the President shall adjourn the meeting. The adjourned meeting, in that case, will be held on the same day at the same place at 4.30 p.m. and at such an adjourned meeting the business will be transacted by the members present, even if there is no quorum.
2. Any member who desires to ask questions with specific information related to the Report and Accounts is requested to send the same in writing so as to reach the Dean of the Society at least 7 days prior to the date of the Annual General Meeting.
3. In accordance with Rule 62 (2) of Co-operative Society Rules, 1961, the Annual Report alongwith Income & Expenditure and Balance Sheet shall be displayed on the official Notice Board 15 days prior to Annual General Meeting. The copies of the report and Balance Sheet will be available at the hospital office during office hours.
4. By an under item No. 6 the Board of Director are not seeking open indeed / complete powers and authority from this General Body. The Board of Directors hereby undertakes that if such powers and authority under item of 6 are given to them, then those powers and authority shall be used only for the benefits of the hospital. The board further assured the General Body that all such major and policy decision shall under item No. 6 shall be taken only within the concordance and information to the General Body.
5. Minutes of the last Annual General Meeting and Special General Meeting are available in the office. Members may avail of the same from the office during office hours.

Contents

AGM Notice & Agenda in English.....	1
Leadership Team 2021-22	3-4
Letter from the Chairman.....	5
Meetings of the Board of Directors / Performance Review : Dadar Hospital.....	6-7
Fixed Deposits / Donations	8
Membership / Benefits to poor patients / Audit	9
Enhancing Patient Care / Performance Review: Vikhroli Unit.....	10
Community Services & Social Activities / Camps at Dadar Hospital	10
Consultants / Awards & Achievements	11
Thanks.....	12
Annual Report in Marathi.....	13
Benefits to Members.....	21
Auditors Report.....	22-25
Balance Sheet.....	26-31
Income and Expenditure Account.....	32-35
Schedule "C" Fixed Assests.....	36-37
Schedule "A" Other Liabilities & Schedule "B" Deposits.....	38
Schedule "D" Note on Account.....	39-45
Donors / Diagrams.....	46-48
Statistics of Dadar Hospital & Vikhroli Unit.....	49-50

BOARD OF DIRECTORS



Leadership Team 2021-22



Smt. Vaishali Dhote
Chairperson



Dr. Vijay M. Deshmukh
Vice Chairman



Dr. Sachin Mandlik
Dean



Adv. Sharadchandra Desai
Treasurer till December 2021



Dr. N. S. Laud
Director



Dr. Rekha Bhatkhande
Director



Dr. Shilpa Deshmukh
Director



Dr. Harish Bhende
Director



Dr. Anil Damle
Director

BOARD OF DIRECTORS



Leadership Team 2021-22



Shri. Ramesh Dhamankar
Director



Shri. Suresh Sarnobat
Director



Shri. Yashwant Deshpande
Treasurer from December 2021



Shri. Shekhar Pathare
Director



Shri. Ashish Chitre
Director



Shri. Upendra Sawant
Director



Shri. Krishna Kajrolkar
Director



Shri. Sahadev Rasal
Director

Nominee of Govt. of Maharashtra : Jt. Director of Health Services

Nominee of M.C.G.M. : Medical Health Officer (G North Ward)

Nominee of Registrar of Co-operative Societies : Jt. Registrar, Co-Op. Societies

**SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
MUMBAI - 400028.**

FIFTY EIGHTH ANNUAL REPORT

Dear members,

Another year has gone by, and thankfully we have not only survived the challenges of the pandemic, but are now on the path of a strong recovery in our Dadar unit.

During the year 2021 - 2022, we offered Covid care to patients at both our hospitals, along with our regular services.

Under the guidance of our Vice Chairman and Dean, we were in complete readiness for paediatric Covid care in the likelihood that it was expected to inflict children on a large scale. We had added air lines for ventilatory support to our paediatric unit and high dependency unit, purchased portable dialysis machines, and trained our medical officers for the eventuality.

To maintain the safety of our doctors and staff, they were fully vaccinated through the efforts of the hospital.

The vaccination centre in our Vikhroli unit benefited over 20,000 citizens.

Our outreach programs were reinitiated, with several camps and lectures held in nearby colleges and schools.

Numerous free health camps were held on our campus for the benefit of citizens.

Several initiatives were introduced for the motivation, up skilling and recognition of the staff, since we depend upon their efficiency for maintaining the quality of our services.

CMEs were conducted for consultants.

On the financial front, we were still struggling to reach our pre Covid levels, and our liabilities continued to rise, reaching over 100 crores.

Towards the end of 2021 the Board of Directors, after much thought and discussion, concluded that we should enter a strategic partnership of some form for our Vikhroli unit, so as to ease the staggering financial liabilities we were under, and stop the drain of resources from the Dadar unit.

Accordingly, in the special general meeting held in January 2022, you the general body, had mandated the same.

Sincere efforts were made in this direction, and a suitable party was identified. Negotiations with the party were underway and proceeding well. We had obtained an NOC from our bankers and the principal donors, the Tulsiani Trust.

It was envisaged that the proposal would be placed before you, the members, sometime in early August, wherein the proposed partners, along with their legal and financial advisers would be present, along with our advisers. Saraswat Bank representatives had also agreed to remain present. All details of the proposal would be openly shared and discussed in detail.

Unfortunately, a couple of directors opposed the proposal. A case was filed against the hospital and all its directors. The proposed partner was served legal notices, as was MHADA.

This derailed the process completely, and resulted in the party withdrawing their proposal.

Under the circumstances, in the face of the opposition, the office bearers were left with no option but to tender their resignations, despite having the full support of the members and consultants from both Dadar and Vikhroli.

Accordingly all office bearers resigned from their posts and the board of directors on August 9th 2022.

Nevertheless, we have complete faith in our institution and its members to forge a path ahead and take the institution to a position of greater strength.

Our good wishes and commitment to the well-being of Shushrusha remain unwavering, and we shall continue to support this noble institution in every way.

Thank you all, for your kind support through the last 2 1/2 years.

Yours sincerely,



Vaishali Dhote
Chairperson

Meetings of the Board of Directors

The Board met 18 times from 01.04.2021 to 31.03.2022. Attendance of the Directors was as follows:

Smt. Vaishali Dhote	18	Dr. Vijay M. Deshmukh	18
Dr. Sachin Mandlik	15	Adv. Sharadchandra Desai	08
Dr. N. S. Laud	11	Dr. Rekha Bhatkhande	10
Dr. Shilpa Deshmukh	06	Dr. Harish Bhende	10
Dr. Anil Damle	00	Shri. Ramesh Dhamankar	17
Shri. Suresh Sarnobat	14	Shri. Yashwant Deshpande	18
Shri. Shekhar Pathare	14	Shri. Ashish Chitre	11
Shri Upendra Sawant	02	Shri Sahadev Rasal	00
Shri. Krishna Kajrolkar	16		

1. Performance Review : Shushrusha Hospital, Mumbai

Sr. No.	Particulars	Dadar		Vikhroli	
		FY 2021-22	FY 2020-21	FY 2021-22	FY 2020-21
1	Patients Treated OPD & IPD	29942	17,707	7,349	4,039
2	Effective Bed Occupancy on an average per day	50	35	25	51
3	Available bed capacity	121	121	130	130
4.	Total income - Clinical services (Rs.)	43,54,65,123	28,39,37,958	9,09,28,394	15,77,73,315

The Hospitals revenue receipts under various heads are as follows:-

DADAR HOSPITAL

<u>Hospital Revenue Receipts</u>						<u>Rupees in Lakhs</u>	
						<u>2020-21</u>	<u>2021-22</u>
1.	Stay	539.81	1039.98
2.	Pathology	245.98	465.35
3.	Operation Theatre	277.69	325.58
4.	X Ray	26.08	41.61
5.	Blood Bank	21.72	31.61
6.	Sonography	31.30	54.78
7.	AKD	73.53	78.66
8.	ECG	15.02	22.02
9.	2D Echo	31.99	52.37
10.	Physiotherapy	10.43	33.62
11.	EMG / ENG	2.72	3.88
12.	EEG	2.18	3.85
13.	Treadmill	0.32	2.03
14.	Ophthalmology	4.30	2.15
15.	Audiometry	0.83	2.82
16.	CT Scan	132.71	160.01
17.	Cath Lab	189.50	222.14
18.	Diet	0.20	0.49
19.	Consultants' Fees	868.46	1448.53
20.	P.F.T. & CPT Lab	1.43	2.53
21.	Other Departments	363.17	360.64
(Registration fees, Psychotherapy, Oxygen, etc)							
TOTAL						2839.37	4354.65

The hospital has incurred expenses amounting to Rs. 47,58,74,172/- in the financial year under review as compared to Rs. 36,40,96,224/- of last year.

VIKHROLI HOSPITAL

<u>Hospital Revenue Receipts</u>		<u>Rupees in Lakhs</u>	
		<u>2020-21</u>	<u>2021-22</u>
1)	Stay	901.18	238.56
2)	Pathology	161.68	110.61
3)	Operation Theatre	8.17	10.54
4)	Radiology	11.75	25.97
5)	Physiotherapy	-	-
6)	Consultant's Fees	78.47	137.07
7)	Other	416.48	386.53
TOTAL		1577.73	909.28

The hospital has incurred expenses amounting to Rs. 23,42,06,455/- in the year under review as compared to Rs. 26,01,86,481/- of last year

1.1 Fixed Deposits

At the end of the Financial Year 2021-22 the amount of Member's Fixed Deposits stands at Rs. 10,45,00,000/-.

We thank our members for their ongoing support in the form of the investments they have made in our Members Fixed Deposit Scheme and continue to show their involvement by renewing their deposit.

1.2 Donations

The hospital received donations amounting to Rs. 75,49,469/- at Dadar and Rs. 18,87,117/- at Vikhroli which have been credited to the following Account heads:

General Donation	Rs.	1,15,069/-
Medical Relief Fund	Rs.	21,25,000/-
Hospital Equipment Fund	Rs.	52,01,400/-
Dilasa Programme	Rs.	10,000/-
Other Fund	Rs.	98,000/-
General Donation, Vikhroli	Rs.	1,37,117/-
Hospital Equipment Fund, Vikhroli	Rs.	17,50,000/-

Donation to our hospital is exempted under section 80-G of Income Tax Act.

1.3 Membership

- Equity Share Capital stands at Rs. 328.84 lakhs, registering an increase of 2.57% over the previous year.
- The number of members on the roll of Society has gone up to 22839 showing an increase of 83 members.

1.4 Benefits to poor patients

Hospital offers free medical treatment to the indigent patients who are below poverty line and subsidized medical treatment to the poor patients who are above poverty line. In addition, hospital offers concession in medical bills to the patients who have financial constraints during their long illness.

- a) Benefit amounting to Rs. 21,11,882/- was given to patients under Indigent Patient Fund Scheme.
- b) Dean's concession was given amounting to Rs. 7,74,185/- to deserving patients.
- c) The Hospital conducts free Cleft & lip Surgery under the Smile Train Project. The Project is run in association with Indiabulls Foundation. During the year under review Hospital spent Rs. 7,88,036/- from its own account.

A total amount of Rs. 36,74,103/- was spent to help poor patients.

1.5 Audit

Statutory Auditors, M/s. Sujoy P. Mehta & Associates, Chartered Accountants had audited the Statement of Accounts for the FY 2021-22.

M/s. Pankaj B. Mehta & Co., CA has completed internal audit for the FY 2021-22.

2. Performance Review : Enhancing Patient Care, at Dadar and Vikhroli Hospitals

Various specialty departments started from time to time are functioning satisfactorily and giving quality health care services to patients.

Dadar Unit :-

- 2.1 From 13th April, 2021 Dadar Shushrusha Hospital successfully offered services to Covid-19 patients. Total 352 Covid patients treated in our hospital.
Thanks to all the Consultants, Intensivist, RMO, Nurses and staff who offered their services in the peak of the Covid-19 pandemic.
- 2.2 **ACCREDITATION** – The success of the hospital needs recognition by peers. Our ISO 9001 : 2015 1st Surveillance audit has been successfully completed. We have fast tracked the process to acquire NABH certification.
- 2.3 The hospital provides cashless services through our collaboration with national insurance companies, TPA's and other alliances. The members continue to get their benefits as always.
- 2.4 Shushrusha Hospital has organized CME on Advances in Diabetes Mellitus Management on 14.11.2021. Dr. Manisha Talim, Dr. Kaustubh Mahajan, Dr. Haresh Asnani, Dr. Bhavesh Vora & Dr. Deepak Jagiasibava were delivered their lecture on above subject. Total 22 doctors participated in the CME.

Vikhroli Unit :-

- 2.5 From 1st April, 2021 to 31th March, 2022 Shushrusha's Suman Ramesh Tulsiani Hospital, Vikhroli successfully offered services to Covid-19 patients. Total 259 Covid patients treated in our hospital.
- 2.6 Vaccination Drive for Covid-19 was held at the Vikhroli Hospital between 01.04.2021 to 31th March, 2022. Total 30,183 beneficiaries were administered with the Covishield Vaccine.

3. Community Services & Social Activities

In an effort to reach out to maximum number of citizens, the hospital conducted health check-up camps, under our programme of Community Services for needy and poor patients. The following camps were organized and have received overwhelming response from citizens.

3.1 Camps at Dadar Hospital

Subject	Camps
Blood Donation Camps	During the year 23 blood donation camps were organized and 586 units of blood were collected from centres like Akhil Bhartiya Vidyarthi Parishad, BJP Sevalay (Mahim & Prabhadevi), Shivsena Shakha (Worli), Bhavani Mata CHS (Prabhadevi), Congress Party (Prabhadevi), BJP (Mahim), Trun Mitra Mandal (Ghatkopar), Fire Station (Worli), Kutch Yuvak Sangh (Dadar), Green World (Airoli).
Eye, Skin and Paediatric Health Check-up Camp	In memory of our founder, the late Dr. V. S. Ranadive camp was conducted wherein 40 patients were benefited.

- 3.2 Vaccination Drive for prevention of Cervical Cancer in Kirti College on World Cancer Day.
- 3.3 General Health Checkup, Eye checkup and education programme for female on awareness of Breast Cancer was conducted for member of Akhil Deshastha Rugvedi Brahman Madhyavarti Mandal.
- 3.4 Infection control week was observed globally in the month of October from 17th to 23rd October, 2021. On this occasion we have celebrated Infection Control Week in our organisation under the concept the them of "Infection Prevention and You" from 21st to 23rd October, 2021.
- 3.5 Practice of Identifying and felicitating the Best employee of the month for the following categories has been started from March 2022.
 - 1) Best RMO 2) Best Staff Nurse 3) Best Menial Staff 4) Best Employee (Technician) 5) Best Employee (Office Category)
- 3.6 **Community Health Programs** : Dilasa Senior Citizen Centre, Dadar.
In second year of Corona, Dilasa conducted 14 programmes through Zoom virtual instead of 12 programmes.

4. Consultants

Our consultants have always committed and desired to contribute to the enhancement and growth in clinical care. They form the backbone of our hospitals, and even in the feedback patients have always praised the approach and understanding our Consultants show during the treatment.

The Board of Directors wishes to put on record their appreciation of the active involvement, valuable support and co-operation offered by the Consultants. The Management will ensure a greater participation by Consultants, so that their valuable experience and services are available to a larger population.

5. Awards and Achievements

- **Dr. Manoj Gandhi**, DNB has been awarded the Covid Warrior certificate by Bank of India for their employees
- **Dr. J. Nathan**, MD. Consultant Neurophysician has been elected as a member of the executive committee of the International Neurological Ketogenic Society (INKS) and he has been co-opted at the (ILAE) International league against epilepsy task force for dietary therapies.
- **Dr. Bharatsinha Bhosale**, MD, DM, PDCR, ECMO Senior Consultant Medical Oncologist -
 1. Received fellowship from the University of Zurich for advanced Lung cancer May 2021 to May 2022: it was one year virtual course owing to the pandemic. The final session and examination took place at the University hospital Zurich in May 22 he was the only Indian selected.
 2. He has been accepted for fellowship in Molecular Oncology at Jefferson University.
- **Dr. N.S. Laud**, M.S. (Ortho), FRCS, DSC (Honours) has been awarded with the CME Dronacharya Award on 24th August, 2021.
- **Dr Tushar D. Rege**, M.S., Diabetic Foot Surgeon, has been appointed as the President of the Maharashtra Chapter of IPA.
Under the aegis of the Chapter, IPA Maharashtra is holding the first workshop on Diabetic Foot management in August 2022
- **Dr. Nikhil Gokhale**, MS (Orth), MRCS (Ed), Dip. CAOS – has cleared the FRCS(Trauma & Orth) exams this year
- **Dr Nitin Mokal**, MS, M.Ch (Plastic Surgen) has been elected as President of Association of Plastic Surgeons Of India 2023. He has been awarded with the Distinguished Doctors Award Indian Medical Association for service in treating poor patients with cleft lip and palate through Smile Train
- **Dr Roopa Viswanathan Iyer** has been awarded “Women Empowerment Principle award for 2021-22”
- **Dr. Cassandra Carvalho**, MS—ENT has been awarded the NMMC Covid ICU experience letter during the Mucormycosis affliction. He has been also awarded Covid Star, by Medical Journal Lexicon and COVID-19 Task Force.
- **Dr. Rajashri Kelkar**, M.S. FRCS received Postgraduate Certificate in Principles of Oncoplastic Breast Surgery.

6. THANKS

On behalf of the Society and Board of Directors I would like to express my sincere thanks to:

- Municipal Commissioner of Greater Mumbai and officials of G-North Ward and S-Ward for their assistance and guidance in corona pandemic.
- Commissioner for Co-operation and Registrar of Co-operative Societies and the Maharashtra Co-operative Election Authority.
- General Manager, BEST
- Commissioner of Food and Drugs Administration,
- Shri Gautam Thakur, Chairman & other officials of Saraswat Co-operative Bank.
- Committee members and office-bearers of Mumbai Labour Union.
- Adv. Subhash Dhutia, for his advice and guidance in labour matters.
- Auditors M/s. Sujoy P. Mehta & Associates, Chartered Accountants.
- The Consultants, employees, members, donors and well wishers for their active participation and support.

For and on behalf of the Board of Directors,

Rekha Bhatkhande

**Dr. Rekha Bhatkhande
Dean**

शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड, मुंबई - ४०००२८.

सूचना

वार्षिक सर्वसाधारण सभा

याद्वारे सूचना देण्यात येत आहे की, शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड या संस्थेची ५८ वी वार्षिक सर्वसाधारण सभा बुधवार, दिनांक २८ सप्टेंबर, २०२२ रोजी दुपारी ४.०० वाजता, कोहिनूर केटरिंग कॉलेज हॉल, सानेगुरुजी शाळेचे आवार, बी. डब्ल्यू. पाठारे मार्ग, शिवाजीपार्क, दादर, मुंबई - ४०००२८ येथे आयोजित करण्यात आलेली आहे.

विषयपत्रिका

- शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेडचे संस्थापक कै. डॉ. वसंत रणदिवे यांच्या पत्नी श्रीमती विद्यावहिनी वसंत रणदिवे यांच्या दि. २० ऑगस्ट, २०२२ रोजी झालेल्या दुःखद निधनानंतर त्यांना व शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेडच्या इतर आदरणीय दिवंगत सभासदांना श्रद्धांजलि वाहणे आणि नोंद घेणे.
- दिनांक २८ सप्टेंबर २०२१ रोजी झालेल्या वार्षिक सर्वसाधारण सभेचे आणि दि. २३.०१.२०२२ रोजी झालेल्या विशेष सर्वसाधारण सभेचे इतिवृत वाचणे आणि रेकॉर्ड करणे.
- आर्थिक वर्ष २०२१-२२साठी संचालक मंडळाचा अहवाल सभेपुढे मांडणे आणि ३१ मार्च, २०२२ रोजी संपलेल्या वर्षासाठी लेखापरीक्षित ताळेबंद आणि उत्पन्न आणि खर्च लेखा आणि त्यावरील लेखापरीक्षकांचे अहवाल मंजूर करणे.
- आर्थिक वर्ष २०२२-२३ साठी लेखापरीक्षकांची नियुक्ती करणे आणि त्याचे मानधन निश्चित करणे.
- सन २०२२-२०२३ या आर्थिक वर्षाकरिता अंदाजपत्रक बनविणे.
- शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड सध्या व्यावसायिक / आर्थिक / जागतीक तसेच देशामधील वैद्यकीय पटलावरील घडामोडी पहाता या हॉस्पिटलमधील असलेल्या व्यवस्था, कौशल्य, पायाभूत सुविधा तसेच कुशल व अकुशल मनुष्यबळ यांचे वैद्यकीय तसेच इतर बाबतीचे योग्य नियोजन व व्यवस्थापन करून योग्य व्यक्ती / आस्थापन यांच्यासोबत सहयोग किंवा साजेदारी तसेच भागीदारी तसेच किंवा एखाद्या योग्य व तज्ज्ञ व्यक्ती किंवा आस्थापनाला या इस्पितळामधील व्यवस्था, पायाभूत सुविधा तसेच इतर बाबी यांचे अटी व शर्तीनुसार प्रदान करणे, ज्यात, संस्थेच्या उद्दिष्टांप्रमाणेच असतील व त्यात संस्थेची जनसामान्यांमध्ये तसेच सभासदांमध्ये असलेली प्रतिमा व ओळख कायम ठेऊन संस्थेच्या हिताला बाधा न पोचविता व संस्थेच्या हिताचे निर्णय घेण्यासाठी संस्थेच्या संचालक मंडळास अधिकार देणे.
- या ५८ व्या वार्षिक सर्वसाधारण सभेच्या हजेरी पटात ज्यांची नावे आहेत त्यांच्या व्यतिरीक्त संस्थेच्या सदस्यांना अनुपस्थितीची रजा मंजूर करणे.
- अध्यक्षांच्या परवानगीने उपस्थित करण्यात येणारे इतर विषय.

Rexha Bhattachande

डॉ. रेखा भातखंडे

अधिष्ठात्री

प्रत रवाना : सूचना फलक

उपनिबंधक सहकारी संस्था, जी उत्तर प्रभाग

माहितीसाठी व उपस्थितीसाठी कळकळीची विनंती

- सूचना :** १) उपविधी क्र. ३३ अन्वये दुपारी ४.०० वाजेपर्यंत गणपूर्ती न होऊ शकल्यास अध्यक्षांकडून ही सभा पुढे ढकलण्यात येईल. पुढे ढकलण्यात आलेली सभा त्याच दिवशी त्याच ठिकाणी उपस्थित असलेल्या सभासदांसह ४.३० वाजता सभेचे कामकाज सुरू करण्यात येईल याची कृपया नोंद घ्यावी.
- ज्या सदस्यांस वार्षिक अहवाल व लेखापत्रकांबाबत विशिष्ट माहिती संबंधित प्रश्न विचारावयाचे असतील, त्यांनी ते प्रश्न वार्षिक सर्वसाधारण सभेपूर्वी किमान ७ दिवस रुग्णालयाच्या अधिष्ठात्री यांच्या कार्यालयात, लेखी स्वरूपात सादर करावेत किंवा dean@shushrushahospital.org वर इमेल करावेत ही विनंती.
 - सहकारी संस्था नियमावली १९६१ च्या नियम क्र. ६२(२) अन्वये अहवाल, आय-व्यय तक्ता आणि ताळेबंद तक्ता रुग्णालयाच्या कार्यालयात वार्षिक सर्वसाधारण सभेपूर्वी १५ दिवस अगोदर सूचना फलकावर लावण्यात येईल. वार्षिक अहवाल व ताळेबंद यांच्या प्रती रुग्णालयाच्या कार्यालयात कार्यालयीन वेळेत उपलब्ध असतील.
 - विषय क्रमांक ६ अन्वये संचालक मंडळ या सर्वसाधारण सभेकडून कोणतेही अर्निबंध अधिकार मागत नाही. तसेच या सर्वसाधारण सभेने जर अधिकार दिल्यास त्याचा वापर केवळ संस्थेच्या हिताच्या दृष्टीने करण्याचे अभिवचन संचालक मंडळ देत आहे. या विषयामधील सर्व निर्णय, माहिती पुढील सर्वसाधारण सभेच्या मंजूरीनेच करण्यात येणार आहे.
 - शेवटच्या वार्षिक सर्वसाधारण सभेचे व विशेष सर्वसाधारण सभेचे कार्यवृत्त कार्यालयात उपलब्ध आहेत. सभासद कार्यालयीन वेळेत कार्यालयातून याचा लाभ घेऊ शकतात.

संचालक मंडळाच्या सभा

१ एप्रिल २०२१ ते ३१ मार्च २०२२ पर्यंत संचालक मंडळाच्या १८ सभा झाल्या. सदर सभांकरिता संचालकांची उपस्थिती खालीलप्रमाणे होती.

सौ. वैशाली धोटे	१८	डॉ. विजय देशमुख	१८
डॉ. सचिन मंडलिक	१५	अॅड. शरदचंद्र देसाई	०८
डॉ. एन. एस. लाड	११	डॉ. रेखा भातखंडे	१०
डॉ. शिल्पा देशमुख	०६	डॉ. हरीष भेंडे	१०
डॉ. अनिल दामले	००	श्री. रमेश धामणकर	१७
श्री. सुरेश सरनोबत	१४	श्री. यशवंत देशपांडे	१८
श्री. शेखर पाठारे	१४	श्री. आशिष चित्रे	११
श्री. उपेंद्र सावंत	०२	श्री. सहदेव रसाळ	००
श्री. कृष्णा काजरोळकर	१६		

१. रुग्णालयाच्या कामकाजाचा आढावा

क्र.	तपशिल	दादर		विक्रोळी	
		२०२१-२२	२०२०-२१	२०२१-२२	२०२०-२१
१	आंतर आणि बाह्यरुग्ण	२९९४२	१७,७०७	७,३४९	४,०३९
२	सरासरी रोज दाखल रुग्ण	५०	३५	२५	५१
३	क्षमता	१२१	१२१	१३०	१३०
४.	उत्पन्न रुपयात	४३,५४,६५,१२३	२८,३९,३७,९५८	९,०९,२८,३९४	१५,७७,७३,३१५

रुग्णालयाच्या विविध विभागातील आर्थिक कामगिरीचा तपशील :

दादर रुग्णालय

रुग्णालय महसूल जमा				रुपये लाखात	
				२०२०-२०२१	२०२१-२०२२
१.	राहाण्याचे शुल्क	५३९.८१	१०३९.९८
२.	पॅथॉलॉजी	२४५.९८	४६५.३५
३.	शस्त्रक्रिया कक्ष	२७७.६९	३२५.५८
४.	क्ष-किरण	२६.०८	४१.६१
५.	रक्तपेढी	२१.७२	३१.६१
६.	सोनोग्राफी	३१.३०	५४.७८
७.	ए.के.डी.	७३.५३	७८.६६
८.	इ. सी. जी.	१५.०२	२२.०२
९.	टू. डी. एको	३१.९९	५२.३७
१०.	फिजिओथेरेपी	१०.४३	३३.६२
११.	इ. एम. जी. / इ. एन. जी.	२.७२	३.८८
१२.	इ. इ. जी.	२.१८	३.८५
१३.	ट्रेडमिल	०.३२	२.०३
१४.	ऑर्थोल्मॉलॉजी	४.३०	२.१५
१५.	ऑडिओमेट्री	०.८३	२.८२
१६.	सी. टी. स्कॅन	१३२.७१	१६०.०१
१७.	कॅथलॅब	१८९.५०	२२२.१४
१८.	डाएट	०.२०	०.४९
१९.	वैद्यकीय सल्लागार शुल्क	८६८.४६	१४४८.५३
२०.	पी.एफ.टी. आणि सी.पी.टी. लॅब	१.४३	२.५३
२१.	इतर विभाग (नोंदणी, ऑक्सिजन वगैरे)	३६३.१७	३६०.६४
एकूण				२८३९.३७	४३५४.६५

अहवालसाली रुग्णालयाचा रु.४७,५८,७४,१७२/- इतका खर्च झाला आहे. गतवर्षी तो रु. ३६,४०,९६,२२४/- इतका होता.

विक्रोळी रुग्णालय

<u>रुग्णालय महसूल जमा</u>	<u>(रुपये लाखात)</u>	
	<u>२०२०-२१</u>	<u>२०२१-२२</u>
१) राहाण्याचे शुल्क	९०१.१८	२३८.५६
२) पॅथॉलॉजी	१६१.६८	११०.६१
३) शस्त्रक्रिया विभाग	८.१७	१०.५४
४) क्ष-किरण	११.७५	२५.९७
५) फिजीओथेरेपी	-	-
६) वैद्यकीय सल्लागार शुल्क	७८.४७	१३७.०७
७) इतर	४१६.४८	३८६.५३
एकूण	१५७७.७३	९०९.२८

अहवालसाली रुग्णालयाचा रु.२३,४२,०६,४५५/- इतका खर्च झाला आहे. गतवर्षी तो रु. २६,०१,८६,४८१/- इतका होता.

१.१ मुदत ठेवी

२०२१-२२ या आर्थिक वर्षाअखेरीस सभासद ठेव योजनेमध्ये रु. १०,४५,००,०००/- जमा आहेत.

आमच्या सभासदांचा आम्हाला सतत आर्थिक ठेवींच्या स्वरूपात पाठबळ मिळत असते जे ठेवींच्या पुर्नगुंतवणीकृत सिध्द होते.

१.२ देणग्या

अहवाल वर्षात दादर रुग्णालयास एकूण रु. ७५,४९,४६९/- व विक्रोळी रुग्णालयास रु. १८,८७,११७/- च्या देणग्या मिळालेल्या आहेत. सदर रक्कम खालील खात्यांत जमा आहे.

सर्वसामान्य देणग्या	: रु. १,१५,०६९/-
वैद्यकीय मदत निधी	: रु. २१,२५,०००/-
रुग्णालय उपकरण निधी	: रु. ५२,०१,४००/-
दिलासा कार्यक्रम	: रु. १०,०००/-
इतर निधी	: रु. ९८,०००/-
सर्व सामान्य देणग्या, विक्रोळी	: रु. १,३७,११७/-
रुग्णालय उपकरण निधी – विक्रोळी	: रु. १७,५०,०००/-

सभासदांना वरील देणग्यावर आयकर कायद्यातील ८०-जी सवलत मिळाली.

१.३ सभासदत्व

- आर्थिक वर्षअखेरीस संस्थेचे भाग भांडवल रु. ३२८.८४ लाख इतके झालेले आहे. गतवर्षीच्या तुलनेने संस्थेच्या भाग भांडवलात २.५७ % नी वाढझाली आहे.
- संस्थेच्या सदस्य संख्येतही ८३ ने वाढझालेली असून ती २२,९३९ इतकी झालेली आहे. यावरून नागरिकांचा संस्थेच्या कामकाजावर असलेला विश्वास दिसून येतो.

१.४ गरीब रुग्णांना मिळणारे लाभ

आपले हॉस्पिटल दारिद्र्य रेषेखालील रुग्णांना मोफत उपचार देते तर दारिद्र्य रेषेवरील गरीब रुग्णांना सवलतीच्या दरात वैद्यकीय सेवा देते. याशिवाय संस्था दीर्घ आजाराच्या रुग्णांना आर्थिक अडचण असल्यास वैद्यकीय बिलात सूट देते.

- अ) दारिद्र्य रेषेखालील व दारिद्र्य रेषेवरील रुग्णांवर हॉस्पिटलने सवलतीच्या दरात उपचार केले. अहवालसालात तो खर्च रु. २१,११,८८२/- इतका होता.
- ब) आर्थिक अडचणी असणाऱ्या रुग्णांना अधिष्ठाता यांनी आपल्या अधिकारात बिलात रु.७,७४,१८५/- एवढ्या रक्कमेची सूट दिली.
- क) शुश्रूषा हॉस्पिटलमध्ये इंडिया बुल्स फाउंडेशन या संस्थेच्या साहाय्याने, स्मार्टल ट्रेन प्रोजेक्ट अंतर्गत 'दुभंगलेल्या ओठांच्या शस्त्रक्रिया' योजनेत रुग्णांवरती मोफत शस्त्रक्रिया केल्या जातात. हॉस्पिटलच्यावतीने 'स्मार्टल ट्रेन' या प्रोजेक्टवर रु.७,८८,०३६/- एवढा खर्च करण्यात आला.

वरील नमूद केलेल्या योजने खाली संस्थेने रु. ३६,७४,१०३/- एवढा खर्च केला.

१.५ लेखा परीक्षण

आर्थिक वर्ष २०२१-२२ चे लेखापरीक्षण वैधानिक परीक्षक मेसर्स सुजॉय पी. मेहता अँड असोसिएटस् या चार्टर्ड अकाउंटंट कंपनीने केले आहे.

मेसर्स पंकज बी. मेहता अँड कंपनी, लेखा परीक्षक यांनी वर्ष २०२१-२०२२ या आर्थिक वर्षाचे अंतर्गत लेखा परीक्षण पूर्ण केले आहे.

२. कामकाजाचा आढावा : रुग्णसेवेच्या गुणवत्तेत वाढ, दादर आणि विक्रोळी रुग्णालय

रुग्णालयात वेळोवेळी खाली नमूद केलेले नवनवीन विशेष विभाग सुरु करण्यात आले असून ते रुग्णांना दर्जेदार आरोग्यसेवा देत आहेत.

दादर हॉस्पिटल :-

२.१ दि. १३ एप्रिल २०२१ पासून शुश्रूषा हॉस्पिटल, दादर येथे कोविड रुग्णांना यशस्वीरित्या सेवा दिली. एकूण ३५२ रुग्णांना आरोग्यसेवा दिली गेली.

वैद्यकीय सल्लागार, इन्टेनसिवीस्ट, आर.एम.ओ., परिचारीका व इतर कर्मचारी यांनी कोविड-१९ च्या महामारीच्या काळात सेवा दिल्याबद्दल सर्वांचे आभार.

- २.२ मानांकन** - रुग्णांना चांगल्या दर्जाची आरोग्यसेवा देण्यासाठी नामांकीत संस्थेचे प्रमाणपत्र मिळणे गरजेचे असते. त्याप्रमाणे आपल्या हॉस्पिटलने ISO 9001: 2015 चे पहिले लेखापरीक्षण यशस्वीरित्या पूर्ण केले आहे. त्याचप्रमाणे आम्ही NABH हे दुसरे प्रमाणपत्र लवकरात लवकर मिळविण्याच्या प्रक्रियेत आहोत.
- २.३ राष्ट्रीय विमा कंपन्या, टी.पी.ए. व अन्य संस्थांशी संलग्न असल्यामुळे रुग्णांना रोख पैसे न भरता आरोग्यसेवा उपलब्ध करून देण्यात येते.** यामुळे रुग्णांना रुग्णसेवा घेताना अडचण येत नाही. याशिवाय सभासदांना त्यांच्या नेहमीच्या सवलती व फायदे पूर्वीप्रमाणेच मिळतात.
- २.४ दि. १४.११.२०२१ रोजी मधुमेहावर आधुनिक पद्धतीने उपचार (अँडव्हान्सेस इन डायबेटिक मेलिटस मॅनेजमेंट) या विषयावर शुश्रूषा हॉस्पिटलतर्फे वैद्यकीय शिक्षण परिषद घेण्यात आली.** या परिषदेत डॉ. मनिषा तालिम, डॉ. कौस्तुभ महाजन, डॉ. हरेश असनानी, डॉ. भावेश वोरा व डॉ. दिपक जगियासीबावा हे वक्ते होते. सर्वांची व्याख्याने अतिशय अभ्यासपूर्ण होती. या परिषदेत २२ तज्ज्ञ डॉक्टर सहभागी होते.

विक्रोळी हॉस्पिटल :-

- २.५ १ एप्रिल २०२१ ते ३१ मार्च २०२२ पासून विक्रोळी हॉस्पिटलमध्ये एकूण २५९ कोविड रुग्णांवर उपचार केले गेले.**
- २.६ १ एप्रिल २०२१ ते ३१ मार्च २०२२ दरम्यान विक्रोळी हॉस्पिटलमध्ये कोविशिल्ड व्हॅक्सिनचे लसीकरण करण्यात आले. ज्यामध्ये ३०,१८३ लाभार्थीनी भाग घेतला.**

३. सामाजिक सेवा

रुग्णालयातर्फे गरीब आणि गरजू रुग्णांकरिता संस्थेच्या परंपरेनुसार सामाजिक सेवा या कार्यक्रमाखाली आरोग्य तपासणी शिबिरे आयोजित केली होती. या शिबिरांना नागरिकांनी उत्स्फूर्त प्रतिसाद दिला. या शिबिरांची माहिती पुढीलप्रमाणे :

३.१ दादर हॉस्पिटलची शिबिरे

विषय	शिबीर
रक्तदान शिबिरे	अहवाल वर्षात २३ शिबिरे घेतली होती आणि ५८६ युनिट रक्त गोळा करण्यात आले. लालबाग मंडळ, प्रभादेवी भाजप शाखा, शिवसेना शाखा-वरळी, विकास कॉलेज, विक्रोळी आणि इतर ठिकाणी.
डोळे, त्वचा आणि बालकांची आरोग्य तपासणी	संस्थापक कै. डॉ. वसंत श्री. रणदिवे यांच्या स्मरणार्थ शिबिरात ४० रुग्णांनी भाग घेतला.

- ३.२ जागतिक कर्करोग दिनानिमित्त किर्ती महाविद्यालयात गर्भाशयाच्या ग्रीवेच्या कर्करोगावर प्रतिबंधासाठी लसीकरण मोहीम राबविण्यात आली.
- ३.३ अखिल देशस्थ ऋग्वेदी ब्राम्हण मध्यवर्ती मंडळाच्या सभासदांसाठी सर्वसाधारण आरोग्यतपासणी, नेत्र तपासणी करण्यात आली. तसेच महिला सभासदांसाठी स्तनांच्या कर्करोगाच्या जनजागृतीबाबत शैक्षणिक कार्यक्रम घेण्यात आला.
- ३.४ १७ ते २३ ऑक्टोबर, २०२१ या कालावधीत जागतिक स्तरावर संसर्ग नियंत्रण सप्ताह पाळण्यात येतो. या निमित्ताने दि. २१ ते २३ ऑक्टोबर, २०२१ दरम्यान आपल्या हॉस्पिटलमध्येही "संसर्गापासून प्रतिबंध आणि आपण" या संकल्पनेवर संसर्ग नियंत्रण सप्ताह पाळण्यात आला.
- ३.५ मार्च २०२२ पासून दर महिन्याला सर्वोत्कृष्ट कर्मचाऱ्यांची निवड करून त्यांचा सत्कार करण्याचा रिवाज सुरू करण्यात आला.

३.६ सामाजिक आरोग्य उपक्रम :

कोरोनाच्या दुसऱ्या वर्षातसुद्धा झूमवर आभासी पध्दतीने दिलासाचे १२ ऐवजी १४ मासिक कार्यक्रम झाले !

४. वैद्यकीय सल्लागार

आपल्या वैद्यकीय सल्लागारांची बांधिलकी आणि उच्च दर्जाची आरोग्यसेवा देण्यासाठी इच्छा नेहमीच असते. हॉस्पिटल सेवेचा ते कणाच आहेत. रुग्णांच्या अभिप्रायपत्रात आरोग्यसेवा देताना नेहमीच सल्लागारांबद्दल कृतज्ञता व्यक्त करतात.

आपल्या वैद्यकीय सल्लागारांचा सक्रिय पाठींबा आणि सहभाग याबद्दल संचालक मंडळ अत्यंत आभारी आहे. यापुढेही त्यांचा अधिक सहभाग असावा यासाठी संचालक मंडळ प्रयत्नशील राहील.

५. पुरस्कार व उल्लेखनीय कामगिरी

- बँक ऑफ इंडियाच्या कर्मचाऱ्यांतर्फे डॉ. मनोज गांधी, डी.एन.एस. यांना कोविड वॉरीअर सर्टिफिकेट सन्मानपूर्वक प्रदान करण्यात आले.
- इंटरनॅशनल न्यूरोलॉजिकल केटोजेनिक सोसायटी (आय.एल.ए.ई.) या संस्थेच्या कार्यकारी समितीचे सदस्य म्हणून डॉ. जे. नाथन (मेंदू विकारतज्ज्ञ) न्यूरोफिजिशियन निवडून आले. तसेच आहाराद्वारे उपचार या विषयी कार्य करणाऱ्या इंटरनॅशनल लिंग अग्नेस्ट एपिलेप्सी सोसायटी (आय.एन.के.एस.) या संस्थेमध्ये सहभागी सदस्य (को-ऑपरेट) म्हणून डॉ. जे. नाथन यांची नेमणूक करण्यात आली.
- डॉ. भरतसिन्हा भोसले, एम.डी., डी.एम. पी.डी.सी.आर., इ.सी.एम.ओ. ज्येष्ठ कर्करोगतज्ज्ञ यांना मे २०२१ ते मे २०२२ यावर्षासाठी त्यांना युनिव्हर्सिटी ऑफ झुरिचमध्ये अँडव्हान्स लंग कॅन्सर या विषयासाठी शिष्यवृत्ती (फेलोशिप) देण्यात आली. कोरोना रोगाच्या साथीमुळे हा कोर्स वर्षभर दूक-श्राव्य माध्यमाद्वारे (व्हर्चुअल) घेण्यात आला. या कोर्सचे शेवटचे सत्र व परिक्षाही झुरिच युनिव्हर्सिटीच्या हॉस्पिटलमध्ये मे २०२२ मध्ये घेण्यात आली. डॉ. भरतसिन्हा भोसले हे एकमेव भारतीय डॉक्टर होते ज्यांची यात निवड झाली. मॉल्युक्च्युलर ऑन्कोलॉजी या विषयासाठी जेफरसन युनिव्हर्सिटीची शिष्यवृत्ती (फेलोशिप) डॉ. भोसले यांनी स्विकारली आहे.
- डॉ. एन.एस. लाड, एम.एस. (ऑर्थो), एफ.आर.सी.एस., डी.एस.सी. (हॉन्स) यांना २४ ऑक्टोबर, २०२१ रोजी द्रोणाचार्य या पुरस्कार देऊन सन्मानित करण्यात आले.
- डॉ. तुषार रेगे, एम.एस. हे मधुमेहामुळे होणाऱ्या पायाच्या विकारावर उपचार करणारे शल्यचिकित्सक

आहेत (डायबेटिक फूट सर्जन). आय.पी.ए. या संस्थेच्या महाराष्ट्र चॅप्टरचे कार्याध्यक्ष (प्रेसिडेंट) म्हणून डॉ. तुषार रेगे यांची नियुक्ती करण्यात आली. त्यांच्या नेतृत्वा अंतर्गत आय.पी.ए. महाराष्ट्र यांनी ऑगस्ट २०२२मध्ये पहिली कार्यशाळा मधुमेही रुग्णांच्या पायांच्या आजाराचे व्यवस्थापन याविषयी घेण्यात आली.

- डॉ. निखील गोखले, एम. एस. (ऑर्थो) एम.आर.सी.एस. (इंडी), डीप – सी.ए.ओ.एस. यांनी यावर्षी ट्रॉमा अँड ऑर्थो या विषयातील एफ.आर.सी.एस. ही परिक्षा पास केली.
- डॉ. नितीन मोकल, एम.एस., एम.सीएच. (प्लास्टिक सर्जन) हे असोसिएशन ऑफ प्लास्टिक सर्जन ऑफ इंडिया २०२३ या संस्थेवर कार्याध्यक्ष म्हणून निवडून आले. स्माईल ट्रेन या कार्यक्रमांतर्गत दुभंगलेले ओठ ही व्याधी असणाऱ्या गरीब रुग्णांवर उपचार करून गरीबांची सेवा केल्याबद्दल इंडियन मेडिकल असोसिएशनने डॉ. नितीन मोकल यांना डिसटिंगविश डॉक्टर्स अवॉर्ड देऊन सन्मानित करण्यात आले.
- डॉ. रुपा विश्वनाथन अय्यर, एम.डी. (मायक्रोबायोलॉजी), डी.एच.ए., डी.एन.बी., एफ.आर.सी.पी. पार्ट १, यांना वुमन एम्पावरमेंट प्रिन्सिपल वर्ष २०२१-२२ साठी पारितोषिक देऊन सन्मानित करण्यात आले.
- डॉ. कॅसॅन्ड्रा कारव्हालो एम.एस. (ई.एन.टी.) यांना मेडिकल जर्नल ऑफ लेक्सिकॉन आणि कोविड-१९ टास्क फोर्स यांच्यातर्फे कोविड स्टार हा सन्मान देऊन गौरविण्यात आले.
- डॉ. राजश्री केळकर यांना प्रिन्सिपल ऑफ ऑन्कोप्लास्टिक ब्रेस्ट सर्जरी या विषयात पोस्टग्रॅज्युएट सर्टिफिकेट मिळाले. ही स्तनाच्या कर्करोगावरच्या शस्त्रक्रियेची आधुनिक पध्दती आहे.

६ आभार

सोसायटी आणि संचालक मंडळाच्यावतीने खालील संस्था – व्यक्तींचे मनापासून आभार मानते.

- आयुक्त, बृहन्मुंबई महानगरपालिका, जी-उत्तर आणि एस प्रभागाचे अधिकारी यांचे करोना महामारिच्या काळातील मार्गदर्शन आणि सहकार्याबद्दल.
- सहकार खात्याचे आयुक्त आणि रजिस्ट्रार.
- श्री. गौतम ठाकूर, अध्यक्ष, सारस्वत को-ऑपरेटिव्ह बँक, इतर संचालक आणि अधिकारी.
- मुंबई लेबर युनियनचे पदाधिकारी आणि सभासद.
- कर्मचाऱ्यांच्या प्रश्नावर अॅड. सुभाष धुतिया यांचा सल्ला आणि मार्गदर्शन
- लेखापरिक्षक मे. सुजॉय पी. मेहता अँड असोसिएट्स.
- शुश्रूषाचे वैद्यकीय सल्लागार, कर्मचारी, सभासद, देणगीदार आणि हितचिंतक यांचा सक्रिय सहभाग आणि पाठिंब्याबद्दल.

आपली नम्र,

Rekha Bhatkhande

डॉ. रेखा भातखंडे

अधिष्ठात्री

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Ranade Road, Dadar, Mumbai – 400 028.
Tel. No.: 2084 0283 / 2084 5183 / 2084 6605 / 6628 6100

Membership is open to Citizens of Maharashtra

BENEFITS TO MEMBERS

Members are entitled to all privileges conferred on them under the Co-operative law. Being partners in a noble venture, members have a privilege and duty of helping fellow citizens.

HOSPITAL SERVICES :

Members availing of the services of the hospital are entitled to a concessional tariff in OPD consultation, Indoor treatment and other diagnostic services.

Benefits to members and dependents *are :

- 1) Priority in admission.
- 2) Discount in consulting fees.
- 3) Concession on Indoor Hospital Bills.
- 4) Fixed tariff for members in Special Rooms on procedures and operations.
- 5) Members (more than two years) over the age of 70 years (self only and not for family) can avail of Free Health Check-up once in a year.
- 6) A member who is diabetic can avail of special concession in pathology tests.

DISCOUNT TO MEMBERS

CATAGORY	Discount		
	OPD		INDOOR ALL SERVICES OTHER THAN CONSUMABLE AND RENTALS
	Consultation	Investigation	
All members and their dependants	30%	10%	10%
Members & their spouse above 65 years of age and having more than 2 years of membership	30%	25%	1) Ward 50% 2) Day Care 20% 3) 2/3/4-in-1 (Non-AC) 25% 4) 2/3 in 1 (AC) 15% 5) Single Room (AC/NON AC) 15% ICU, HDU & SICU

*Discount applicable to Member, Spouse and 2 children (upto the age of 21 years)

Sujoy P Mehta and Associates
Chartered Accountants

3rd Floor, Abdullabhai Currimji Bldg.,
56, Janmabhoomi Marg,
Fort, Mumbai – 400001

FORM NO. N-2
[See Section 81 and Rule 69(3)]

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Reference: Appointment Letter Reference No. SH / ADM / 838 / 2021-22

Report on the Financial Statements as a Statutory Auditor

1. We have audited the accompanying financial statements of **Shushrusha Citizens' Co-operative Hospital Limited ('the Hospital' or 'the Society')**, which comprise the Balance Sheet as at 31st March, 2022 and Income and Expenditure for the year then ended, and a summary of the significant accounting policies and other explanatory information incorporated in these financial statements of the Society.

Management's Responsibility for the Financial Statements

2. Management is responsible for the preparation of these financial statements in accordance with Maharashtra Co-operative Societies Act, 1960 ('the MSC Act') and Rules there under. This responsibility includes the design, implementation and maintenance of internal financial controls relevant to the preparation of the financial statements that give a true and fair view and are free from material mis-statement, whether due to fraud or error.

Auditors' Responsibility

3. Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with the applicable standards by the Institute of Chartered Accountants of India and under the MCS Act. Those Standards and pronouncements require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Hospital's preparation of the financial statements that give a true and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the Hospital has in place an adequate internal financial controls system over financial reporting and the operating effectiveness of such controls. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Hospital's Directors, as well as evaluating the overall presentation of the financial statements.

5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

Opinion

6. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required as per the Maharashtra Co-operative Societies Act, 1960 and the Maharashtra Co-operative Societies Rules, 1961 and any other applicable Acts, and or circulars issued by the Registrar, in the manner so required for the society and give a true and fair view in conformity with the accounting principles generally accepted in India:
- (i) In the case of the Balance Sheet, of the state of affairs of the society as at 31st March, 2022;
 - (ii) In case of Income and Expenditure Account of the Excess of Expenditure over Income for the year ended on that date.

Report on Other Legal and Regulatory Matters

7. The Balance sheet and the Income and Expenditure Account have been drawn up in accordance with the provisions of the Maharashtra Co-operative Societies Act, 1960.
8. **We report that**
- a) We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit and have found them to be satisfactory; and
 - b) The transactions of the Hospital, which have come to our notice, have been within the powers of the Hospital.
9. In our opinion, the Balance Sheet and Income and Expenditure Account comply with the Accounting Standards.
10. **We further report that**
- a) The Balance Sheet and Income and Expenditure Account dealt with by this report, are in agreement with the books of account and the returns.
 - b) In our opinion, proper books of account as required by law have been kept by the Hospital so far as appears from our examination of these books.

For **Sujoy P Mehta & Associates**

Chartered Accountants

Firm's registration number: 138588W

Sujoy P Mehta

Proprietor

Membership Number: 138040

Empanelment Number: 1015273

Place: Mumbai

Date: 25th August, 2022

UDIN: 22138040AQROMG2625

ANNEXURE TO AUDITORS REPORT FOR THE YEAR ENDED 31ST MARCH, 2022

1) SCHEDULE FORMING PART OF AUDIT MEMO AS ON 31ST MARCH, 2022 AS REQUIRED UNDER RULE 69(6) OF THE MAHARASHTRA CO-OPERATIVE SOCIETY RULES, 1961.

- i) all transactions which appear to be contrary to the provisions of the act, rule and bye laws of the society: As per Audit Observations in Annexure to Audit report.
- ii) all sums which ought to have been but not brought into accounts by the society: Nil
- iii) any material impropriety or irregularity in the expenditure or in realization of money due to society: None
- iv) any money or property belonging to the society, which appears to the auditors to be bad or doubtful: None
- v) any other matters specified by the Registrar in this behalf: None

2) AUDIT OBSERVATIONS

PART-A

- 1. During our audit period, we have not found any fraud.
- 2. During our audit period, we have not found any mis-utilization of funds and properties.
- 3. During our audit period, we have not found any mis-application of funds.
- 4. During our audit period, we have not found any manipulation of accounts.
- 5. During our audit period, we have not found any falsification of accounts.
- 6. There are no shortfall in any provisions.
- 7. During our audit period, we have not found any infringement of provisions of the Act, Rules, Bye-laws and notifications.
- 8. During our audit period, personal expenses are not debited to Income and Expenditure account.
- 9. During our audit period, we have not observed any contravention of Rule 107(c).
- 10. During our audit period, we have not observed any contravention of Rule 107(d).
- 11. During our audit period, we have not observed any unreasonable transactions with Directors and their relatives, companies and firms.

PART - B

Balance Sheet and Profitability

1. Income and Expenditure

During the year under review, the Society has shown a Deficit of Rs. 1,89,62,383/- under Dadar Hospital and a Deficit of Rs. 13,94,66,856/- under Vikhroli Hospital as compared to a Deficit of Rs. 7,34,53,921/- under Dadar Hospital and a Deficit of Rs. 10,13,31,392/- under Vikhroli Hospital in the previous year.

2. Share Capital / Membership

During the audit, the share capital amount has increased from Rs. 3,20,58,500/- to Rs. 3,28,83,700/- and number of additional members admitted during the year is 138 members.

3. Funds and Investments

The Total Investments are Rs. 11,93,14,761/- in the current year as against Rs. 11,52,04,985/- in the previous year.

4. Fixed Assets

During the year under review, there are additions in the fixed assets. Fixed Assets are stated at the opening written down value less depreciation. The Society is advised to maintain fixed asset register and also to do physical verification within reasonable intervals.

5. Working Capital

The total liabilities and provisions are Rs. 20,14,59,743/- as against Rs. 19,34,34,832/- in the previous year and other liabilities are Rs. 29,43,57,816/- as against Rs. 28,49,41,709/- in the previous year.

The total dues from Debtors of Society are Rs. 2,62,98,296/- for current year as against Rs. 2,11,74,492/- for previous year. Against the said dues, deposits received are Rs. 1,54,28,790/- for current year as compared to Rs. 1,53,22,486/- for previous year.

There are no material changes in deposits and advances and other current assets.

The Cash and Bank balances is Rs. 69,01,473/- which has been taken as certified by the management and verified with the bank statements.

PART- C

During the year under review, there are no major account irregularities and the classification awarded is A to the Society.

For Sujoy P Mehta & Associates

Chartered Accountants

Firm's registration number: 138588W

Proprietor

Membership Number: 138040

Empanelment Number: 1015273

Place: Mumbai

Date: 25TH August, 2022

UDIN: 22138040AQROMG2625

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

BALANCE SHEET AS AT 31ST MARCH 2022

Previous Year			CAPITAL AND LIABILITIES		Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.			Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
			I. SHARE CAPITAL				
			<u>AUTHORISED</u>				
-	9,85,00,000	9,85,00,000	985,000 Equity Shares of Rs. 100/- each		-	9,85,00,000	9,85,00,000
-	15,00,000	15,00,000	15,000 Redeemable Preference Shares of Rs. 100/- each		-	15,00,000	15,00,000
-	10,00,00,000	10,00,00,000			-	10,00,00,000	10,00,00,000
			<u>SUBSCRIBED</u>				
-	3,20,58,500	3,20,58,500	3,28,837 Equity Shares of Rs. 100/- each fully paid up (Previous year 3,20,585 Equity Shares)		-	3,28,83,700	3,28,83,700
-	3,20,58,500	3,20,58,500			-	3,28,83,700	3,28,83,700
-	10,000	10,000	SHARE APPLICATION MONEY		-	40,000	40,000
			II. RESERVE FUND AND OTHER FUNDS				
			1. STATUTORY RESERVE FUND				
-	45,17,697	45,17,697	As per last Balance Sheet	45,25,897			
-	8,200	8,200	Add: Additions during the year - Entrance Fees	14,100			
-	45,25,897	45,25,897		45,39,997	-	45,39,997	45,39,997
			2. RESERVE FOR BUILDING REPAIRS, RENOVATION & REHABILITATION				
-	76,00,000	76,00,000	As per last Balance Sheet	76,00,000			
-	76,00,000	76,00,000		76,00,000	-	76,00,000	76,00,000
			3. BUILDING REPAIRS FUND				
-	1,30,28,501	1,30,28,501	As per last balance sheet	1,41,75,501			
-	10,00,000	10,00,000	Add: Additions during the year				
-	147,000	1,47,000	Add: Interest received	145,427			
-	1,41,75,501	1,41,75,501		1,43,20,928			
-	-	-	Less: Utilised during the year	5,57,004			
-	-	-	Less: Transferred to Hospital Equipment Fund	4,50,000			
-	14,17,501	14,17,501		1,33,13,924	-	1,33,13,924	1,33,13,924
			4. OTHER FUNDS				
			a) Medical Relief Fund				
-	47,98,590	47,98,590	As per last balance sheet	27,68,757	51,88,716	79,57,473	
28,00,000	19,57,000	47,57,000	Add: Additions during the year	-	21,25,000	21,25,000	
-	217,642	2,17,642	Add: Interest received		161,374	1,61,374	
28,00,000	69,73,232	97,73,232		27,68,757	74,75,090	10,24,384	
27,998	1,74,1,632	17,69,630	Less: Utilised during the year for poor patients		774,185	7,74,185	
3,245	42,884	46,129	Less: Depreciation on Ambulance	-	33,847	33,847	
2,768,757	51,88,716	79,57,473		27,68,757	66,67,058	94,35,815	
27,68,757	6,35,58,614	6,63,27,371	TOTAL C/F		27,68,757	6,50,44,679	6,78,13,436

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

BALANCE SHEET AS AT 31ST MARCH 2022

Previous Year			PROPERTY AND ASSETS		Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.			Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
93,692	277,844	3,71,536	<u>I. CASH AND BANK BALANCE</u> a) Cash in Hand b) Cash at Bank In Current accounts In Saving accounts		49,053	741,230	790,283
24,48,023	12,51,599	36,99,622			3,36,342	17,77,463	21,13,805
19,20,813	41,94,649	61,15,462			2,57,952	37,39,433	39,97,385
44,62,528	57,24,092	1,01,86,620			6,43,347	62,58,126	69,01,473
28,00,000	10,26,66,536	10,54,66,536	<u>II. INVESTMENT</u> CURRENT a) Fixed Deposit with Co-op Banks b) Fixed Deposit with S.B.I. NON-CURRENT a) 1 share of Mumbai Dist.Cent.Co-op Bank Ltd. of Rs. 1000/- each fully paid b) 39 shares of Maharashtra State Co-op Bank Ltd. of Rs. 1000/- each fully paid up		29,51,137	10,44,27,761	10,73,78,898
-	96,98,449	96,98,449			-	1,18,95,863	1,18,95,863
-	1,000	1,000			-	1,000	1,000
-	39,000	39,000			-	39,000	39,000
28,00,000	11,24,04,985	11,52,04,985			2,951,137	11,63,63,624	11,93,14,761
95,53,590	90,81,699	1,86,35,289	<u>III. SUNDRY DEBTORS AND ADVANCES</u> Sundry Debtors Institution Private Patients Hospital Charges recoverable from patients Advances recoverable in cash or kind or for value to be received Balance with Govt. Authorities Deposits - Refer Schedule B		29,24,811	30,04,047	59,28,858
-	25,39,203	25,39,203			90,73,351	76,41,368	1,67,14,719
80,07,544	28,07,196	1,08,14,740			1,19,98,162	1,06,45,414	2,26,43,576
-	6,28,924	6,28,924			-	36,54,719	36,54,719
3,45,364	29,61,995	33,07,359			1,17,50,781	48,05,999	1,65,56,780
1,79,06,498	1,80,19,017	3,59,25,515			-	628,924	628,924
					345,364	30,40,089	33,85,453
					24,094,307	2,27,75,145	4,68,69,452
2,51,69,026	13,61,48,094	16,13,17,120	TOTAL C/F		2,76,88,791	14,53,96,895	17,30,85,686

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31ST MARCH 2022

Previous Year			CAPITAL AND LIABILITIES	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
2,768,757	63,558,614	66,327,371	TOTAL B/F	2,768,757	65,044,679	67,813,436
			b) Hospital Equipment Fund			
2,515,000	27,646,667	30,161,667	As per last Balance Sheet	11,709,900	29,531,715	4,12,41,615
9,312,500	5,596,000	14,908,500	Add: Donation received	1,750,000	5,201,400	69,51,400
-	500,000	500,000	Add: Trf from Golden Jubilee Fund	-	-	-
-	-	-	Add: Trf from Building Repair Fund	-	450,000	4,50,000
11,827,500	33,742,667	45,570,167		13,459,900	35,183,115	4,86,43,015
117,600	4,210,952	4,328,552	Less: Trf to Medical Equipment Deprecation Reserve Fund	7,994,900	3,657,997	1,16,52,897
11,709,900	29,531,715	41,241,615	Less: Depreciation on donated equipments	112,006	-	112,006
				5,352,994	31,525,118	36,878,112
			c) Reserve for Bad & Doubtful Debts			
-	97,458	97,458	As per last Balance Sheet	-	97,458	97,458
			d) Community Service Reserve Fund			
-	1,950,000	1,950,000	As per last Balance Sheet	-	1,950,000	1,950,000
			e) S.B.I Emergency Medical Service Fund			
-	1,064,000	1,064,000	As per last Balance Sheet	-	1,064,000	1,064,000
			f) Blood Bank Fund			
-	500,000	500,000	As per last Balance Sheet	-	500,000	500,000
			g) Reserve Fund for Vikhroli Project			
344,089,135	-	344,089,135	As per last Balance Sheet	344,089,135	-	344,089,135
			h) Medical Equip. Depreciation Reserve Fund			
-	65,541,861	65,541,861	As per last Balance Sheet	-	70,565,602	70,565,602
-	5,023,741	5,023,741	Add: Trf. From Hospital Equipment & Golden Jubilee Fund	7,994,900	4,149,254	12,144,154
-	70,565,602	70,565,602		7,994,900	74,714,856	82,709,756
			i) Staff & Consultant's Welfare Fund			
-	615,122	615,122	As per last Balance Sheet	621,542		
1,584,820	-	1,584,820	Add: Donation received	-		
-	6,420	6,420	Add: Interest received	6,098		
1,584,820	621,542	2,206,362		627,640	-	
1,584,820		1,584,820	Less: Utilised during the year	5,910		
-	621,542	621,542		621,730	-	621,730
			j) Other Fund			
			Add: Donation Received	98,000		
				98,000		
			Less: Utilised during the year	98,000		
-	-	-		-	-	-
358,567,792	167,888,931	526,456,723	TOTAL C/F	360,205,786	175,517,841	535,723,627

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31ST MARCH 2022

Previous Year			PROPERTY AND ASSETS		Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.			Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
25,169,026	136,148,094	161,317,120	TOTAL B/F		27,688,791	145,396,895	173,085,686
14,022,953	6,915,079	20,938,032	IV. CURRENT ASSETS		6,867,551	3,104,422	9,971,973
			Closing stock of Main stores and other stocks (At cost) As per physical verification taken and certified by the Dean				
664,161,231	72,716,055	736,877,286	V. FIXED ASSETS		592,445,115	64,688,561	657,133,676
-	4,000	4,000	Refer Schedule C		-	4,000	4,000
			Statue of Dr. V.S. Ranadive				
664,161,231	72,720,055	736,881,286			592,445,115	64,692,561	657,137,676
604,610	338,220	942,830	VI. OTHER ITEMS		343,379	267,316	610,695
5,028,773	16,490,906	21,519,679	a) Prepaid Expenses		7,391,038	17,588,571	24,979,609
-	-	-	b) Income Tax deducted at source		-	14,314,765	14,314,765
-	-	-	c) Goods and Service Tax paid		-	910	910
529,174	72,595	601,769	d) Tax Collected at Source Receivable		529,174	129,187	658,361
-	2,543,315	2,543,315	e) Receivable for expenses		-	2,036,093	2,036,093
-	-	-	f) Interest accrued on Fixed Deposits		-	4,257,423	4,257,423
			g) Other Receivables				
6,162,557	19,445,036	25,607,593			8,263,591	38,594,265	46,857,856
226,092,671	-	226,092,671	INTERNAL BALANCES		406,133,123		406,133,123
-	633,072,544	633,072,544	INCOME AND EXPENDITURE			791,467,936	791,467,936
			Accumulated excess of Expenditure over Income				
935,608,438	868,300,808	1,803,909,246	TOTAL C/F		1,041,398,171	1,043,256,079	2,084,654,250

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

BALANCE SHEET AS AT 31ST MARCH 2022

Previous Year			CAPITAL AND LIABILITIES	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
358,567,792	167,888,931	526,456,723	TOTAL B/F	360,205,786	175,517,841	535,723,627
-	44,401,441	44,401,441	k) Indigent Patient Fund			
-	6,143,574	6,143,574	As per last Balance Sheet	50,712,513		
-	2,058,433	2,058,433	Add: Additions during the year	9,296,111		
-	52,603,448	52,603,448	Add: Interest received	1,685,024		
-	1,890,935	1,890,935		61,693,648		
-	50,712,513	50,712,513	Less: Utilised during the year	2,111,882		
				59,581,766	-	59,581,766
-	5,092,690	5,092,690	l) Golden Jubilee Fund			
-	-	-	As per last Balance Sheet	3,779,901		
-	5,092,690	5,092,690	Add: Additions during the year	-		
-	500,000	500,000		3,779,901		
-	812,789	812,789	Less: Trf to Hospital Equipment Fund	-		
-	3,779,901	3,779,901	Less: Trf to Medical Equipment Deprecation Reserve Fund	491,257		
				3,288,644	-	3,288,644
400,822,762	-	400,822,762	III. SECURED LOANS			
9,156,308	13,116,827	22,273,135	Saraswat Bank Project Loan	433,265,596	-	433,265,596
			Saraswat Bank Overdraft	12,155,261	34,188,675	46,343,936
-	95,395,000	95,395,000	IV. UNSECURED LOANS			
-	95,395,000	95,395,000	Fixed Deposits from Members	62,784,728	41,715,272	104,500,000
				62,784,728	41,715,272	104,500,000
878,735	11,271,778	12,150,513	V. LIABILITIES AND PROVISIONS			
-	31,067,625	31,067,625	a) Consulting Doctors	610,218	13,358,672	13,968,890
-	19,946,255	19,946,255	b) Provision for Gratuity	-	29,819,303	29,819,303
44,693,385	69,841,448	114,534,833	c) Provision for Leave Encashment	-	21,156,453	21,156,453
219,845	15,515,761	15,735,606	d) Sundry Creditors			
45,791,965	147,642,867	193,434,832	i) For Goods	45,473,082	80,564,555	126,037,637
			ii) For Services	219,845	10,257,615	10,477,460
				46,303,145	155,156,598	201,459,743
1,379,925	13,942,561	15,322,486	VI. OTHER LIABILITIES			
-	2,250,000	2,250,000	a) Deposits from Patients against hospital charges	-	15,428,790	15,428,790
66,363,149	98,087,028	164,450,177	b) Interest free deposits from State Bank of India	-	2,250,000	2,250,000
53,526,537	49,392,509	102,919,046	c) Interest free Security Deposits and Earnest Money Deposits	65,506,363	109,630,668	175,137,031
121,269,611	163,672,098	284,941,709	d) Other Liabilities (As per Schedule A)	61,177,292	40,364,703	101,541,994
				126,683,655	167,674,161	294,357,816
-	226,092,671	226,092,671	INTERNAL BALANCE		406,133,123	406,133,123
935,608,438	868,300,808	1,803,909,246	GRAND TOTAL	-	1,041,398,171	1,043,256,079
						2,084,654,250

NOTE : Significant accounting policies and notes to accounts (Schedule D) form an integral part of accounts.

Place: Mumbai
Date: 25th August, 2022

As per our report of even date
Sujoy P Mehta & Associates
Chartered Accountants
Firm Registration Number: 138588W

Sujoy P. Mehta
Proprietor
Membership Number: 138040
Empanelment Number: 1015273
UDIN : 22138040AQROMG2625

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

[illegible]

For and on behalf of Board of Directors of Shushrusha Citizens' Co-operative Hospital Limited

Dr.N.S.Laud
Chairman

Mr. Shekhar Pathare
Vice Chairman

Dr.Rekha Bhatkhande
Dean

Mr.Ramesh Dhamankar
Treasurer

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31ST MARCH 2022

Previous Year				Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.	EXPENDITURE	Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
65,91,196	9,19,475	75,10,671	To Finance Cost	68,72,723	9,37,190	78,09,913
3,61,79,535	-	3,61,79,535	Interest on Fixed Deposit to Members	3,72,86,193	-	3,72,86,193
2,74,781	23,93,755	26,68,536	Interest on Loan	4,50,102	21,89,110	26,39,212
1,46,94,480	-	1,46,94,480	Interest paid on Overdraft	44,84,571	-	44,84,571
-	7,50,000	7,50,000	Lease Rent	-	-	-
2,95,000	-	2,95,000	Interest paid on Compensation	-	-	-
			Other Borrowing Cost			
5,80,34,992	40,63,230	6,20,98,222		4,90,93,589	31,26,300	5,22,19,889
2,82,99,073	10,90,59,395	13,73,58,468	To Staff Cost	2,25,46,967	12,42,53,188	14,68,00,155
-	42,27,915	42,27,915	Salaries, Allowances and Ex-gratia	-	63,16,653	63,16,653
8,19,087	98,29,704	1,06,48,791	Leave Salary	4,79,535	1,15,29,324	1,20,08,859
66,334	3,97,298	4,63,632	Contribution to Staff Provident Fund	38,754	4,64,334	5,03,088
2,628	28,350	30,978	Provident Fund Administration Charges	1,440	31,212	32,652
-	18,67,520	18,67,520	Employers Contribution to L.W.Fund	-	19,60,114	19,60,114
82,77,156	1,00,23,130	1,83,00,286	Gratuity	66,74,537	1,39,11,264	2,05,85,801
-	1,30,03,580	1,30,03,580	Salaries to Doctors	-	1,85,84,467	1,85,84,467
1,39,18,947	5,23,510	1,44,42,457	Staff Welfare Expenses	1,37,95,485	4,57,003	1,42,52,488
-	93,712	93,712	Security and Housekeeping Charges	-	8,66,252	8,66,252
			Uniform to Staff			
5,13,83,225	14,90,54,114	20,04,37,339		4,35,36,718	17,83,73,810	22,19,10,528
1,04,57,342	2,95,34,982	3,99,92,324	To Hospital Expenses	1,83,54,006	2,63,97,736	4,47,51,742
1,12,23,600	84,46,487	1,96,70,087	Medical Expenses	82,29,960	1,53,18,368	2,35,48,328
-	1,88,55,950	1,88,55,950	Pathology Department Expenses	1,10,329	1,76,19,243	1,77,29,572
27,00,418	16,86,679	43,87,097	Operation Theatre Expenses	22,42,890	10,95,522	33,38,412
-	5,38,636	5,38,636	X-Ray Department Expenses	-	18,66,441	18,66,441
50,16,888	43,77,662	93,94,550	Physiotherapy Department Expenses	18,43,290	70,48,499	88,91,789
29,05,377	7,20,19,355	7,49,24,732	Diet and Food Charges Expenses	1,04,24,646	13,10,01,002	14,14,25,648
5,79,098	20,30,117	26,09,215	Medical Consultant Fees	4,50,473	29,41,796	33,92,269
2,19,175	3,59,896	5,79,071	Laundry Expenses	10,30,483	3,61,828	13,92,311
-	25,64,129	25,64,129	Linen and Mattresses Expenses	-	43,19,664	43,19,664
-	8,20,021	8,20,021	C.T.Scan Expenses	600	10,66,192	10,66,792
-	1,25,61,917	1,25,61,917	Blood Bank Expenses	-	1,63,16,585	1,63,16,585
			Cath Lab Expenses			
3,31,01,898	15,37,95,831	18,68,97,729		4,26,86,677	22,53,52,876	26,80,39,553
-	4,53,171	4,53,171	To A.G.M. and Other Meeting Expenses	-	5,98,901	5,98,901
-	29,500	29,500	To Auditors Remuneration	-	29,500	29,500
-	2,95,000	2,95,000	a) Statutory Audit	-	4,13,000	4,13,000
-	3,24,500	3,24,500	b) Tax Audit	-	4,42,500	4,42,500
8,20,65,827	1,45,77,057	9,66,42,884	To Depreciation	7,25,49,886	1,24,62,244	8,50,12,130
2,72,281	-	2,72,281	To Premium on Lease land	2,72,281	-	2,72,281
22,48,58,223	32,22,67,903	54,71,26,126	TOTAL C/F	20,81,39,151	42,03,56,632	62,84,95,783

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31ST MARCH 2022

Previous Year			INCOME	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
15,77,73,315	28,39,37,958	44,17,11,273	By Hospital Income	9,09,28,394	43,54,65,123	52,63,93,517
-	2,66,700	2,66,700	By Income from Ambulance	14,750	4,74,450	4,89,200
1,57,164	44,72,233	46,29,397	By Interest Income	2,20,030	44,65,630	46,85,660
-	-	-	<u>By Other Income</u>	-	3,900	3,900
10,176	8,01,259	8,11,435	Dividend Income	232	5,08,821	5,09,053
-	2,750	2,750	Miscellaneous Receipts	-	4,660	4,660
1,34,434	1,89,225	3,23,659	Transfer Fees	1,37,117	1,15,069	2,52,186
-	4,77,178	4,77,178	Donation	7,39,076	-	7,39,076
-	-	-	Liabilities written back to the extent no longer	19,20,000	-	19,20,000
1,44,610	14,70,412	16,15,022	Income from other activity	27,96,425	6,32,450	34,28,875
-	4,95,000	4,95,000	<u>By Royalty</u>	-	-	-
-	-	-	From Vaishnavi Medicals	-	1,54,73,520	1,54,73,520
-	-	-	From Noble Medicals	-	616	616
-	-	-	From Succor Home Health Care	-	1,00,000	1,00,000
-	4,95,000	4,95,000	From Pradhanya Food & Hospitality	-	1,55,74,136	1,55,74,136
6,60,000	-	6,60,000	<u>By License Fees</u>	6,60,000	-	6,60,000
1,20,000	-	1,20,000	From N. M. Medical Centre	1,20,000	3,00,000	4,20,000
7,80,000	-	7,80,000	From Noble Medicals	7,80,000	3,00,000	10,80,000
10,13,31,392	7,34,53,921	17,47,85,313	By Excess of Expenditure over Income transferred to Income & Expenditure Appropriation A/c	13,94,66,856	1,89,62,383	15,84,29,239
26,01,86,481	36,40,96,224	62,42,82,705	TOTAL C/F	23,42,06,455	47,58,74,172	71,00,80,627

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31ST MARCH 2022

Previous Year			EXPENDITURE	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
22,48,58,223	32,22,67,903	54,71,26,126	TOTAL B/F	20,81,39,151	42,03,56,632	62,84,95,783
			<u>To Other Expenses</u>			
45,653	2,74,775	3,20,428	Conveyance Charges	16,063	53,757	69,820
2,35,18,854	17,73,678	2,52,92,532	Rent, Rates, Taxes and Water Expenses	1,15,78,385	16,16,850	1,31,95,235
79,39,153	69,57,387	1,48,96,540	Electricity Charges	68,38,832	72,42,596	1,40,81,428
1,82,523	5,46,931	7,29,454	Postage and Telephone Expenses	2,63,204	6,43,345	9,06,549
4,99,421	24,85,389	29,84,810	Printing and Stationery Expenses	10,61,988	35,30,406	45,92,394
79,669	6,32,811	7,12,480	General Expenses	1,06,378	9,53,040	10,59,418
-	15,003	15,003	Interest Paid on Statutory Dues	2,290	14,67,364	14,69,654
-	3,288	3,288	Books and Periodicals Expenses	-	4,507	4,507
7,90,699	22,74,883	30,65,582	Bank Charges	3,36,524	28,98,713	32,35,237
-	2,500	2,500	Professional Tax	-	2,500	2,500
-	4,26,236	4,26,236	Camp and Workshop Expenses	-	8,39,827	8,39,827
-	-	-	Software Programme Charges	-	11,710	11,710
-	1,06,548	1,06,548	To Loss on Sale of Asset	-	15,96,709	15,96,709
-	6,49,678	6,49,678	To Legal and Professional Charges	22,09,356	27,33,810	49,43,166
4,41,182	5,13,224	9,54,406	To Insurance Charges	5,66,450	4,68,576	10,35,026
	2,11,573	2,11,573	To Ambulance Expenses	4,500	1,94,837	1,99,337
			To Repairs and Maintenance Expenses			
-	2,08,146	2,08,146	a) Building	76,870	3,58,904	4,35,774
11,01,794	1,14,92,579	1,25,94,373	b) Equipment	11,55,935	1,33,14,339	1,44,70,274
7,29,310	39,80,509	47,09,819	c) General	18,50,529	82,89,639	1,01,40,168
-	6,29,609	6,29,609	To Debit Balance written off	-	-	-
3,53,28,258	3,31,84,747	6,85,13,005		2,60,67,304	4,62,21,429	7,22,88,733
			<u>To Exceptional items</u>			
-	25,00,000	25,00,000	Compensation	-	-	-
-	61,43,574	61,43,574	To Transfer to Indigent Patient Fund	-	92,96,111	92,96,111
26,01,86,481	36,40,96,224	62,42,82,705	GRAND TOTAL	23,42,06,455	47,58,74,172	71,00,80,627
-	45,83,30,115	45,83,30,115	To Balance b/f	-	63,30,72,544	63,30,72,544
-	7,34,53,921	7,34,53,921	To Excess of Expenditure over Income Dadar	-	1,89,62,383	1,89,62,383
10,13,31,392	-	10,13,31,392	To Excess of Expenditure over Income Vikhroli	13,94,66,856	-	13,94,66,856
10,13,31,392	53,17,84,036	63,31,15,428	GRAND TOTAL	13,94,66,856	65,20,34,927	79,15,01,783

Place: Mumbai
Date: 25th August, 2022

As per our report of even date
Sujoy P Mehta & Associates
Chartered Accountants
Firm Registration Number: 138588W

Sujoy P. Mehta
Proprietor
Membership Number: 138040
Empanelment Number: 1015273
UDIN : 22138040AQROMG2625

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31ST MARCH 2022

Previous Year			INCOME	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
26,01,86,481	36,40,96,224	62,42,82,705	TOTAL B/F	23,42,06,455	47,58,74,172	71,00,80,627
26,01,86,481	36,40,96,224	62,42,82,705	GRAND TOTAL	23,42,06,455	47,58,74,172	71,00,80,627
-	42,884	42,884	By Transfer from Medical Relief Fund (Depreciation on Cardiac Ambulance and Equipments)	-	33,847	33,847
		63,30,72,544	By Balance carried to Balance Sheet		79,14,67,936	79,14,67,936
-	42,884	63,31,15,428	GRAND TOTAL	-	79,15,01,783	79,15,01,783

For and on behalf of Board of Directors of Shushrusha Citizens' Co-operative Hospital Limited

Dr.N.S.Laud
Chairman

Mr.Shekhar Pathare
Vice Chairman

Dr.Rekha Bhatkhande
Dean

Mr.Ramesh Dhamankar
Treasurer

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'C' of Fixed Assets as on 31st March 2022

ASSETS	Gross Block as at 1st April, 2021			Additions during the year			Sales / Deductions during the year			Gross Block as at 31st March, 2022		
Particulars	Dadar	Vikhroli	Total	Dadar	Vikhroli	Total	Dadar	Vikhroli	Total	Dadar	Vikhroli	Total
	Unit	Unit		Unit	Unit		Unit	Unit		Unit	Unit	
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
LAND AND BUILDING												
1. Land	5,48,573	-	5,48,573	-	-	-	-	-	-	5,48,573	-	5,48,573
2. Vikhroli Land(Lease Land)	-	48,01,675	48,01,675	-	-	-	-	2,72,281	2,72,281	-	45,29,394	45,29,394
3. Building	6,08,46,983	67,47,88,474	73,56,35,457	-	-	-	-	-	-	6,08,46,983	67,47,88,474	73,56,35,457
4. O2 Plant	29,76,638	-	29,76,638	-	-	-	-	-	-	29,76,638	-	29,76,638
LIFE SAVING EQUIPT	6,20,25,703	-	6,20,25,703	-	6,20,800	6,20,800	5,710	-	5,710	6,20,19,993	6,20,800	6,26,40,793
PLANT-MACHINERY AND EQUIPMENT												
1. Ventilation Plant	23,260	-	23,260	-	-	-	-	-	-	23,260	-	23,260
2. Air Conditioners	1,24,12,294	14,24,44,722	15,48,57,016	19,98,000	-	19,98,000	3,02,509	-	3,02,509	1,41,07,784	14,24,44,722	15,65,52,507
3. Refrigerators	7,08,512	88,220	7,96,732	-	-	-	-	-	-	7,08,512	88,220	7,96,732
4. Lift	63,13,878	88,47,407	1,51,61,285	-	-	-	-	-	-	63,13,878	88,47,407	1,51,61,285
5. Kitchen and Laundry	1,55,526	-	1,55,526	-	-	-	-	-	-	1,55,526	-	1,55,526
6. Hospital Equipments	14,87,86,390	5,34,13,610	20,21,99,999	37,74,166	-	37,74,166	18,86,453	-	18,86,453	15,06,74,103	5,34,13,610	20,40,87,713
7. Telephone	11,19,811	-	11,19,811	1,87,030	-	1,87,030	-	-	-	13,06,841	-	13,06,841
8. Scales and Weighing	58,386	11,700	70,086	-	-	-	-	-	-	58,386	11,700	70,086
9. Other Machinery	38,55,980	2,77,60,306	3,16,16,285	47,191	5,79,557	6,26,748	-	-	-	39,03,170	2,83,39,863	3,22,43,033
10. Office Equipments	8,90,999	38,128	9,29,127	-	-	-	-	-	-	8,90,999	38,128	9,29,127
11. Kitchen Utensils	24,378	1,612	25,990	-	-	-	-	-	-	24,378	1,612	25,990
12. Urology Equipments	2,75,549	-	2,75,549	-	-	-	-	-	-	2,75,549	-	2,75,549
13. ICCU Unit Equipments	2,58,90,621	-	2,58,90,621	-	-	-	-	-	-	2,58,90,621	-	2,58,90,621
14. Water Cooler	74,191	-	74,191	-	-	-	-	-	-	74,191	-	74,191
15. Water Treatment Plant	64,798	-	64,798	-	-	-	-	-	-	64,798	-	64,798
16. Television	4,90,423	32,627	5,23,050	-	-	-	-	-	-	4,90,423	32,627	5,23,050
17. Generator	38,96,123	45,93,288	84,89,411	-	-	-	-	-	-	38,96,123	45,93,288	84,89,411
18. Fire Fighting System	8,85,156	11,202	8,96,358	-	-	-	-	-	-	8,85,156	11,202	8,96,358
19. Heat Ventilation Plants	3,92,769	-	3,92,769	-	-	-	-	-	-	3,92,769	-	3,92,769
20. Solar Water Heating System	10,68,944	-	10,68,944	-	-	-	-	-	-	10,68,944	-	10,68,944
21. C.T.Scan Machines	2,09,67,208	-	2,09,67,208	-	-	-	-	-	-	2,09,67,208	-	2,09,67,208
22. Nano Car	-	-	-	-	-	-	-	-	-	-	-	-
FURNITURE & FITTINGS												
1. Electrical Fittings	98,10,636	32,14,984	1,30,25,620	27,000	-	27,000	-	-	-	98,37,636	32,14,984	1,30,52,620
2. Furniture & Fittings	1,86,96,652	1,89,35,159	3,76,31,811	10,030	-	10,030	-	-	-	1,87,06,682	1,89,35,159	3,76,41,841
3. Computers	1,18,42,220	51,53,781	1,69,96,001	4,89,698	17,700	5,07,398	-	-	-	1,23,31,919	51,71,481	1,75,03,400
AMBULANCE	7,04,641	-	7,04,641	-	-	-	-	-	-	7,04,641	-	7,04,641
CARDIAC AMBULANCE	7,29,977	-	7,29,977	-	-	-	-	-	-	7,29,977	-	7,29,977
GRAND TOTAL	39,65,37,220	94,41,36,895	1,34,06,74,115	65,33,115	12,18,057	77,51,172	21,94,672	2,72,281	24,66,953	40,08,75,663	94,50,82,671	1,34,59,58,333
Previous Year Total	38,41,33,752	94,27,37,102	1,32,68,70,854	1,28,16,214	16,72,074	1,44,88,287	4,12,746	2,72,281	6,85,027	39,65,37,220	94,41,36,895	1,34,06,74,115

NOTE: 1. The hospital has purchased Lease Hold Land at Vikhroli on lease for 30 years. Premium paid on the same is amortised over 30 years.

Deduction amount in above represents Rs. 2,72,281/- as Premium on Lease hold Land.

2. 'Depreciation on Donated items' in Vikhroli unit amounting to Rs. 2,32,851/- i.e (Rs. 1,20,845/- for F.Y 2020-2021 and Rs. 1,12,006/- for F.Y 2021-2022) has been net off with Depreciation for the current year.

3. 'Depreciation on sale of equipment' in Dadar unit amounting to Rs. 96,307/- has been net-off for the current year.

Place: Mumbai
Date: 25th August, 2022

As per our report of even date
For Sujoy P Mehta & Associates
Chartered Accountants
Firm Registration Number: 138588W

Sujoy P. Mehta
Proprietor
Membership Number: 138040
Empanelment Number: 1015273
UDIN : 22138040AQROMG2625

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'C' of Fixed Assets as on 31st March 2022

Depreciation								Net Block as at 31st March, 2022			Net Block as at 31st March, 2021
As on 1st April, 2021		For the year		Deletions for the year		31st March, 2022					
Dadar	Vikhroli	Dadar	Vikhroli	Dadar	Vikhroli	Dadar	Vikhroli	Dadar	Vikhroli	Total	Total
Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit		
Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
-	-	-	-	-	-	-	-	5,48,573	-	5,48,573	5,48,573
-	-	-	-	-	-	-	-	-	45,29,394	45,29,394	48,01,675
5,60,39,061	18,26,14,956	4,80,792	4,92,17,352	-	-	5,65,19,853	23,18,32,308	43,27,130	44,29,56,166	44,72,83,296	49,69,81,440
26,31,697	-	51,741	-	-	-	26,83,438	-	2,93,200	-	2,93,200	3,44,941
5,61,05,836	-	23,65,663	-	-	-	5,84,71,499	-	35,48,494	6,20,800	41,69,294	59,19,867
23,259	-	-	-	-	-	23,259	-	1	-	1	1
96,76,614	5,42,13,141	6,71,053	1,32,34,737	-	-	1,03,47,667	6,74,47,878	37,60,118	7,49,96,844	7,87,56,963	9,09,67,261
4,55,717	38,779	37,919	7,304	-	-	4,93,636	46,083	2,14,876	42,137	2,57,013	3,02,236
32,17,003	34,13,993	4,64,531	8,15,012	-	-	36,81,534	42,29,005	26,32,344	46,18,402	72,50,746	85,30,289
1,55,525	-	-	-	-	-	1,55,525	-	1	-	1	1
11,13,68,867	1,51,85,863	56,95,089	45,60,239	-	-	11,70,63,956	1,97,46,102	3,36,10,152	3,36,67,508	6,72,77,660	7,56,45,279
10,41,019	-	25,846	-	-	-	10,66,865	-	2,39,976	-	2,39,976	78,792
49,204	10,070	1,377	163	-	-	50,581	10,233	7,805	1,467	9,272	10,812
34,50,219	1,03,54,811	67,944	25,88,594	-	-	35,18,163	1,29,43,405	3,85,007	1,53,96,458	1,57,81,465	1,78,11,256
7,05,982	38,127	27,752	-	-	-	7,33,734	38,127	1,57,265	-	1,57,265	1,85,017
24,377	1,612	-	-	-	-	24,377	1,612	1	-	1	1
2,75,031	-	78	-	-	-	2,75,109	-	440	-	440	518
2,20,95,875	-	5,69,212	-	-	-	2,26,65,087	-	32,25,535	-	32,25,535	37,94,746
72,512	-	252	-	-	-	72,764	-	1,427	-	1,427	1,679
64,798	-	-	-	-	-	64,798	-	-	-	-	-
3,61,553	8,842	19,331	2,379	-	-	3,80,884	11,221	1,09,539	21,406	1,30,945	1,52,655
38,96,122	45,56,793	-	29,196	-	-	38,96,122	45,85,989	1	7,299	7,300	36,496
6,84,076	11,202	30,162	-	-	-	7,14,238	11,202	1,70,919	-	1,70,919	2,01,080
3,88,153	-	692	-	-	-	3,88,845	-	3,924	-	3,924	4,616
10,68,943	-	-	-	-	-	10,68,943	-	1	-	1	1
1,48,11,710	-	9,23,325	-	-	-	1,57,35,035	-	52,32,173	-	52,32,173	61,55,498
-	-	-	-	-	-	-	-	-	-	-	-
79,57,990	9,74,654	1,87,965	2,24,033	-	-	81,45,955	11,98,687	16,91,681	20,16,297	37,07,978	40,92,976
1,51,38,724	50,49,184	3,56,796	13,88,598	-	-	1,54,95,520	64,37,782	32,11,163	1,24,97,377	1,57,08,540	1,74,43,903
1,14,09,629	33,82,217	2,70,976	7,15,706	-	-	1,16,80,605	40,97,923	6,51,315	10,73,560	17,24,875	22,04,158
1,05,696	-	89,842	-	-	-	1,95,538	-	5,09,103	-	5,09,103	5,98,945
5,45,983	-	27,599	-	-	-	5,73,582	-	1,56,395	-	1,56,395	1,83,994
32,38,21,175	27,98,54,244	1,23,65,937	7,27,83,313	-	-	33,61,87,112	35,26,37,557	6,46,88,561	59,24,45,115	65,71,33,676	73,69,98,707
30,94,13,961	19,77,88,417	1,45,77,057	8,20,65,827	1,69,843	-	32,38,21,175	27,98,54,244	7,27,16,055	66,42,82,652	73,69,98,707	81,96,68,485

For and on behalf of Board of Directors of Shushrusa Citizens' Co-operative Hospital Limited

Dr. N.S.Laud
Chairman

Mr. Shekhar Pathare
Vice Chairman

Dr. Rekha Bhatkhande
Dean

Mr. Ramesh Dhamankar
Treasurer

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule A of Other Liabilities for the year ended 31st March 2022

Previous Year			Particulars	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
3,81,42,095	1,74,75,069	5,56,17,164	Statutory Dues Payable	4,94,89,155	50,59,107	5,45,48,262
12,76,696	1,62,24,363	1,75,01,059	Staff Salary Payable	10,37,177	47,21,239	57,58,416
1,27,62,815	27,772	1,27,90,587	Retention Money Payable	60,98,739	27,772	61,26,511
13,44,931	1,56,65,305	1,70,10,236	Other Liabilities	12,40,957	3,05,56,584	3,17,97,541
-	-	-	Interest Payable On Loans	33,11,264	-	33,11,264
5,35,26,537	4,93,92,509	10,29,19,046	Total	6,11,77,292	4,03,64,703	10,15,41,994

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule B of Deposits for the year ended 31st March 2022

Previous Year			Particulars	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
15,000	36,943	51,943	M.T.N.L., Mumbai	15,000	36,943	51,943
-	15,04,506	15,04,506	B.E.S.T.	-	15,04,506	15,04,506
2,76,790	-	2,76,790	Tata Power	2,76,790	-	2,76,790
-	3,33,700	3,33,700	Municipal Corpn. Of Greater Mumbai	-	3,33,700	3,33,700
53,574	6,870	60,444	Dadar Gas Services	53,574	6,870	60,444
-	8,000	8,000	Sanghi Oxygen	-	8,000	8,000
-	26,000	26,000	Bio-medical Waste	-	26,000	26,000
-	9,25,398	9,25,398	Maharashtra Pollution Control Board	-	10,03,492	10,03,492
-	1,18,078	1,18,078	Mahanagar Gas	-	1,18,078	1,18,078
-	2,500	2,500	Vichare Courier	-	2,500	2,500
3,45,364	29,61,995	33,07,359	Total	3,45,364	30,40,089	33,85,453

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LTD.

Schedule 'D' of Notes on Accounts for the Financial Year ended 31st March, 2022

Nature of Operations:

The Hospital is engaged in providing medical and health care services to its members and citizens including below poverty line. It has been a success in following the model of citizens' participation in healthcare services. It has performed well on a sustained basis for more than 50 years and has been able to provide state-of-the art medical and healthcare services to its members and citizens.

A. SIGNIFICANT ACCOUNTING POLICIES:

1. ACCOUNTING CONVENTIONS:

The financial statements are prepared under the historical cost convention, in accordance with Indian Generally Accepted Accounting Principles ("GAAP"), the accounting standards issued by the Institute of Chartered Accountants of India, as adopted consistently by the hospital. All incomes and expenditures having a material bearing on the financial statements are recognized on accrual basis.

The preparation of the financial statements in conformity with GAAP requires that the management make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates and difference between these actual results and estimates are recognised in the period in which these results are known / have materialized.

The accounting policies as discussed below are consistent with those used in the previous year.

2. REVENUE RECOGNITION:

- ☐ **Hospital Income:**
Revenue from the Hospital receipts is recognised once the transaction is posted to the patients' folio in the system.
- ☐ **Donation:**
The amount received on account of donations are recognised on receipt basis.
- ☐ **Interest Income:**
Interest income is recognised on a time proportion basis taking into account the amount outstanding and the rate applicable.
- ☐ **Dividend Income:**
Dividend income is recognised when the shareholder's right to receive the payment is established at the Balance Sheet Date.
- ☐ **Other Income:**
Other income is accounted on accrual basis as and when the right to receive arises.

3. FIXED ASSETS, INTANGIBLE ASSETS AND WORK IN PROGRESS:

☐ **Fixed Assets:**

Fixed assets are stated at cost, less accumulated depreciation and impairment losses, if any. Cost comprises of the purchase price and any cost attributable for bringing the asset to its present location and in working condition for its intended use. Fixed Assets below the amount of Rs. 10,000/- are fully depreciated during the year of purchase.

☐ **Capital Work in Progress:**

Assets in the course of construction are capitalised in the assets under capital work in progress account (CWIP). At the point when an asset is operating at management's intended use, the cost of construction is transferred to the appropriate category of Fixed assets.

4. DEPRECIATION:

Depreciation is provided using the 'Written Down Value Method' as per the rates and the manner prescribed in the Income Tax Act, 1961.

5. IMPAIRMENT OF ASSETS:

The Hospital assesses at each balance sheet date whether there is any indication that an asset may be impaired. In case of such indication, the Hospital estimates the recoverable amount of the asset. If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs to is less than its carrying amount, the carrying amount is reduced to its recoverable amount.

The reduction is treated as an impairment loss and is recognised in the Income and Expenditure. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost.

6. INVESTMENT:

Investments that are readily realisable and intended to be held for not more than a year are classified as a current investment. All other investments are classified as non-current investments. Current Investments are carried at lower of cost and fair value determined on an individual investment basis. Non-current investments are carried at cost. However, the provision for diminution in value is made to recognise a decline other than temporary in the value of non-current investments.

7. INVENTORIES:

Inventories of Work-in-progress, Stock in Trade and Finished Goods are stated 'at cost or net realisable value, whichever is lower'. Cost comprises all cost of purchase, cost of conversion and other costs incurred in bringing the inventories to their present location and condition. Stores and spares are valued on 'First-In-First-Out' basis. Raw materials, Packing materials, Fuel inventories are valued at cost on 'First-In-First-Out' basis. Due allowance is estimated and made for defective and obsolete items, wherever necessary, based on the past experience of the Hospital. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. Closing working-in-progress is valued at cost.

8. RETIREMENT BENEFITS:

☐ **Gratuity (Defined Benefit Plan):**

The Hospital provides for gratuity, a defined benefit retirement plan ("the Gratuity Plan") covering eligible employees. In accordance with the Payment of Gratuities Act, 1972, the Gratuity Plan provides a lump sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of employment. Liabilities with regard to the Gratuity Plan are determined by actuarial valuation as of the Balance Sheet date, based upon which, the Hospital contributes all the ascertained liabilities to the LIC Gratuity Fund.

☐ **Provident Fund (Defined Contribution Plan):**

The Contribution towards provident fund for employees is made to the regulatory authorities, where the Hospital has no further obligations. Such benefits are classified as Defined Contribution Schemes as the Hospital does not carry any further obligations, apart from the contributions made on a monthly basis.

☐ **Other Employee Benefits: Compensated Absences**

Accumulated compensated absences, which are expected to be availed or encashed within 12 months from the end of the year are treated as short term employee benefits. The obligation towards the same is measured at the expected cost of accumulating compensated absences as the additional amount expected to be paid as a result of the unused entitlement as at the year end.

Accumulated compensated absences, which are expected to be availed or encashed beyond 12 months from the end of the year are treated as other long term employee benefits. The Hospital's liability is actuarially determined (using the Projected Unit Credit method) at the end of each year. Actuarial losses/ gains are recognised in the Statement of Income and Expenditure in the year in which they arise.

9. SEGMENT REPORTING:

☐ **Primary Business Segment:**

The Hospital is primarily engaged in a single business segment of providing medical and health care services to its members and citizens and accordingly, this is only one reportable segment.

☐ **Geographical Segment:**

Secondary segmental reporting is based on the geographical location of customers. The geographical segment has been disclosed on the revenues from the Dadar Hospital and revenues from Vikhroli Hospital.

10. PROVISIONS AND CONTINGENT LIABILITIES:

Provisions: Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance sheet date and are not discounted to its present value.

Contingent Liabilities: Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Hospital or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

11. BORROWINGS COSTS:

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets are added to the cost of those assets. All other borrowing costs are recognised in Statement of Income and Expenditure in the period in which they are incurred. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale.

B. NOTES TO ACCOUNTS

1. Segment Reporting:

The primary reporting of the Hospital has been disclosed on the basis of business segment. The Hospital has only one business segment, which is engaged in providing medical and health care services to its members and citizens. Accordingly, the amounts appearing in these financial statements relate to this primary segment. Further, the Hospital provides services at Dadar Unit and Vikhroli Unit, thus disclosures under secondary segment reporting are as follows:

□ Revenue by Geographical Segment: (Amount in Rs.)

Region	2021-22	2020-21
Dadar Hospital	43,54,65,123	28,39,37,958
Vikhroli Hospital	9,09,28,394	15,77,73,315
TOTAL	52,63,93,517	44,17,11,273

□ Segment Assets: (Amount in Rs.)

Region	2021-22	2020-21
Dadar Hospital	6,46,92,561	7,27,20,055
Vikhroli Hospital	59,24,45,115	66,41,61,231
TOTAL	65,71,37,676	73,68,81,286

2. Contingent Liabilities:

The details of the Income Tax Contingent Liabilities are as follows:

Sr. No.	Assessment Year	Case is pending before	Status
1	2007-08	The Income Tax Department has filed an appeal against the ITAT decision in the High Court	Assessing Officer has raised a demand against the hospital ("Trust") of Rs. 15,75,896. The CIT also issued the order in favour of the Department and therefore the Trust has filed an appeal to the Tribunal and the Tribunal had passed order in favour of the Trust. But the Department has filed an appeal in the High Court against the said order issued by the ITAT. Date of hearing is awaited.

Sr. No.	Assessment Year	Case is pending before	Status
2	Rejection of 10(23)C	Mumbai ITAT	The Hospital ("Trust") has filed a writ petition in the High Court for applicability of Section 10(23)C of Income tax Act, 1961 against the order received from the CCIT. The High Court has partially accepted Hospital's claim and directed CCIT to re-assess the application. CCIT has rejected Section 10(23C) application and we have filed appeal before ITAT. Proceedings before ITAT is in progress.
3	2014-15	Case is pending before CIT(Appeal)	Assessing officer has rejected claim of deduction under section 11 of Income tax Act, 1961 and income of the Hospital is charged to tax as normal business income. Hospital has filed appeal before CIT(Appeal). Proceedings before CIT(Appeal) is pending for disposal.
4	Show cause for rejection of 12A registration	Case is pending before CIT(Exemption)	As an impact of order passed by assessing officer for F.Y. 2014-15, Hospital has received show notice from CIT (Exemption) for rejection of 12A. Proceedings for the same are in progress.
5	2015-16	Case is pending before CIT (Appeal)	The exemption claimed under section 11 and 12 of Income Tax Act, 1961 was rejected by Assessing officer and income of Rs. 13,85,820 is assessed as normal business income. Appeal is filed before CIT(Appeal). Proceedings before CIT(Appeal) is pending for disposal. Penalty proceedings are initiated and reply has been filed. Losses have not been adjusted against assessed income, rectification should be filed. No amount is payable as refunds are adjusted.
6	2016-17	Case is pending before CIT (Appeal)	The exemption claimed under section 11 and 12 of Income Tax Act, 1961 was rejected by Assessing officer and income of Rs. 37,25,274/- is assessed as normal business income. Appeal is filed before CIT(Appeal). Proceedings before CIT(Appeal) is pending for disposal. Penalty proceedings are initiated and reply has been filed. Loss pertaining to A.Y. 2008-09 only has been adjusted and not thereafter, rectification should be filed. No amount is payable as TDS is adjusted.
7	2017-18	Case is pending before CIT (Appeal)	The exemption claimed under section 11 and 12 of Income Tax Act, 1961 was rejected by Assessing officer and income of Rs. 1,09,88,050/- is assessed as normal business income and demand of Rs. 32,97,243 is determined. Appeal is filed before CIT(A). Proceedings before CIT(Appeal) is in pending for disposal. Penalty proceedings are initiated and adjournment has been filed. Losses of past years have not been adjusted, rectification is filed and pending for disposal.

3. Share Capital:

The Hospital has issued 8,252 shares (Previous year: 7,040 shares) of Rs. 100 each resulting in an increase in Equity Share Capital by Rs. 8,25,200 (Previous year: Rs. 7,04,000).

4. Share Application Money:

The Hospital has received Rs. 40,000 i.e 400 shares of Rs. 100 each as Share application money on which allotment is not yet made. (Previous year: 100 shares of Rs. 100 each).

5. Auditors Remuneration:

(Amount in Rs.)

Particulars	2021-22	2020-21
Statutory Audit fees	29,500	29,500
Tax Audit Fees	4,13,000	295,500
Co-op Audit Fees	-	-
TOTAL	442,500	324,500

6. Capital Expenditure in Foreign Currency:

There are no capital expenditures in foreign currency in the current year and in the previous year.

7. Retirement Benefits:

Effective 1st April 2008, the Hospital has adopted the revised accounting standard on employee benefits **issued** by the Institute of Chartered Accountants of India. The following table sets out the status of the Gratuity Plan as required under AS 15R.

Reconciliation of opening and closing balances of the present value of the defined benefit obligation:

(Amount in Rs.)

Particulars	As at 31 st March, 2022	As at 31 st March, 2021
Obligation at period beginning	4,95,78,149	5,07,73,662
Service Cost	29,37,381	30,68,729
Interest Cost	34,01,061	34,72,918
Actuarial (gain) / loss	(6,27,755)	(84,794)
Benefits Paid	(36,97,794)	(76,52,366)
Obligation at period end	5,15,91,042	4,95,78,149
Defined benefit obligation liability as at the Balance Sheet date is wholly funded by the hospital		
Change in plan assets		
Plan assets at period beginning, at fair value	1,30,80,161	1,61,43,194
Expected return on plan assets	8,97,299	11,04,194
Actuarial gain / (loss)	(87,109)	16,395
Contributions	29,40,883	34,68,744
Benefits Paid	(36,97,794)	(76,52,366)
Plan assets at period end, at fair value	1,31,32,940	1,30,80,161
Reconciliation of present value of the obligation and the fair value of the plan assets		

Fair value of plan assets at the end of the	1,31,32,940	1,30,80,161
Present value of the defined benefit obligations at the end of the period	5,15,91,042	4,95,78,149
Net (Liability)/Asset recognized in the Balance	(3,84,58,102)	(3,64,97,988)

Assumptions

Discount Rate	6.98%	6.86%
Escalation Rate for Salary	3.50%	3.50%

8. The Hospital has unidentified debits of Rs. 2,01,602/- and unidentified credits of Rs.4,23,799/- prior to F.Y 2019-2020 under the Ledger name cheque collection GL code 10098 under the grouping Cash and Bank The unidentified amount of Rs. 2,22,197/- has been credited to Hospital Income GL Code 30001.
9. The Hospital has identified the variability between Internal Accounting software and Financial statements for Ledger name Deposit received from Patients GL Code 20046 and Patient outstanding GL Code 10089. The variability has been debited to Hospital charges GL Code 30001 amount to Rs. 2,84,144/-

10. Property tax disclosure:

The Property Tax Dues outstanding on the last day of the financial year is as per Table below:

Sr. No.	Period	Land Amount (Rs.)	Building Amount (Rs.)	Total Amount (Rs.)
1	Oct 2017 to March 2020		1,47,17,684.00	1,47,17,684.00
2	April 2015 to March 2021		71,56,962.00	71,56,962.00
3	April 2020 to March 2021	1,55,66,574.00		1,55,66,574.00
4	April 2021 to Sept 2021	35,78,481.00	18,83,541.00	54,62,022.00
5	Oct 2021 to March 2022	35,78,481.00	18,83,541.00	54,62,022.00
	TOTAL	2,27,23,536.00	2,56,41,728.00	4,83,65,264.00

11. The Management has represented that they have not received any communication regarding registration under the Micro Small and Medium Enterprises Development (MSMED) Act, 2006, by any of their vendors. The auditors have relied on the management for the same.
12. Previous year figures have been regrouped / rearranged wherever necessary to correspond with the figures of the current year.

For **Sujoy P Mehta & Associates**
Chartered Accountants
Firm Registration Number: 138588W

Sujoy P Mehta
Proprietor
Membership Number: 138040
Empanelment Number: 1015273

Place: Mumbai
Date: 25th August, 2022

UDIN: 22138040AQROMG2625

For and on behalf of the Board of Directors
Shushrusha Citizen's Co-Operative Hospital Limited

Dr. N.S.Laud
Chairman

Mr. Shekhar Pathare
Vice Chairman

Dr. Rekha Bhatkhande
Dean

Mr. Ramesh Dhamankar
Treasurer

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LTD

LIST OF DONORS DURING FROM APRIL 2021 TO MARCH 2022

GENERAL DONATIONS BELOW RS.10,000/-

R.No.	Date	Name of Donors	Amount (Rs.)
1	05/04/2021	Mr. Balkrishna Ladoji Rane	1,000
2	07/04/2021	Mr. Surendra Apte	10,000
4	10/04/2021	Mr. Vasant Vasudeo Bedekar	10,000
6	22/04/2021	Mr. Arun Waman Amberkar	10,000
10	10/05/2021	Mr. Shivanand R. Kamath	5,000
11	25/05/2021	Mr. Sharad Jogal	5,000
14	31/05/2021	Kenneth Neville Allwyn Anacleto Drego	10,000
31	29/06/2021	Mr. Ulhas Subnis	5,000
23	03/09/2021	Mr. Sopan B Gaikwad	1,000
35	24/01/2022	Mr. Sumant C. Gawali	5,000
42	24/03/2022	Saraswat Co-op. Bank Ltd.,	10,000
		Ganpati Box (Gold & Silver ornaments)	14,003
		Ganpati Charity box	29,066
Total Rs...			1,15,069

GENERAL DONATIONS ABOVE RS.10,000/- TRANSFERRED TO MEDICAL RELIEF FUND

R.No.	Date	Name of Donors	Amount (Rs.)
3	08/04/2021	M/s.Sumatichand Gouti Jewellers P.Ltd.	2,00,000
7	30/04/2021	M/s.Garware Charitable Trust	1,00,000
8	05/05/2021	M/s.Garware Charitable Trust	1,00,000
13	29/05/2021	Smt Roopa Kewal Sharma	5,000
15	01/06/2021	Mr. Johann D. Daruwalla	10,000
16	02/06/2021	Dr. Pradnya Telang	1,00,000
17	04/06/2021	M/s.Garware Charitable Trust	1,00,000
18	07/06/2021	Mr. Narendra G. Shah	5,000
20	08/06/2021	Benkuvereben & H.J. Udani Ch.Trust	15,000
21	09/07/2021	M/s.Garware Charitable Trust	1,00,000
22	09/08/2021	M/s.Garware Charitable Trust	1,00,000
25	04/09/2021	M/s.Garware Charitable Trust	1,00,000
28	11/10/2021	M/s.Garware Charitable Trust	1,00,000
29	03/11/2021	M/s.Garware Charitable Trust	1,00,000
30	10/12/2021	M/s.Garware Charitable Trust	1,00,000
32	30/12/2021	Mr. Niranjana Shankar Vaidya	50,000
33	07/01/2022	M/s.Garware Charitable Trust	1,00,000
34	13/01/2022	Mr. Anant Lakshman Kale	5,00,000
37	03/02/2022	Benkuvereben & H.J. Udani Ch.Trust	15,000
39	07/02/2022	M/s.Garware Charitable Trust	1,00,000
40	04/03/2022	M/s.Garware Charitable Trust	1,00,000
41	07/03/2022	Mr. Mahesh Sharadchandra Bal	25,000
Total Rs...			21,25,000

LIST OF DONARS DURING THE YEAR 2020-2021 FOR HOSPITAL EQUIPMENT FUND

R.No.	Date	Name of Donors	Amount (Rs.)
9	06/05/2021	M/s. Assem Medical & Education	8,26,000
19	05/06/2021	M/s. PAROPKAR, Mumbai.	10,00,000
26	22/09/2021	Mrs. Sangeeta Vikas Mhatre	4,00,000
27	22/09/2021	Smt Shailaja Ramesh Pansare	2,50,000
36	27/01/2022	M/s. NOCIL Limited	8,40,000
43	31/03/2022	M/s. ITD Cementation INDIA Ltd.	10,85,000
45	31/03/2022	M/s. ITD Cementation INDIA Ltd.	8,00,400
Total Rs...			52,01,400

LIST OF DONARS DURING THE YEAR 2020-2021 FOR DILASA PROGRAMME

R.No.	Date	Name of Donors	Amount (Rs.)
38	10/02/2021	Mr. Jyeshtharaj Bhalchandra Joshi	10,000
Total Rs...			10,000

LIST OF DONARS DURING THE YEAR 2020-2021 FOR OTHER FUND

R.No.	Date	Name of Donors	Amount (Rs.)
5	14/04/2021	Mr. Mahesh Sharadchandra Bal	26,000
12	11/05/2021	Mr. Sudhir Mhatre	11,000
44	29/06/2021	Adv. Sharadchandra Desai	11,000
24	04/09/2021	Mr. Arun Despande	50,000
Total Rs...			98,000

GENERAL DONATIONS FOR VIKHROLI

R.No.	Date	Name of Donors	Amount (Rs.)
	12/05/2021	Kristron System - Mr. Kishna	75,000
	02/06/2021	Mr. Devidas Jethanand Harilela	62,117
Total Rs...			1,37,117

DONATION FOR HOSPITAL EQUIPMENT FUND FOR VIKHROLI HOSPITAL

R.No.	Date	Name of Donors	Amount (Rs.)
412	04/05/2021	Ms. Gayatri P. Yadav	50,000
413	05/05/2021	Ms. Gayatri P. Yadav	2,00,000
414	04/05/2021	M/s. Sequoia Capital India LLP	2,50,000
415	26/04/2021	Ms. Manjula M. Sangoi	2,50,000
416	02/12/2021	Shri Snehal Arvind Parekh	10,00,000
Total Rs...			17,50,000

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LTD HOSPITAL WORKING

QUANTITATIVE DATA MAIN HOSPITAL	(No. of Units) 2020-21	(No. of Units) 2021-22
Consultation	15674	26188
Admissions	2033	3754
Operations	928	1394
X'Ray (Flims)	5050	7420
Path Dept. Investigation	76,677	1,50,568
Death	96	173
Health Check-up	53	150

DEATH CASES :

AGE	Main Hospital		Vikhroli Hospital	
	No. of Deaths	Death Within 24hrs of admission	No. of Deaths	Death Within 24hrs of admission
0-20 Years	0	0	2	0
21-40 Years	6	3	7	0
41-60 Years	27	9	15	0
61-80 Years	81	14	31	0
81 And Above	59	9	12	0
TOTAL	173	35	67	0

DETAIL - REASON OF DEATH :

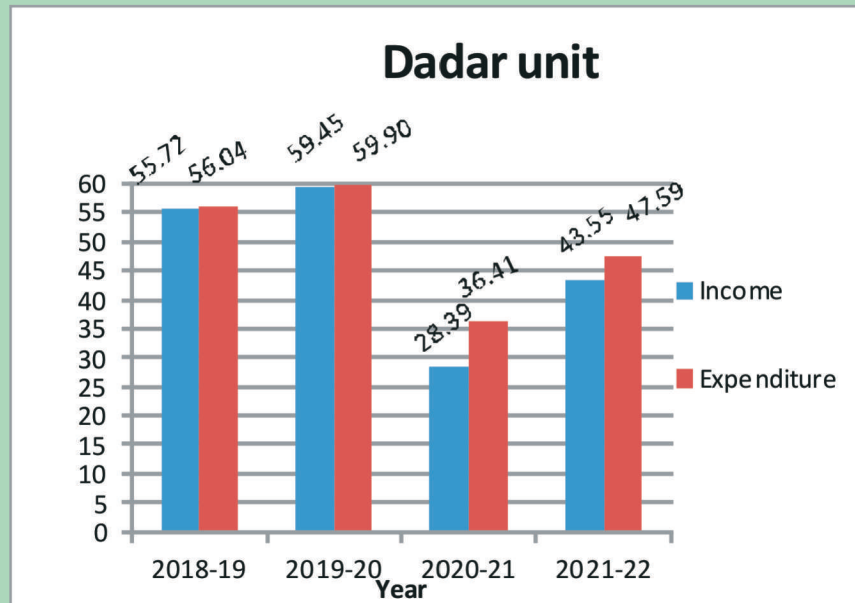
Neuro	20	4	0	0
Renal	22	2	3	0
Cardiac	36	11	2	0
Respiratory	77	10	60	0
Onco	9	3	0	0
Others	9	5	2	
TOTAL	173	35	67	0

QUANTITATIVE DATA VIKHROLI HOSPITAL	(No. of Units) 2020-21	(No. of Units) 2021-22
Consultation	1079	2334
Registration (ANC)	0	35
Admissions	1489	742
Operations	110	147
Deliveries	1	11

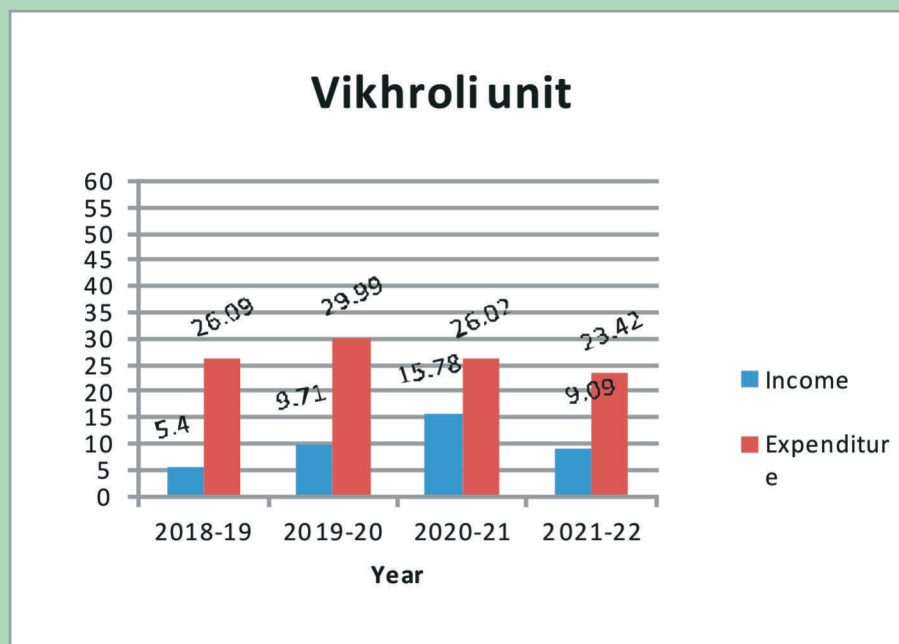
FINANCIAL PERFORMANCE

HOSPITAL INCOME AND EXPENDITURE OVER PAST 4 YEARS

RS. IN CRORES

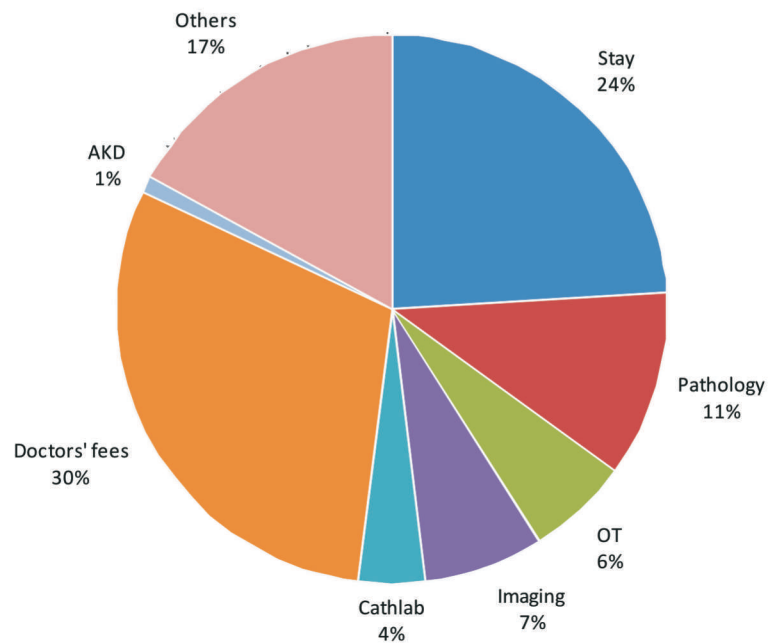


Hospital income increased by 53.40% from Rs.28.39 crores to Rs.43.55 crores.
Hospital expenditure increased by 30.71% from Rs.36.41 crores to Rs.47.59 crores.

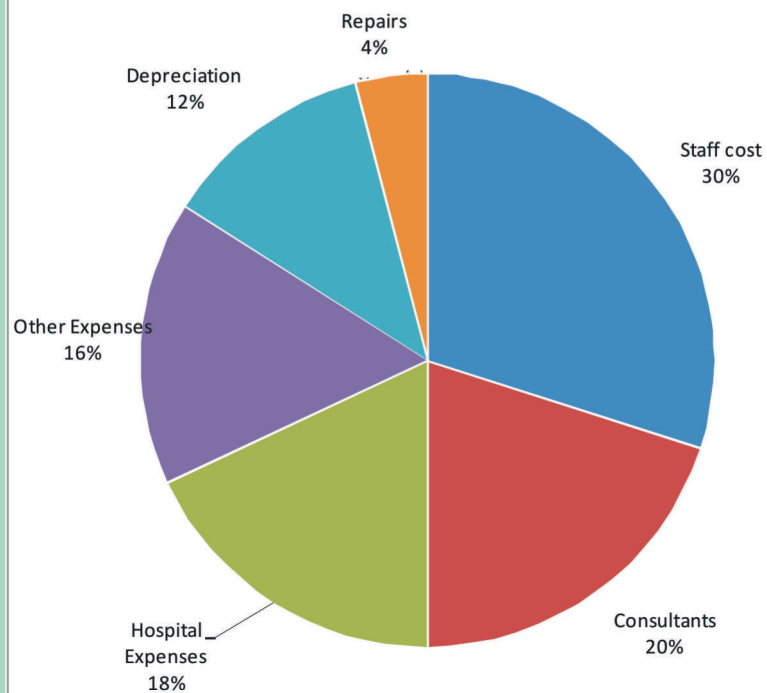


Hospital income decreased by 42.40% from Rs.15.78 crores to Rs.9.09 crores.
Hospital expenditure decreased by 10% from Rs.26.02 crores to Rs.23.42 crores.

Department wise break up of income in Percentage - Both Unit



Break up of expenses - in percentage terms - Both Unit



[illegible]

[illegible]

SHUSHRUSHA

CITIZENS' CO-OPERATIVE HOSPITAL LIMITED



EX-CHAIRPERSON

Late Smt. Vidya Vasant Ranadive

(1924-2022)



Vikhroli Hospital



If undelivered please return to :



SHUSHRUSHA CITIZENS' CO-OP. HOSPITAL LIMITED

698-B, Ranade Road, Dadar, Mumbai - 400 028.

Board : 2084 0283 / 2084 5183 / 6628 6100

EMS : 6628 6164

CT Scan: 6628 6161

E-mail : shushrushahospital@yahoo.com

shushrushahospital@gmail.com

administration@shushrushahospital.org

website : www.shushrushahospital.org