



ANNUAL REPORT

2025-26



**SHUSHRUSHA CITIZENS'
CO-OP. HOSPITAL LTD.**

698-B, Ranade Road, Dadar, Mumbai - 400 028.

SHUSHRUSA

CITIZENS' CO-OPERATIVE HOSPITAL LIMITED



Late Dr. Vasant Shripad Ranadive

(1924 - 1971)





Dr. Harish Bhende
Chairman



Adv. Sharadchandra Desai
Vice-Chairman



Dr. Harshad Shah
Dean



CA Vidyadhar Somani
Treasurer

Directors



Adv. Harihar Bhawe



Dr. Rajeev Redkar



Mr. Chandrashekhar Gadre



Mr. Balram Bhatt



Dr. Rajiv Bhagwat



CA Sandeep Chitnis



Dr. Sheetal Mohite



Dr. Sonali Patange



Dr. Shilpa Deshmukh



Mr. Sahadev Rasal



Mr. Vijay Govalkar



Mrs. Jyoti Bhosale

Nominee of Govt. of Maharashtra : Jt. Director of Health Services

Nominee of M.C.G.M. : Medical Health Officer ('G' North Ward)

Nominee of Registrar of Co-operative Societies : Jt. Registrar, Co-op. Societies

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Dadar, Mumbai - 400 028.

SCOPE OF SERVICES AVAILABLE ON OPD AND IPD BASIS

Artificial Kidney Dialysis	Anaesthesiology
Andrology	Arthroscopy
Audio & Speech Therapy	Ambulance
Blood Centre	Cardiology & Interventional Cardiology
Cardiac Electrophysiology	Cath lab, Critical Care Units
Cardiovascular Surgery	Corneal Transplant Surgery
Clinical Counsellor	Clinical Densitometry
Clinical Psychology	Canteen
Dermatology	Diabetology
Diet	Diabetic Foot Surgery
Endocrinology	ECG
EEG	ENT Surgery
Endourology	Gastroenterology / Endoscopy
General Physician	Gastrointestinal Hepatobiliary & Pancreatic Surgery
General Surgery	Gynaecology
Hand & Vascular Surgery	Health Checkup Services
Holter Monitoring	Interventional Radiology
Imaging	Joint Replacement Surgery
Laparoscopic Surgery	Medical Oncology
Morgue	Nephrology
Neurophysician	Neurosurgery
Orthopedic Surgery	Oculoplastic Surgery
Ophthalmology	Oral & Maxillofacial Surgery
Paediatrics	Paediatric Orthopedics
Pulmonology	Paediatric Neurology & Epilepsy
Pathology	Plastic Surgery
Paediatric Oncology	Paediatric Surgery
Pulmonary Function Test	Pain Management
Psychiatry	Pharmacy
Physiotherapy	Spine Surgery
Rheumatology	Surgical Oncology
Stress Test	Vitreo Retinal Ophthalmic Surgery
Urology	

HEALTH CHECK-UP PLANS

Platinum Health Check-up (Male/Female)	Diabetic Package
Mini Diabetic Package	Basic Health Check-up
Healthy Heart Package	Cardio Diabetic Package
Bone Wellness Package	Paediatric Package
Keep Fit	Diabetic Profile
Executive Health (I)	

For more information on Health Check-up Plans kindly contact the Reception Counter of the hospital

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

698-B, Ranade Road, Dadar (west), Mumbai – 400 028.
(Reg. No. BOM / GNL / 114 of 1964)

NOTICE

62nd ANNUAL GENERAL MEETING

Notice is hereby given that the 62nd Annual General Meeting of Shushrusha Citizens' Co-operative Hospital Limited will be held on Sunday, 27th September, 2026, at 4.00 p.m. at Sane Guruji Vidyalaya, 1st Floor, Bhikoba Waman Pathare Marg, Behind Catering College, Dadar, Mumbai - 400 028, to transact the following business:

AGENDA

- 1) To read and take on record the minutes of the Annual General Meeting held on 28.09.2025 along with the Action Taken Report.
- 2) To receive and take on record the Annual Report on the activities of the hospital for the FY 2025-26.
- 3) To receive and adopt the Statement of Accounts in Form "N" prescribed under Rule 62(1) of the Rules, comprising the Balance Sheet as at 31.03.2026, and the Income and Expenditure Account for the year ended on that date.
- 4) To accept the Audit Report received from the Auditor, Mayank H. Shah (Reg. No. 35041 and Panel No. 10142), as provided under Section 75(2A) of the Maharashtra Co-operative Societies Act, 1960, for the year ended 31.03.2026.
- 5) To approve the Annual Budget for the Financial Year 2026-27.
- 6) To appoint the Statutory Auditor and fix their remuneration for the Financial Year 2026-27.
- 7) To consider and approve the Fixed Deposit Scheme for members of the Hospital.
- 8) To inform the members about the various Sub-Committees and other Statutory Committees constituted as per the Byelaws of the Society / Hospital and requirements of Law.
- 9) To update the members on the pending legal cases, if any.
- 10) To transact any other business with the permission of the Chair.



Dr. Harshad Shah
Dean

PLACE : MUMBAI
DATE : 03.08.2026

NOTE:

- 1) Please note that in accordance with Bye-Law 33, if there is no quorum by 4.00 p.m., the meeting shall stand adjourned. In such a case, the adjourned meeting will be held on the same day, at the same place, at 5.00 p.m. and the business will be transacted by the members present, even if there is no quorum.
- 2) Any member who wishes to raise questions requiring specific information related to the Annual Report, Financial Statements, or Notice of the Meeting is requested to submit their queries in writing, so as to reach the Dean of the Society on or before 17/9/26. The letters / Emails / Communications received concerning the Agenda, Notice, or Annual Report will be addressed and responded to individually. The replies will be communicated directly to the respective members. The hospital's official email address for communication is scch@shushrushahospital.org. Suggestions received after 17/9/26 will not to be considered.
- 3) In accordance with Rule 62(2) of Co-operative Society Rules, 1961, the Annual Report, along with the Income and Expenditure and the Balance Sheet shall be displayed on the official notice board at least 15 days prior to Annual General Meeting. Copies of the Annual Report and Balance Sheet will be available at the hospital office during office hours.
- 4) The Notice, Annual Report, Income & Expenditure Account, Balance Sheet and draft minutes of the last AGM held on 28.09.2025 are displayed on the hospital's website.
- 5) Only members are entitled to attend the meeting. The members are requested to bring their membership cards when attending the meeting.

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

MUMBAI - 400 028

62nd ANNUAL REPORT

Dear Members,

It gives me immense pleasure to address you as we completed our first full year in the office following the confidence you showed and overwhelming support you extended to us during last year's election. On behalf of the Board of Directors, I extend my sincere gratitude to each one of you for the trust you have placed in us. Your confidence continues to inspire and guide every decision we take in the best interests of our Hospital and its members.

The past year has been one of purpose, responsibility and meaningful progress. From the very outset, our Board committed itself to restoring financial stability, strengthening governance, modernising infrastructure and enhancing the quality of healthcare delivered at Shushrusha Hospital. While we recognise that much remains to be accomplished, I am pleased to present some of the significant milestones achieved during our first year in office.

One of our foremost priorities was the financial turnaround of the Hospital. For four consecutive years, Shushrusha Hospital had been operating at a deficit, with expenditure was consistently exceeding income (Dadar Unit) and accumulated debt continuing to rise. Through disciplined financial management, prudent cost rationalization, fund management and improved operational efficiency across departments, we have successfully reversed this trend.

For the first time in several years, the Hospital has recorded a positive annual financial performance. We have been able to earmark and set aside for almost Rs. 5.35 crores for the Upgradation of Information and Technologies along with Software , Repairs and Maintenance of Hospital Patient Rooms, and to purchase new instruments and improve hospital infrastructure for the patient. This achievement is not merely a financial statistic; it represents renewed confidence, responsible stewardship and the collective efforts of our management, doctors, staff and Board of Directors. While we take satisfaction in this progress, we remain mindful that financial discipline must continue to remain a cornerstone for our future growth. This has been achieved.

Our vision extends far beyond financial recovery. We believe every member and every patient deserves access to quality healthcare delivered in a modern, safe, compassionate and affordable environment. Every investment we make is therefore guided by one central objective—to improve patient care while building a stronger institution for future generations.

During the year, we commenced a comprehensive programme to modernise the Hospital's infrastructure. With the generous support of one of our grateful patients, three rooms on the fourth floor were completely renovated and transformed into modern patient accommodation. This contribution reflects the confidence our patients place in Shushrusha Hospital and reinforces the importance of community participation in our journey of transformation.

We also undertook a major improvement to the Female General Ward by making it fully air-conditioned. It was necessary in the present situation of the Global Warming situation for improvement and speedy recovery of the patient. Previously, overcrowded conditions caused considerable discomfort, particularly during the summer months. The upgraded ward has significantly enhanced patient comfort, dignity and the overall healing environment. We firmly believe that financial limitations should never deprive any patient of receiving healthcare in surroundings that are clean, comfortable, respectful and humane.

Among the most significant achievements of the year has been the comprehensive transformation of our Operation Theatre Complex. The conversion into a state-of-the-art Modular Operation Theatre represents a major milestone in the Hospital's modernisation programme and reflects our unwavering commitment to clinical excellence. The upgraded complex incorporates contemporary standards of patient safety, infection prevention, advanced surgical infrastructure and technology integration, enabling our surgeons to deliver high-quality care in an environment comparable with the finest healthcare institutions. This

transformation not only strengthens our present capabilities but also reinforces our preparedness for future growth and NABH accreditation.

Looking ahead, we remain committed to the continued modernisation of our Hospital through philanthropic support, Corporate Social Responsibility (CSR) initiatives and improved internal revenue generation. Our objective over the next two to three years is to progressively upgrade every major area of the Hospital while maintaining our tradition of affordable healthcare.

Plans have already been prepared for the complete redevelopment of the Basement and Ground Floor to optimise space utilisation, improve patient flow and strengthen services within the Outpatient Department (OPD) and Casualty. Our goal is to ensure that every patient entering Shushrusha Hospital experiences efficient processes, timely medical attention and seamless continuity of care.

Beyond infrastructure, we remain committed to strengthening our Blood Bank, Pathology Laboratory, Physiotherapy Department and other essential clinical services. These investments will improve operational efficiency, support our clinicians and ultimately enhance patient satisfaction and clinical outcomes.

Alongside these developmental initiatives, considerable attention has also been devoted to the safety and long-term sustainability of our infrastructure. As the Hospital building has aged, several essential maintenance and compliance-related works became unavoidable. In accordance with the recommendations of the Mumbai Municipal Corporation and the relevant statutory authorities, we successfully completed the Structural Audit and Fire Audit and have initiated the implementation of the recommended corrective measures. The safety of our patients, visitors, doctors, employees and all who enter our Hospital will always remain our highest priority.

None of these achievements would have been possible without the dedication, commitment and teamwork demonstrated by our doctors, nurses, administrative staff, employees, donors, well-wishers and, above all, our members. I extend my heartfelt appreciation to every individual who has contributed to this remarkable year of progress.

I also consider myself fortunate to be supported by an accomplished Board of Directors comprising distinguished professionals in their respective fields of legal, architecture, construction, finance, social service and our own committed team of Shushrusha's doctors. Together, we bring diverse expertise but remains united by a single purpose—to restore Shushrusha Hospital to its rightful place as a financially strong, technologically advanced, professionally managed and truly patient-centric healthcare institution.

Our achievements during the past year provide encouragement, but they also strengthen our resolve for the future. We remain committed to building an institution that is clinically excellent, financially sustainable, operationally efficient and deeply rooted in the values upon which Shushrusha Hospital was founded.

With your continued trust, encouragement and support, I am confident that together we will build a stronger, more modern and more resilient **Shushrusha Hospital** - an institution that every member can look upon with pride and every patient can trust with confidence.

Thank you for your continued faith and unwavering support.

With warm regards,

Place: Mumbai

Yours Sincerely,



Dr. Harish Bhende
Chairman

Meetings of the Board of Directors

During the period from 01.04.2025 to 31.03.2026, the Board convened **fifteen** times. In addition to the monthly Board meetings, several other meetings were held by the Office Bearers and Executive Committee to discuss and oversee various matters. The attendance of the Directors at the Board Meetings during the year was as follows:

01.04.2025 (Previous Board)

Dr. N. S. Laud, Chairman	01	Adv. Sharadchandra Desai, Vice Chairman	01
Dr. Rekha Bhatkhande, Dean	01	Mr. Ramesh Dhamankar, Treasurer	01
Dr. Harish Bhende, Director	01	Mr. Suresh Sarnobat, Director	01
Mr. Shekhar Pathare, Director	01	Mr. Ashish Chitre, Director	00
Mr. Krishna Kajrolkar, Director	01	Mr. Sahadev Rasal, Director	00
Dr. Rajiv Bhagwat, Director	01	Dr. Harshad Shah, Director	01
Mr. Sandeep Chitnis, Director	01	Dr. Pushkar Shikarkhane, CR	00

01.05.2025 to 31.03.2026 (New Board)

Dr. Harish Bhende, Chairman	13	Adv. Sharadchandra Desai, Vice Chairman	14
Dr. Harshad Shah, Dean	14	CA Vidyadhar Somani, Treasurer	13
Dr. Rajeev Redkar, Director	12	Dr. Shilpa Deshmukh, Director	07
Mr. Sahadev Rasal, Director	02	Dr. Rajiv Bhagwat, Director	07
Justice Sandeep Shinde, Director	03	Adv. Harihar Bhawe, Director	10
Dr. Sheetal Mohite, Director	08	CA Sandeep Chitnis, Director	12
CMA Chandrashekhar Gadre, Director	13	Mr. Balram Bhatt, Director	12
Mrs. Jyoti Bhosle, Director	14	Mr. Vijay Govalkar, Director	13
Dr. Sonali Patange, Director	06	Mr. Aniruddha Sheth, Director	05
Mr. Suhas Bedekar, Director	05	Dr. Alex Mundampalli, CR	05
Mr. Dominic Romell, Director	00	Mr. Vishwas Deshpande, Director	01

1. Performance Review :

1.1 Fixed Deposits

At the end of the Financial Year 2025-26, the amount of Members' Fixed Deposits stood at Rs. 418.40 lakhs (Previous Year Rs. 654.50 lakhs)

1.2 Membership

- The Equity Share Capital stands at Rs. 357.52 lakhs (Previous Year Rs. 346.44 lakhs), reflecting an increase of 3.20% over the previous year.
- The total number of members of the Society has increased to 23,155 (Previous Year 23,039), marking a net addition of 116 new members during the year.

1.3 Audit

The Statement of Accounts for the Financial Year 2025-26 has been audited by A P Sanzgiri & Co., Chartered Accountants, as the Internal Auditor, and Mayank H. Shah, Chartered Accountants, as the Statutory Auditor, respectively.

1.4 General Statistics

Sr. No.	Particulars	Dadar	
		FY 2025-26	FY 2024-25
1.	Number of Patients Treated in Out - Patient Department (OPD) & In - Patient Department (IPD)	38,034	37,549
2.	Average Bed Occupancy per Day (in percentage)	58%	63%
3.	Number of Operational Beds (In-Patient Department)	119	119
4.	Total income from Clinical Services (Rs.in lakhs)	6372.17	5912.45

The Hospital's revenue receipts under various heads are as follows : -

Hospital Revenue Receipts							Rs. in lakhs	
							2025-26	2024-25
1.	Stay	..	..	..	..	...	907.43	874.43
2.	Pathology	..	..	..	..	..	638.07	578.97
3.	Operation Theatre	..	..	..	..	..	505.34	534.80
4.	X-Ray	..	..	..	..	..	94.04	75.37
5.	Blood Bank	..	..	..	..	..	34.43	38.07
6.	Sonography	..	..	..	..	..	102.38	103.53
7.	AKD	..	..	..	..	..	138.10	124.91
8.	ECG	..	..	..	..	..	48.92	32.35
9.	2D Echo	..	..	..	..	..	84.82	87.64
10.	Physiotherapy	..	..	..	..	..	53.61	60.29
11.	EMG / ENG	..	..	..	..	..	4.66	3.66
12.	EEG	..	..	..	..	..	7.00	4.30
13.	Treadmill	..	..	..	..	..	5.02	3.35
14.	Ophthalmology (Ocular Diagnostics)	..	..	..	..	..	2.50	1.72
15.	Audiometry	..	..	..	..	..	3.75	2.32
16.	CT Scan	..	..	..	..	..	154.08	125.96
17.	Cath Lab	..	..	..	..	..	341.11	353.87
18.	Diet	..	..	..	..	..	1.60	1.08
19.	Consultants' Fees	..	..	..	..	..	2742.13	2432.24
20.	P.F.T. & CPT Lab	..	..	..	..	..	10.37	7.59
21.	Other Departments	..	..	..	..	..	492.81	466.00
(Registration fees, Psychotherapy, Oxygen, etc.)								
TOTAL							6372.17	5912.45

The hospital incurred expenses amounting to Rs. 6178.77 lakhs during the financial year under review, as compared to Rs. 6670.45 lakhs in the previous year.

1.5 Donations

The hospital received donations amounting to Rs.63.68 lakhs at Dadar, which were credited to the following account heads:

General Donation		Rs. 0.68 lakhs
Medical Relief Fund		Rs. 2.15 lakhs
Hospital Equipment Fund		Rs. 40.65 lakhs
Staff Welfare Fund		Rs. 0.45 lakhs
Training and Education Fund		Rs. 1.00 lakhs
Building Repair Fund		Rs. 15.40 lakhs
Indigent Patient Fund		Rs. 0.50 lakhs
Community Reserve Fund		Rs. 2.85 lakhs

Donations to our hospital are eligible for exemption under section 80G of Income Tax Act, 2025 and Hospital has also obtained registration of 12AB (1)(b) under Income Tax Act 2025.

1.6 Benefits to poor patients

- The hospital provides free medical treatment to indigent patients below the poverty line and subsidized treatment to poor patients above the poverty line. Additionally, concessions in medical bills are extended to patients facing financial constraints due to prolonged illness
- A benefit amounting to Rs. 23.88 lakhs was extended to patients under the Indigent Patient Fund Scheme. This includes Rs. 13.86 lakhs incurred towards free cleft lip and palate surgeries performed during the year under the Smile Train Project, which is conducted in association with the Indiabulls Foundation.
- A Dean's concession amounting to Rs. 1.65 lakhs was granted to deserving patients during the year.
- A total amount of Rs. 25.54 lakhs was spent during the year to support poor patients.

2. Performance Review: Enhancing Patient Care

The Financial Year 2025–2026 marked a significant milestone in the journey of Shushrusha Citizens' Co-operative Hospital Ltd. Through prudent financial management, stringent cost-control measures, improved operational efficiency, and focused administrative initiatives the Hospital successfully achieved a remarkable financial turnaround. From recording loss of approximately Rs. 3 crore in the previous financial period, the Hospital reported a positive financial performance during the Financial Year 2025–2026. This achievement has strengthened the Hospital's financial position and enabled continued investment in patient care services, infrastructure, technology, safety, and quality improvement initiatives.

Delivering safe, effective, and compassionate healthcare continues to be the foremost priority of Shushrusha Hospital. During the year under review, the Hospital undertook several initiatives aimed at strengthening clinical services, upgrading infrastructure, improving patient safety, and enhancing the overall patient experience. These efforts reflect the Hospital's commitment to continuous quality improvement and excellence in healthcare delivery.

The Hospital continued to monitor key clinical and operational performance indicators to evaluate the effectiveness of patient care services. Parameters such as infection control, surgical outcomes, patient safety indicators, and quality benchmarks were regularly reviewed by the respective committees. Internal audits were conducted periodically, and wherever opportunities for improvement were identified, corrective and preventive measures were implemented in a time-bound manner.

Recognising that patient experience extends beyond clinical treatment, the Hospital continued to strengthen its patient feedback and grievance redressal mechanisms. Feedback received from patients and their families was systematically reviewed to identify areas requiring improvement. Appropriate corrective actions were initiated to enhance service quality, improve communication, reduce waiting times, and ensure prompt resolution of patient concerns.

Continuous professional development remained an important component of quality improvement. Regular training programmes, workshops, and orientation sessions were organised for medical, nursing, paramedical, and administrative staff. These programmes focused on patient safety, emergency preparedness, infection prevention, clinical protocols, biomedical waste management, fire safety, communication skills, and quality standards. Such initiatives have contributed to enhancing staff competence and promoting a culture of accountability, teamwork, and patient-centred care.

The Infection Control Committee continued to play a proactive role in maintaining high standards of infection prevention throughout the Hospital. Regular surveillance, audits, and training programmes were conducted on hand hygiene, personal protective equipment (PPE) compliance, needle-stick injury prevention, environmental hygiene, sterilization practices, and biomedical waste management. These initiatives have significantly strengthened the Hospital's infection control practices and ensured compliance with statutory and accreditation requirements.

To further strengthen patient safety and ensure compliance with statutory requirements, the Hospital carried out comprehensive Structural, Electrical, and Fire Safety Audits during the year. Based on the observations and recommendations of the respective auditors, all necessary corrective measures were undertaken, including structural repairs, rectification of electrical installations, strengthening of fire safety systems, installation and upgradation of fire alarm systems, and implementation of other fire safety measures across the Hospital. These initiatives have significantly enhanced the Hospital's emergency preparedness, improved the overall safety of patients, visitors, and staff, and ensured compliance with the applicable regulatory norms.

As an additional step towards enhancing fire safety and disaster preparedness, the Hospital has initiated the process of constructing an additional emergency staircase within the hospital premises. This important infrastructure project will provide an additional safe means of evacuation during fire and other emergencies, strengthen disaster management capabilities, improve compliance with fire safety regulations, and further enhance the safety of patients, visitors, and healthcare personnel.

The Hospital continued its efforts to modernise medical equipment and strengthen clinical infrastructure to support consultants in delivering advanced healthcare services. Investments in technology, equipment upgrades, and process improvements have enhanced diagnostic capabilities, streamlined clinical workflows, and improved operational efficiency across various departments.

As part of its infrastructure enhancement programme, the Hospital undertook extensive renovation and upgradation of patient care areas by introducing top-class amenities, air-conditioning, and modern patient care facilities. Six air-conditioning units were installed in the Female General Ward on the 2nd floor, significantly improving patient comfort. Air-conditioning units for the 4th and 5th floors have also been procured, and their installation is being undertaken in a phased manner.

The Hospital has further planned to reorganize the existing nursing station on the 4th Floor into two separate nursing stations to facilitate closer patient monitoring, improve coordination among Resident Medical Officers (RMOs), nursing staff, and housekeeping personnel, and enhance the overall quality and responsiveness of patient care services.

During the year, two single patient rooms and one four-bedded patient room on the 4th floor were comprehensively renovated and upgraded with premium amenities comparable to the highest standards of patient care. These rooms have been equipped with fully automatic patient beds, attendant beds, modernized attached bathrooms, coffee tables, televisions, 1.5-ton split air-conditioning units, refrigerators, microwave ovens, and other patient-centric facilities designed to provide superior comfort and convenience. Encouraged by the positive response received from

patients, the present Board of Directors has planned to progressively renovate and upgrade all patient rooms across the Hospital with similar world-class amenities in a phased manner.

To ensure uninterrupted power supply for critical patient care services, operation theatres, intensive care units, and other essential hospital functions, the Hospital has initiated the replacement of its old and ageing 100 kVA Diesel Generator (DG) Set with a new 200 kVA DG Set. This significant capacity enhancement and infrastructure upgrade will provide a more reliable and robust backup power system, ensuring uninterrupted healthcare services during power outages. The new DG Set will strengthen the Hospital's emergency preparedness, support the increasing electrical load arising from infrastructure expansion and technological advancements, and further improve overall operational efficiency.

Recognising the growing importance of digital healthcare, the Hospital has undertaken a comprehensive revamp of its Information Technology (IT) infrastructure. The project includes complete modernization of both hardware and software systems to improve system performance, cybersecurity, data security, interoperability, operational efficiency, and user experience. The upgraded IT infrastructure will support faster clinical and administrative processes, strengthen digital record management, improve patient care, and provide a robust technological foundation for future digital healthcare initiatives.

The Hospital has also commenced the comprehensive renovation and redevelopment of the Ground floor and Basement areas to create a more modern, efficient, and patient-friendly environment. These works are aimed at improving patient flow, accessibility, space utilisation, aesthetics, and operational efficiency while creating enhanced facilities for patients, visitors, and staff. Upon completion, these upgraded areas will significantly improve the overall patient experience and support the Hospital's future expansion and service development plans.

As part of its long-term vision for infrastructure development, the Hospital is actively pursuing various Corporate Social Responsibility (CSR) initiatives to further strengthen patient care facilities. Through these initiatives, the Management aims to progressively replace conventional patient beds across all floors with state-of-the-art fully automatic patient beds, thereby enhancing patient comfort, safety, mobility, and nursing efficiency. The Hospital is also seeking CSR support for the procurement of advanced dialysis machines to augment its renal care services and meet the increasing demand for dialysis treatment.

In addition, plans are underway to develop modern and comfortable relatives' waiting areas on the Ground floor and the 3rd floor with improved seating, air conditioning, and patient-friendly amenities to provide a more comfortable and welcoming environment for patients' relatives. These initiatives reflect the Hospital's commitment to leveraging CSR partnerships to accelerate infrastructure development, adopt advanced healthcare technologies, and continuously enhance the quality of patient care while maintaining prudent financial management.

In line with its ongoing commitment to excellence and patient-centred care, the Hospital also upgraded the uniforms of all patient care staff. This initiative has enhanced professionalism and contributed to creating a more organised, reassuring, and patient-friendly environment.

Overall, the initiatives undertaken during the year have reinforced Shushrusha Hospital's commitment to providing safe, ethical, evidence-based, and patient-centred healthcare. The remarkable financial turnaround achieved during the year has enabled the Hospital to undertake transformative investments in infrastructure, technology, safety, and quality enhancement. The Management and the Board of Directors remain committed to continually improving healthcare services through innovation, modernisation, staff empowerment, patient safety initiatives, and prudent financial management, ensuring that every patient receives compassionate, safe, accessible, and high-quality healthcare in an environment that meets the highest standards of clinical excellence. We welcome suggestions from members for the improvement of the Hospital.

3. Community Services & Social Activities.

As part of its commitment to community service and social responsibility, the Hospital organized various health camps and outreach programmes aimed at providing quality healthcare to the needy and underprivileged sections of society. These initiatives were undertaken with the objective of reaching a larger segment of the community through preventive healthcare, early diagnosis, and health awareness. The programmes received an encouraging response from citizens across Mumbai.

3.1 Health Camps and Workshops

Name of Camp	Details
Blood Donation Camps	A total of 25 blood donation camps were organized during the year under review at various locations across Mumbai. Through these camps, the Hospital successfully collected 1,024 units of blood, making a significant contribution towards meeting the city's blood requirements.
Free Eye, Skin, Pediatric and Spine Check-up Camp	To commemorate the death anniversary of our Founder Chairman, Late Dr. V. S. Ranadive, the Hospital organized a Free Eye, Skin, Pediatric and Spine Check-up Camp on Sunday, 22 March 2026, from 8.30 a.m. to 1.00 p.m., which was well attended by members of the community.

In addition to organizing health camps, the Hospital extended its support to the Brihanmumbai Municipal Corporation (BMC), G-North Ward, by providing ambulance services during important public events such as Republic Day, Independence Day, Ganapati Festival, Mahaparinirvan Day, and other significant occasions, thereby contributing to public health and emergency preparedness.

3.2 Community Health Programmes: Dilasa Kendra for Senior Citizens, Dadar

Dilasa Kendra, established in 2008, continued its dedicated service to senior citizens by conducting its monthly community health programmes with the same enthusiasm and commitment during its 18th year of operation. The Kendra remains an important initiative of the Hospital, providing health education, medical guidance, and social engagement for senior citizens, thereby promoting healthy ageing and enhancing their overall well-being.

4. Performance Review: Personnel Relations

The Society celebrated Hospital Day on 20 May 2025 to recognize and appreciate the valuable contributions of its employees towards the Hospital's continued growth and success. On this occasion, employees who completed 25 years of dedicated service, individuals who demonstrated outstanding performance, and departments that exhibited exceptional efficiency were felicitated and honoured with awards.

The award recipients were as follows:

Category	Awardee
Best Department (Big Trophy)	OPD
Best Department (Small Trophy)	Maintenance Department
Former Dean's Trophy	Ms. Nilima Samant
Best Consultant	Dr. Anil Karapurkar
Best Physician Assistant	Dr. Sabiha Khan
Best Technician	Mr. Mangesh Mhabdi
Best Nurse	Ms. Rehanabi Khan
Best Clerk	Mr. Rajesh Shivsharan
Best Male Worker	Mr. Sameer Shigwan
Best Female Worker	Ms. Renu Walmiki
Award for Honesty	Mr. Maruti Pawar
Special Mention	Mr. Shamshad Alam
Special Mention	Ms. Deepali Shinde
Staff who completed 25 years of service	Mr. Santosh Jaitapkar Mr. Kishor Shinde Mr. Yuvraj Pol Mr. Vilas Bhosale Ms. Jyoti Patel

This recognition programme reaffirmed the Hospital's commitment to acknowledging excellence, fostering employee motivation, and promoting a culture of dedication, integrity, and teamwork.

5. Our Consultants – Partners in Clinical Excellence

Our Consultants continue to play a pivotal role in delivering high-quality healthcare services and advancing clinical excellence at Shushrusha Citizens' Co Op Hospital Ltd. Their professional expertise, unwavering commitment, and compassionate approach to patient care form the cornerstone of the Hospital's medical services. The trust and appreciation consistently expressed by patients stand as a testament to their dedication and clinical competence.

The Board of Directors places on record its sincere appreciation for the active involvement, valuable guidance, and continued support extended by our Consultants in the Hospital's growth and development. The Management remains committed to fostering greater engagement with our Consultants by creating opportunities for meaningful participation in clinical, and community health initiatives, thereby enabling their expertise to benefit a wider section of society.

6. Awards & Achievements

- Dr. Shilpa Deshmukh, Director, successfully completed the Independent Directors' Examination conducted under the Indian Institute of Corporate Affairs (IICA), Ministry of Corporate Affairs (MCA), Government of India, and was awarded the status of a Certified Corporate Director. She also completed the Corporate Director Certification Programme conducted by the Institute of Directors (IOD), an institution whose Board includes eminent personalities such as former Cabinet Secretary Shri Sitaram Kunte. Her case study on the role of Independent Directors in protecting the economy was highly appreciated during the programme.
- Dr. Rekha Bhatkhande, Consultant Gastroenterologist at Shushrusha Citizens' Co-operative Hospital Ltd., received several prestigious recognitions during the year for her outstanding contributions to healthcare, social service, women's empowerment, and senior citizen welfare. She was felicitated by Swanand Jyeshtha Nagrik Sangh, Dadar, as a Prominent Senior Citizen of Dadar West, and was invited by the Hon'ble President of India to participate in the launch of the President's

National Programme of Ageing with Dignity, representing senior citizens from across the country. She was also honoured by Shushrusha Citizens' Co-operative Hospital Ltd. for her valuable services and received a Sanman Patra from the Federation of Senior Citizens of Maharashtra (FESCOM). On the occasion of International Women's Day, she was felicitated by Truwellth Integrative Health TV and was further recognised by the Inner Wheel Club of Deonar as a Pioneer of Progress and a Woman of Substance, Power and Grace, and by the Anugraha Foundation, India, as a Woman of Impact and Change Maker in Society. In addition, she received the Education ICON Award from CHEIF in the Visionary Trustee category. These honours reflect Dr. Bhatkhande's exemplary professional excellence, compassionate service, and enduring commitment to healthcare and community welfare.

7. Acknowledgements

On behalf of the Society and the Board of Directors, we express our sincere gratitude to all individuals, organizations, and institutions whose invaluable support, guidance, and cooperation have contributed to the continued growth and success of Shushrusha Citizens' Co-operative Hospital during the Financial Year 2025–26.

We gratefully acknowledge:

- The Municipal Commissioner and the officials of the Brihanmumbai Municipal Corporation, G/North Ward, for their continued guidance, support, and timely assistance.
- The Commissioner for Co-operation and Registrar of Co-operative Societies, Government of Maharashtra, and the Maharashtra State Co-operative Election Authority for their guidance and support.
- The District Deputy Registrar, Co-operative Societies, Mumbai City-I, and the Deputy Registrar, G/North Ward – C.S.M.D., for their valuable assistance.
- The Commissioner, Food & Drugs Administration, Government of Maharashtra, and the concerned officials for their cooperation.
- The Commissioner of Labour and the officials of the Labour Department for their support and guidance.
- The General Manager and officials of the Brihanmumbai Electric Supply and Transport (BEST) undertaking for their prompt assistance.
- The officials of the Mumbai Fire Brigade for their continued cooperation.
- The officers and staff of Shivaji Park Police Station for their assistance whenever required.
- The representatives and office bearers of the recognized labour unions for their cooperation and constructive engagement.
- Our consultants, visiting specialists, vendors, service providers, and business associates for their commitment and wholehearted support to the institution.
- Our donors and well-wishers for their generous contributions and continued confidence in the Hospital's mission of providing quality healthcare to the community.
- Our members, consultants, doctors, nurses, employees, volunteers, and all stakeholders whose dedication, commitment, and unwavering support have enabled the Hospital to continue serving society with excellence.

The Board of Directors places on record its deep appreciation to every individual and organization associated with Shushrusha Citizens' Co-operative Hospital for their invaluable contribution towards fulfilling the Hospital's mission of compassionate, ethical, and quality healthcare.

For and on behalf of the Board of Directors,



Dr. Harshad Shah
Dean

शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड

६९८-बी, रानडे रोड, दादर (पश्चिम), मुंबई ४०००२८.
(रजिस्ट्रेशन : BOM/GNL/114 of 1964)

सूचना

६२ वी वार्षिक सर्वसाधारण सभा

याद्वारे सूचना देण्यात येत आहे की, शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड या संस्थेची ६२ वी वार्षिक सर्वसाधारण सभा रविवार दिनांक २७ सप्टेंबर, २०२६ रोजी संध्याकाळी ४.०० वाजता, साने गुरुजी विद्यालय, पहिला मजला, भिकोबा वामन पाठारे मार्ग, कॅटरिंग कॉलेजच्यामागे, दादर, मुंबई - ४०००२८ येथे खालील कार्यवाही करण्यासाठी आयोजित करण्यात येत आहे.

विषयपत्रिका

- १) दि. २८.०९.२०२५ रोजी झालेल्या वार्षिक सर्वसाधारण सभेचे ठराव व त्या अनुषंगाने केलेल्या कृती अहवालास मंजूरी देणे व नोंद घेणे.
- २) सन २०२५-२६ या आर्थिक वर्षातील रुग्णालयाच्या कार्याचा वार्षिक अहवाल स्वीकारणे व नोंदविणे.
- ३) नियम ६२(१) अंतर्गत नमूद केलेल्या नमुना 'एन' मधील लेखा अहवाल, ज्यामध्ये दि. ३१.०३.२०२६ रोजीचा ताळेबंद व त्याद्विशी संपलेल्या वर्षाचा प्राप्ती व खर्च लेखा यांचा समावेश आहे, तो प्राप्त करून मंजूर करणे.
- ४) लेखापरीक्षक मयंक एच. शहा (नोंदणी क्र. ३५०४१ व पॅनेल क्र. १०१४२) यांचेकडून प्राप्त झालेला दि. ३१.०३.२०२६ रोजी समाप्त झालेल्या वर्षाचा लेखापरीक्षण अहवाल, महाराष्ट्र सहकारी संस्था अधिनियम, १९६० च्या कलम ७५ (२अ) अंतर्गत स्वीकृत करणे.
- ५) आर्थिक वर्ष २०२६-२७ करिता वार्षिक अर्थसंकल्प मंजूर करणे.
- ६) सन २०२६-२७ या आर्थिक वर्षाकरिता वैधानिक लेखापरीक्षक नेमणे व त्यांच्या मानधनाबाबत निर्णय घेणे.
- ७) रुग्णालयाच्या सभासदांकडून मुदत ठेव योजना स्वीकारण्याबाबत विचार करून मंजूरी देणे.
- ८) संस्थेच्या/रुग्णालयाच्या उपविधीनुसार व कायद्याच्या अधिनियमानुसार स्थापन करण्यात आलेल्या विविध उपसमित्या व इतर वैधानिक समित्यांची माहिती सदस्यांना देणे.
- ९) प्रलंबित असलेल्या कायदेशीर प्रकरणांची (असल्यास) माहिती सभासदांना देणे.
- १०) अध्यक्षांच्या परवानगीने इतर कोणतेही विषय चर्चेस घेणे.

स्थळ : मुंबई

तारीख : ०३/०८/२०२६


डॉ. हर्षद शहा
अधिष्ठाता

सूचना :

- १) उपविधी क्र. ३३ अन्वये संध्याकाळी ४.०० वाजेपर्यंत गणपूर्ती न होऊ शकल्यास अध्यक्षांकडून ही सभा पुढे ढकलण्यात येईल. पुढे ढकलण्यात आलेली सभा त्याच दिवशी त्याच ठिकाणी उपस्थित असलेल्या सभासदांसह संध्याकाळी ५.०० वाजता गणपूर्ती नसली तरी सभेचे कामकाज सुरू करण्यात येईल याची कृपया नोंद घ्यावी.
- २) वार्षिक अहवाल, आर्थिक विवरणपत्रे किंवा सभेच्या सूचनेशी संबंधित विशिष्ट माहितीबाबत प्रश्न विचारू इच्छिणाऱ्या कोणत्याही सभासदाने आपले प्रश्न लेखी स्वरूपात दिनांक १७.०९.२०२६ पर्यंत संस्थेचे अधिष्ठाता यांच्याकडे पोहोचतील, अशा प्रकारे सादर करावेत. कार्यसूची, सभेची सूचना किंवा वार्षिक अहवालासंदर्भात प्राप्त झालेली पत्रे / ई-मेल / इतर लेखी पत्रव्यवहार यांचा स्वतंत्रपणे विचार करून त्यांना योग्य ते उत्तर देण्यात येईल. संबंधित सभासदांना त्यांची उत्तरे थेट कळविण्यात येतील. अशा प्रकारच्या संवादासाठी रुग्णालयाचा अधिकृत ई-मेल पत्ता scch@shushrushahospital.org आहे. दिनांक १७.०९.२०२६ नंतर प्राप्त झालेल्या सूचना / प्रश्नांचा विचार करण्यात येणार नाही.
- ३) सहकारी संस्था नियम, १९६१ मधील नियम ६२ (२) नुसार, वार्षिक अहवालासह उत्पन्न-खर्च पत्रक व ताळेबंद वार्षिक सर्वसाधारण सभेच्या किमान १५ दिवस आधी अधिकृत सूचनाफलकावर प्रदर्शित करण्यात येतील. वार्षिक अहवाल व ताळेबंदाच्या प्रती रुग्णालयाच्या कार्यालयात कार्यालयीन वेळेत उपलब्ध राहतील.
- ४) सूचना, वार्षिक अहवाल, उत्पन्न व खर्च खाते, ताळेबंद तसेच दि. २८.०९.२०२५ रोजी झालेल्या वार्षिक सर्वसाधारण सभेच्या इतिवृत्ताचा मसुदा रुग्णालयाच्या संकेतस्थळावर प्रदर्शित करण्यात आले आहे.
- ५) केवळ सदस्यांचाच सभेला उपस्थित राहण्याचा अधिकार आहे. सभेला येताना सदस्यांनी आपले सभासद ओळखपत्र सोबत आणावे.

शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड

६२ वा वार्षिक अहवाल

प्रिय सभासद बंधू-भगिनींनो,

गेल्या वर्षीच्या निवडणुकीत आपण आमच्यावर दाखविलेला विश्वास आणि दिलेल्या उत्स्फूर्त पाठिंब्याच्या बळावर पदभार स्वीकारल्यानंतर आमचे पहिले वर्ष यशस्वीरीत्या पूर्ण केले आहे. या महत्त्वपूर्ण टप्प्यावर आपल्याशी संवाद साधताना मला मनःपूर्वक आनंद होत आहे. संचालक मंडळाच्या वतीने, आपण आमच्यावर ठेवलेल्या विश्वासाबद्दल मी प्रत्येक सभासदाचे मनःपूर्वक आभार मानतो. रुग्णालय आणि त्याच्या सभासदांच्या हितासाठी आम्ही घेत असलेल्या प्रत्येक निर्णयाला आपला विश्वास सातत्याने प्रेरणा आणि मार्गदर्शन देत आहे.

गेल्या वर्षाचा कालावधी हा उद्देशपूर्ण कार्य, जबाबदारी आणि अर्थपूर्ण प्रगतीचा राहिला आहे. पदभार स्वीकारल्यापासूनच आमच्या संचालक मंडळाने रुग्णालयाची आर्थिक स्थिरता पुनर्स्थापित करणे, प्रशासन व व्यवस्थापन अधिक सक्षम करणे, पायाभूत सुविधांचे आधुनिकीकरण करणे आणि शुश्रूषा रुग्णालयामध्ये दिल्या जाणाऱ्या आरोग्यसेवेचा दर्जा उंचावणे यांना प्राधान्य दिले. अद्याप बरेच काही साध्य करणे बाकी आहे, याची आम्हाला पूर्ण जाणीव आहे; तथापि, पदभाराच्या पहिल्या वर्षात साध्य केलेल्या काही महत्त्वपूर्ण टप्प्यांची माहिती आपल्यासमोर मांडताना मला आनंद होत आहे.

रुग्णालयाची आर्थिक स्थिती सुधारून आर्थिक स्थैर्य प्राप्त करून देणे हे आमच्या प्रमुख प्राधान्यांपैकी एक होते. सलग चार वर्षे शुश्रूषा रुग्णालयाला आर्थिक तुटीचा सामना करावा लागत होता. दादर युनिटचा खर्च सातत्याने उत्पन्नापेक्षा अधिक राहिला होता आणि संचित कर्जाचा भारही वाढत होता. शिस्तबद्ध आर्थिक व्यवस्थापन, खर्चाचे विवेकपूर्ण नियोजन, उपलब्ध निधीचे योग्य व्यवस्थापन आणि विविध विभागांच्या कार्यक्षमतेत सुधारणा यांच्या माध्यमातून आम्ही ही परिस्थिती यशस्वीपणे बदलण्यात यशस्वी झालो आहोत.

अनेक वर्षांनंतर प्रथमच रुग्णालयाने सकारात्मक वार्षिक आर्थिक कामगिरी नोंदविली आहे. या आर्थिक सुधारणेमुळे आम्हाला जवळपास रु. ५.३५ कोटींची रक्कम स्वतंत्रपणे राखून ठेवणे व तिची तरतूद करणे शक्य झाले आहे. या निधीचा उपयोग माहिती व तंत्रज्ञान प्रणालीचे आयटी सॉफ्टवेअरसह आधुनिकीकरण, रुग्णांच्या खोल्यांची दुरुस्ती व देखभाल, नवीन वैद्यकीय उपकरणे व साधनसामग्रीची खरेदी तसेच रुग्णांच्या हितासाठी रुग्णालयाच्या पायाभूत सुविधांमध्ये सुधारणा करण्यासाठी करण्यात येणार आहे.

ही उपलब्धी केवळ आर्थिक आकडेवारी नसून, रुग्णालयावरील नव्याने निर्माण झालेला विश्वास, जबाबदार, आर्थिक व्यवस्थापन आणि आमचे व्यवस्थापन, डॉक्टर, कर्मचारी व संचालक मंडळ यांच्या सामूहिक प्रयत्नांचे हे फलित आहे. या प्रगतीचा आम्हाला निश्चितच अभिमान आहे; मात्र भविष्यातील विकासाचा भक्कम पाया म्हणून आर्थिक शिस्त सातत्याने कायम ठेवणे आवश्यक आहे, याची आम्हाला पूर्ण जाणीव आहे. ही उपलब्धी आपल्या सर्वांच्या सामूहिक प्रयत्नांतून साध्य झाली आहे.

आमची दृष्टी केवळ आर्थिक पुनर्बांधणीपुरती मर्यादित नाही. प्रत्येक सभासद आणि प्रत्येक रुग्णाला आधुनिक, सुरक्षित, संवेदनशील आणि परवडणाऱ्या वातावरणात दर्जेदार आरोग्यसेवा मिळणे आवश्यक आहे, असा आमचा ठाम विश्वास आहे. त्यामुळे आम्ही केलेली प्रत्येक गुंतवणूक एका मूलभूत उद्दिष्टाने प्रेरित आहे आणि ती म्हणजे रुग्णसेवेचा दर्जा उंचावणे आणि भावी पिढ्यांसाठी अधिक सक्षम संस्था उभारणे.

या वर्षात रुग्णालयाच्या पायाभूत सुविधांच्या आधुनिकीकरणाचा व्यापक कार्यक्रम सुरू करण्यात आला. आमच्या एका कृतज्ञ रुग्णाच्या उदार सहकार्यामुळे चौथ्या मजल्यावरील तीन खोल्यांचे संपूर्ण नूतनीकरण करून त्यांचे आधुनिक रुग्ण निवासामध्ये रूपांतर करण्यात आले. आमच्या रुग्णांचा शुश्रूषा रुग्णालयावर असलेला विश्वास आणि रुग्णालयाच्या परिवर्तनाच्या प्रवासात समाजाच्या सहभागाचे महत्त्व या योगदानातून अधोरेखित होते.

यासोबतच, महिला सर्वसाधारण वॉर्डचे पूर्णपणे वातानुकूलिकीकरण करून त्यामध्ये महत्त्वपूर्ण सुधारणा करण्यात आली. सध्याच्या जागतिक तापमानवाढीच्या परिस्थितीचा विचार करता, रुग्णांना उपचारादरम्यान अधिक आरामदायी वातावरण उपलब्ध करून देणे तसेच त्यांच्या जलद व सुखकर पुनर्प्राप्तीसाठी ही सुधारणा आवश्यक होती. यापूर्वी वॉर्डमध्ये असलेल्या गर्दीमुळे, विशेषतः उन्हाळ्याच्या महिन्यांमध्ये, रुग्णांना मोठ्या प्रमाणात गैरसोयीला सामोरे जावे लागत होते. वॉर्डचे वातानुकूलिकीकरण केल्यामुळे रुग्णांच्या आरामात, सन्मानात आणि उपचारासाठी पोषक वातावरणात लक्षणीय सुधारणा झाली आहे.

आर्थिक परिस्थिती कोणतीही असो, कोणत्याही रुग्णाला स्वच्छ, आरामदायी, सन्मानजनक आणि मानवतावादी वातावरणात आरोग्यसेवा मिळण्यापासून वंचित राहावे लागणार नाही, असा आमचा ठाम विश्वास आहे.

या वर्षातील सर्वात महत्त्वपूर्ण उपलब्धींपैकी एक म्हणजे आमच्या ऑपरेशन थिएटर संकुलाचे सर्वसमावेशक आधुनिकीकरण. त्याचे अत्याधुनिक मॉड्युलर ऑपरेशन थिएटरमध्ये रूपांतर हा रुग्णालयाच्या आधुनिकीकरण कार्यक्रमातील एक महत्त्वपूर्ण टप्पा आहे आणि वैद्यकीय उत्कृष्टतेप्रती आमची अढळ बांधिलकी अधोरेखित करतो.

नूतनीकृत ऑपरेशन थिएटर संकुलामध्ये रुग्ण सुरक्षा, संसर्ग प्रतिबंध, अत्याधुनिक शस्त्रक्रिया सुविधा आणि आधुनिक तंत्रज्ञानाचा वापर यांसंबंधीचे समकालीन निकष समाविष्ट करण्यात आले आहेत. त्यामुळे आमच्या शल्यचिकित्सकांना नामांकित आरोग्य संस्थांच्या तोडीच्या वातावरणात उच्च दर्जाची रुग्णसेवा देणे शक्य होणार आहे. या परिवर्तनामुळे केवळ विद्यमान वैद्यकीय क्षमता बळकट झाली नाही, तर भविष्यातील विस्तार आणि एनएबीएच मानांकनासाठीची सज्जता देखील अधिक मजबूत झाली आहे.

आगामी काळाचा विचार करता, देणगीदारांचे सहकार्य, कॉर्पोरेट सोशल रिस्पॉन्सिबिलिटी (सीएसआर) उपक्रम, देणग्या तसेच अंतर्गत उत्पन्नवाढीच्या माध्यमातून रुग्णालयाचे सातत्याने आधुनिकीकरण करण्यासाठी आम्ही कटिबद्ध आहोत. पुढील दोन ते तीन वर्षांत रुग्णालयातील प्रत्येक प्रमुख विभागाचे टप्प्याटप्प्याने आधुनिकीकरण व सुधारणा करणे, तसेच परवडणारी व सर्वसामान्यांना उपलब्ध आरोग्यसेवा देण्याची आपली परंपरा कायम ठेवणे, हे आमचे प्रमुख उद्दिष्ट आहे.

रुग्णालयातील जागेचा अधिक कार्यक्षम वापर, रुग्णांच्या हालचालींमध्ये सुलभता तसेच बाह्यरुग्ण विभाग आणि आपात्कालीन सेवांचे बळकटीकरण करण्याच्या उद्देशाने तळघर आणि तळमजल्याच्या संपूर्ण पुनर्विकासाची योजना तयार करण्यात आली आहे. शुश्रूषा रुग्णालयात येणाऱ्या प्रत्येक रुग्णाला कार्यक्षम प्रक्रिया, वेळेवर वैद्यकीय सेवा आणि उपचारांमध्ये अखंड सातत्य अनुभवता यावे, हे आमचे ध्येय आहे.

पायाभूत सुविधांच्या विकासाबरोबरच रक्तपेढी, पॅथॉलॉजी प्रयोगशाळा, फिजिओथेरेपी विभाग आणि इतर आवश्यक वैद्यकीय सेवांचे बळकटीकरण करण्यासही आम्ही कटिबद्ध आहोत. या क्षेत्रांमध्ये करण्यात येणाऱ्या गुंतवणुकीमुळे रुग्णालयाची कार्यक्षमता वाढेल, डॉक्टरांना अधिक सक्षमपणे रुग्णसेवा देण्यास मदत होईल आणि परिणामी रुग्णांचे समाधान तसेच उपचारांचे परिणाम अधिक चांगले होतील.

या विकासात्मक उपक्रमांसोबतच रुग्णालयाच्या पायाभूत सुविधांची सुरक्षितता आणि दीर्घकालीन टिकाऊपणा याकडेही विशेष लक्ष देण्यात आले आहे. रुग्णालयाच्या इमारतीचे वय वाढत असताना देखभाल व वैधानिक अनुपालनाशी संबंधित अनेक आवश्यक कामे अपरिहार्य झाली आहेत. मुंबई महानगरपालिका आणि संबंधित वैधानिक प्राधिकरणांच्या शिफारशींनुसार स्ट्रक्चरल ऑडिट आणि फायर ऑडिट यशस्वीरीत्या पूर्ण करण्यात आले असून, त्यामध्ये सुचविण्यात आलेल्या सुधारात्मक उपाययोजनांची अंमलबजावणी सुरू करण्यात आली आहे. आमचे रुग्ण, अभ्यागत, डॉक्टर, कर्मचारी आणि रुग्णालयात येणाऱ्या प्रत्येक व्यक्तीची सुरक्षितता ही आमची सर्वोच्च प्राथमिकता कायम राहील.

या सर्व उपलब्धी आमचे डॉक्टर, परिचारिका, प्रशासकीय कर्मचारी, इतर कर्मचारी, देणगीदार, हितचिंतक आणि सर्वात महत्त्वाचे म्हणजे आमचे सभासद यांच्या समर्पण, बांधिलकी आणि सांघिक कार्याशिवाय शक्य झाल्या नसत्या. या उल्लेखनीय प्रगतीच्या वर्षात योगदान देणाऱ्या प्रत्येक व्यक्तीचे मी मनःपूर्वक कौतुक व आभार मानतो.

विविध क्षेत्रांतील अनुभवी व कुशल व्यावसायिकांचा समावेश असलेल्या आमच्या संचालक मंडळाचे सहकार्य लाभणे ही माझ्यासाठी अभिमानाची बाब आहे. कायदा, वास्तुशास्त्र, बांधकाम, वित्त, समाजसेवा तसेच शुश्रूषा रुग्णालयातील आमच्या समर्पित डॉक्टरांच्या क्षेत्रातील तज्ज्ञता संचालक मंडळामध्ये एकत्रित झाली आहे. विविध क्षेत्रांतील आमचे अनुभव व कौशल्य वेगवेगळे असले तरी आमचा उद्देश एकच आहे शुश्रूषा रुग्णालयाला आर्थिकदृष्ट्या सक्षम, तंत्रज्ञानाच्या दृष्टीने आधुनिक, व्यावसायिक पद्धतीने व्यवस्थापित आणि खऱ्या अर्थाने रुग्णकेंद्रित आरोग्यसेवा संस्था म्हणून तिचे योग्य स्थान पुन्हा प्राप्त करून देणे.

गेल्या वर्षातील आमच्या उपलब्धी आम्हाला प्रोत्साहन देणाऱ्या आहेत; त्याचबरोबर त्या भविष्यासाठीची आमची बांधिलकी अधिक दृढ करतात. वैद्यकीयदृष्ट्या उत्कृष्ट, आर्थिकदृष्ट्या शाश्वत, कार्यक्षम आणि ज्या मूल्यांच्या आधारावर शुश्रूषा रुग्णालयाची स्थापना झाली त्या मूल्यांशी घट्ट जोडलेली संस्था उभारण्यासाठी आम्ही सातत्याने प्रयत्नशील राहू.

आपला सातत्यपूर्ण विश्वास, प्रोत्साहन आणि सहकार्य लाभत राहिल्यास, आपण सर्वजण मिळून अधिक सक्षम, आधुनिक आणि भक्कम शुश्रूषा रुग्णालय उभारू, असा मला पूर्ण विश्वास आहे अशी संस्था जिचा प्रत्येक सभासद अभिमान बाळगू शकेल आणि प्रत्येक रुग्ण जिच्यावर पूर्ण विश्वासाने आपली आरोग्यसेवा सोपवू शकेल.

आपल्या सातत्यपूर्ण विश्वासाबद्दल आणि अविरत सहकार्याबद्दल मनःपूर्वक धन्यवाद.

सस्नेह शुभेच्छांसह,

आपला नम्र,

डॉ. हरीष भेंडे
कार्याध्यक्ष

ठिकाण : मुंबई

संचालक मंडळाच्या बैठका

दिनांक ०१.०४.२०२५ ते ३१.०३.२०२६ या कालावधीत संचालक मंडळाच्या एकूण पंधरा बैठका घेण्यात आल्या. नियमित मासिक संचालक मंडळाच्या बैठकीव्यतिरिक्त, विविध विषयांवर चर्चा करण्यासाठी तसेच त्यांचे परीक्षण व देखरेख करण्यासाठी पदाधिकारी व कार्यकारी समितीच्या इतरही काही बैठका घेण्यात आल्या.

वरील कालावधीत झालेल्या संचालक मंडळाच्या बैठकींमध्ये संचालकांची उपस्थिती पुढीलप्रमाणे होती:

०१.०४.२०२५ (पूर्वीचे संचालक मंडळ)

डॉ. एन. एस. लाड, कार्याध्यक्ष	०१	अॅड. शरदचंद्र देसाई, उप-कार्याध्यक्ष	०१
डॉ. रेखा भातखंडे, अधिष्ठात्री	०१	श्री. रमेश धामणकर, खजिनदार	०१
डॉ. हरीष भेंडे, संचालक	०१	श्री. सुरेश सरनोबत, संचालक	०१
श्री. शेखर पाठारे, संचालक	०१	श्री. आशिष चित्रे, संचालक	००
श्री. कृष्णा काजरोळकर, संचालक	०१	श्री. सहदेव रसाळ, संचालक	००
डॉ. राजीव भागवत, संचालक	०१	डॉ. हर्षद शहा, संचालक	०१
श्री. संदीप चिटणीस, संचालक	०१	डॉ. पुष्कर शिकारखाने, सल्लागार प्रतिनिधी	००

०१.०५.२०२५ ते ३१.०३.२०२६ (सध्याचे संचालक मंडळ)

डॉ. हरीष भेंडे, कार्याध्यक्ष	१३	अॅड. शरदचंद्र देसाई, उप-कार्याध्यक्ष	१४
डॉ. हर्षद शहा, अधिष्ठाता	१४	सीए विद्याधर सोमणी, खजिनदार	१३
डॉ. राजीव रेडकर, संचालक	१२	डॉ. शिल्पा देशमुख, संचालक	०७
श्री. सहदेव रसाळ, संचालक	०२	डॉ. राजीव भागवत, संचालक	०७
न्यायमूर्ति संदीप शिंदे, संचालक	०३	अॅड. हरिहर भावे, संचालक	१०
डॉ. शीतल मोहिते, संचालक	०८	सीए संदीप चिटणीस, संचालक	१२
सीएमए चंद्रशेखर गट्टे, संचालक	१३	श्री. बलराम भट्ट, संचालक	१२
सौ. ज्योती भोसले, संचालक	१४	श्री. विजय गोवळकर, संचालक	१३
डॉ. सोनाली पतंगे, संचालक	०६	श्री. अनिरुद्ध सेठ, संचालक	०५
श्री. सुहास बेडेकर, संचालक	०५	डॉ. अॅलेक्स मुंडंपल्ली, संचालक	०५
श्री. डॉमिनिक रोमेल, संचालक	००	श्री. विश्वास देशपांडे, संचालक	०१

१. रुग्णालयाच्या कामकाजाचा आढावा

१.१ मुदत ठेवी

आर्थिक वर्ष २०२५-२६ अखेर सभासदांच्या मुदत ठेवींची एकूण रक्कम रु. ४१८.४० लाख इतकी होती. मागील आर्थिक वर्षअखेर ही रक्कम रु. ६५४.५० लाख इतकी होती.

१.२ सभासदत्व

संस्थेचे भागभांडवल रु. ३५७.५२ लाख इतके असून, मागील वर्षी ते रु. ३४६.४४ लाख होते. मागील वर्षाच्या तुलनेत भागभांडवलात ३.२०% वाढ झाली आहे.

संस्थेच्या एकूण सभासदांची संख्या २३,१५५ इतकी झाली असून, मागील वर्षी ही संख्या २३,०३९ होती. चालू आर्थिक वर्षात संस्थेच्या सभासद संख्येत निव्वळ ११६ नवीन सभासदांची भर पडली आहे.

१.३ लेखापरीक्षण

आर्थिक वर्ष २०२५-२६ चे लेखे ए. पी. संझगिरी आणि कंपनी यांनी अंतर्गत लेखापरीक्षक म्हणून तसेच मयंक एच. शहा यांनी वैधानिक लेखापरीक्षक म्हणून अनुक्रमे लेखापरीक्षित केले आहेत.

१.४ सामान्य आकडेवारी

क्र.	तपशिल	दादर	
		२०२५-२६	२०२४-२५
१)	बाह्यरुग्ण विभाग (ओपीडी) आणि आंतररुग्ण विभाग (आयपीडी) मध्ये उपचार घेतलेल्या रुग्णांची संख्या	३८,०३४	३७,५४९
२)	दररोज सरासरी दाखल रुग्णांची टक्केवारी	५८%	६३%
३)	कार्यरत खाटांची संख्या (आंतररुग्ण विभाग)	११९	११९
४)	क्लिनिकल सेवांमधून एकूण उत्पन्न (रु. लाखात)	६३७२.१७	५९१२.४५

रुग्णालयाच्या विविध विभागातील आर्थिक उत्पन्नाचा तपशील :

रुग्णालय महसूल जमा

रुपये लाखात

				२०२५-२६	२०२४-२५
१.	राहाण्याचे शुल्क	..	..	९०७.४३	८७४.४३
२.	पॅथॉलॉजी	..	..	६३८.०७	५७८.९७
३.	शस्त्रक्रिया कक्ष	..	..	५०५.३४	५३४.८०
४.	क्ष-किरण	..	..	९४.०४	७५.३७
५.	रक्तपेढी	..	..	३४.४३	३८.०७
६.	सोनोग्राफी	..	..	१०२.३८	१०३.५३
७.	ए. के. डी.	..	..	१३८.१०	१२४.९१
८.	इ. सी. जी.	..	..	४८.९२	३२.३५
९.	टू. डी. एको	..	..	८४.८२	८७.६४
१०.	फिजिओथेरेपी	..	..	५३.६१	६०.२९
११.	इ. एम. जी./ इ. एन. जी.	..	..	४.६६	३.६६
१२.	इ. इ. जी.	..	..	७.००	४.३०

१३. ट्रेडमिल	..	..	..	५.०२	३.३५
१४. ऑपॅथॅल्मॉलॉजी (नेत्रविषयक निदान)	..	..	..	२.५०	१.७२
१५. ऑडिओमेट्री	..	..	..	३.७५	२.३२
१६. सी. टी. स्कॅन	..	..	..	१५४.०८	१२५.९६
१७. कॅथलॅब	..	..	..	३४१.११	३५३.८७
१८. डाएट	..	..	..	१.६०	१.०८
१९. डॉक्टर शुल्क	..	..	..	२७४२.१३	२४३२.२४
२०. पी. एफ.टी. आणि सी. पी. टी. लॅब	..	..	..	१०.३७	७.५९
२१. इतर विभाग	..	..	..	४९२.८१	४६६.००
(नोंदणी शुल्क, मानसोपचार, ऑक्सिजन वगैरे)					
एकूण				६३७२.१७	५९१२.४५

अहवालसाली रुग्णालयाचा रु.६१७८.७७ लाख इतका खर्च झाला आहे. गतवर्षी तो रु. ६६७०.४५ लाख इतका होता.

१.५ देणग्या

अहवाल वर्षात रुग्णालयास एकूण रु.६३.६८ लाखाच्या देणग्या मिळालेल्या आहेत. सदर रक्कम खालील खात्यांत जमा आहे.

देणगी व विविध निधी

● सर्वसाधारण देणगी निधी	रु. ०.६८ लाख
● वैद्यकीय मदत निधी	रु. २.१५ लाख
● रुग्णालय उपकरण निधी	रु. ४०.६५ लाख
● कर्मचारी कल्याण निधी	रु. ०.४५ लाख
● प्रशिक्षण व शिक्षण निधी	रु. १.०० लाख
● इमारत दुरुस्ती निधी	रु. १५.४० लाख
● गरीब व गरजू रुग्ण निधी	रु. ०.५० लाख
● सामुदायिक राखीव निधी	रु. २.८५ लाख

आमच्या रुग्णालयास दिलेल्या देणग्यांना आयकर अधिनियम, २०२५ च्या कलम ८०-G अंतर्गत करसवलत लागू आहे. तसेच, रुग्णालयास आयकर अधिनियम, २०२५ अंतर्गत कलम १२अब(१)(ब) अन्वये नोंदणी प्राप्त झाली आहे.

१.६ गरीब व गरजू रुग्णांसाठी लाभ

रुग्णालयामार्फत दारिद्र्य रेषेखालील गरीब व गरजू रुग्णांना मोफत वैद्यकीय उपचार उपलब्ध करून दिले जातात, तसेच दारिद्र्य रेषेखालील आर्थिकदृष्ट्या दुर्बल रुग्णांना सवलतीच्या दरात उपचार दिले जातात. याशिवाय, दीर्घकालीन आजारांमुळे आर्थिक अडचणींचा सामना करणाऱ्या रुग्णांना त्यांच्या वैद्यकीय बिलामध्ये आवश्यकतेनुसार सवलत देण्यात येते.

इंडिजंट पेशंट फंड (Indigent Patient Fund) योजनेअंतर्गत रुग्णांना एकूण रु. २३.८८ लाखांचा लाभ देण्यात आला. यामध्ये

स्माईल ट्रेन प्रोजेक्ट अंतर्गत वर्षभरात करण्यात आलेल्या फाटलेल्या ओठ व टाळूच्या (Cleft Lip and Palate) मोफत शस्त्रक्रियांसाठी रु. १३.८६ लाख खर्च करण्यात आले. हा प्रकल्प इंडिया बुल्स फाऊंडेशन यांच्या सहकार्याने राबविण्यात येतो.

वर्षभरात आर्थिकदृष्ट्या पात्र व गरजू रुग्णांना अधिष्ठात्यांकडून सवलतीच्या माध्यमातून रु. १.६५ लाखांचा लाभ देण्यात आला.

अशाप्रकारे, आर्थिक वर्षात गरीब व गरजू रुग्णांना वैद्यकीय उपचारासाठी मदत करण्यासाठी एकूण रु. २५.५४ लाख खर्च करण्यात आला.

२. कार्यप्रदर्शन आढावा : रुग्णसेवेत सुधारणा

आर्थिक वर्ष २०२५-२६ हे शुश्रूषा सिटीझन्स को-ऑपरेटिव्ह हॉस्पिटल लि.च्या वाटचालीतील एक महत्त्वपूर्ण वर्ष ठरले. विवेकपूर्ण आर्थिक व्यवस्थापन, काटेकोर खर्च नियंत्रण, कार्यक्षमतेत सुधारणा आणि केंद्रित प्रशासकीय उपक्रमांच्या माध्यमातून रुग्णालयाने आर्थिक स्थितीत उल्लेखनीय सुधारणा साध्य केली. मागील आर्थिक वर्षात अंदाजे रु. ३ कोटींचा तोटा नोंदविणाऱ्या रुग्णालयाने आर्थिक वर्ष २०२५-२६ मध्ये किंचित सकारात्मक आर्थिक कामगिरी नोंदविली. या कामगिरीमुळे रुग्णालयाची आर्थिक स्थिती अधिक सक्षम झाली असून रुग्णसेवा, पायाभूत सुविधा, तंत्रज्ञान, सुरक्षा आणि गुणवत्ता सुधारणा यामध्ये सातत्याने गुंतवणूक करणे शक्य झाले आहे.

सुरक्षित, परिणामकारक आणि संवेदनशील आरोग्यसेवा उपलब्ध करून देणे हे शुश्रूषा रुग्णालयाचे सर्वोच्च प्राधान्य आहे. अहवालाधीन वर्षात वैद्यकीय सेवा बळकट करणे, पायाभूत सुविधांचे आधुनिकीकरण, रुग्णांची सुरक्षितता वाढविणे आणि एकूण रुग्णानुभव अधिक चांगला करणे यासाठी विविध उपक्रम राबविण्यात आले. हे सर्व प्रयत्न आरोग्यसेवेच्या गुणवत्तेत सातत्याने सुधारणा करण्याच्या रुग्णालयाच्या बांधिलकीचे द्योतक आहेत.

रुग्णसेवेची परिणामकारकता तपासण्यासाठी रुग्णालयाने विविध महत्त्वपूर्ण वैद्यकीय व कार्यकारी कामगिरी निर्देशकांचे सातत्याने परीक्षण केले. संसर्ग नियंत्रण, शस्त्रक्रियांचे परिणाम, रुग्ण सुरक्षा निर्देशक आणि गुणवत्ता मानके यांसारख्या बाबींचा संबंधित समित्यांमार्फत नियमित आढावा घेण्यात आला. वेळोवेळी अंतर्गत लेखापरीक्षणे करण्यात आली आणि सुधारणा आवश्यक असलेल्या बाबी आढळल्यास निश्चित कालमर्यादित सुधारात्मक व प्रतिबंधात्मक उपाययोजना करण्यात आल्या.

रुग्णाचा अनुभव केवळ वैद्यकीय उपचारांपुरता मर्यादित नसतो, हे लक्षात घेऊन रुग्ण अभिप्राय आणि तक्रार निवारण यंत्रणा अधिक सक्षम करण्यात आली. रुग्ण व त्यांच्या नातेवाईकांकडून प्राप्त झालेल्या अभिप्रायाचा पद्धतशीरपणे आढावा घेऊन सुधारणा आवश्यक असलेल्या बाबी ओळखण्यात आल्या. सेवा गुणवत्ता सुधारण्यासाठी, संवाद अधिक प्रभावी करण्यासाठी, प्रतीक्षा कालावधी कमी करण्यासाठी आणि रुग्णांच्या तक्रारींचे तातडीने निराकरण करण्यासाठी आवश्यक सुधारात्मक उपाययोजना करण्यात आल्या.

गुणवत्ता सुधारण्यासाठी सतत व्यावसायिक विकास हा महत्त्वाचा घटक राहिला. वैद्यकीय, परिचारिका, पॅरामेडिकल आणि प्रशासकीय कर्मचाऱ्यांसाठी नियमित प्रशिक्षण कार्यक्रम, कार्यशाळा आणि परिचय व मार्गदर्शन सत्रे आयोजित करण्यात आली. या कार्यक्रमांमध्ये रुग्ण सुरक्षा, आपत्कालीन परिस्थितीची तयारी, संसर्ग प्रतिबंध, वैद्यकीय कार्यपद्धती, जैववैद्यकीय कचरा व्यवस्थापन, अग्निसुरक्षा, संवाद कौशल्ये आणि गुणवत्ता मानके यांवर विशेष भर देण्यात आला. या उपक्रमांमुळे कर्मचाऱ्यांची कार्यक्षमता वाढण्यास तसेच उत्तरदायित्व, सांघिक कार्य आणि रुग्णकेंद्रित सेवांची संस्कृती विकसित होण्यास मदत झाली.

रुग्णालयातील संसर्ग प्रतिबंधाचे उच्च मानक कायम ठेवण्यासाठी संसर्ग नियंत्रण समितीने सक्रिय भूमिका बजावली. हातांची स्वच्छता, वैयक्तिक संरक्षणात्मक साधनांचा वापर, सुई टोचल्यामुळे होणाऱ्या दुखापतींचे प्रतिबंध, परिसराची स्वच्छता, निर्जंतुकीकरण प्रक्रिया आणि जैववैद्यकीय कचरा व्यवस्थापन याबाबत नियमित निरीक्षण, लेखापरीक्षण आणि प्रशिक्षण कार्यक्रम

घेण्यात आले. या उपक्रमांमुळे रुग्णालयातील संसर्ग नियंत्रण पद्धती अधिक सक्षम झाल्या असून वैधानिक व मानांकनाच्या आवश्यकतांचे पालन सुनिश्चित झाले.

रुग्णांची सुरक्षितता अधिक बळकट करण्यासाठी आणि वैधानिक आवश्यकतांचे पालन सुनिश्चित करण्यासाठी वर्षभरात स्ट्रक्चरल, इलेक्ट्रिकल आणि फायर सेफ्टी ऑडिट करण्यात आले. संबंधित लेखापरीक्षकांच्या निरीक्षणे व शिफारशींच्या आधारे संरचनात्मक दुरुस्ती, विद्युत यंत्रणांमधील त्रुटींचे निराकरण, अग्निसुरक्षा प्रणालीचे बळकटीकरण, फायर अलार्म प्रणालीची स्थापना व सुधारणा तसेच इतर आवश्यक अग्निसुरक्षा उपाययोजना करण्यात आल्या. या उपक्रमांमुळे रुग्णालयाची आपत्कालीन परिस्थितीतील सज्जता वाढली असून रुग्ण, अभ्यागत आणि कर्मचाऱ्यांची एकूण सुरक्षितता अधिक मजबूत झाली आहे.

अग्निसुरक्षा आणि आपत्ती व्यवस्थापन अधिक सक्षम करण्याच्या दृष्टीने रुग्णालयाच्या परिसरात अतिरिक्त आपत्कालीन जिना बांधण्याची प्रक्रिया सुरू करण्यात आली आहे. या महत्त्वपूर्ण पायाभूत सुविधा प्रकल्पामुळे आग किंवा इतर आपत्कालीन परिस्थितीत सुरक्षित स्थलांतरासाठी अतिरिक्त मार्ग उपलब्ध होईल, आपत्ती व्यवस्थापन क्षमता बळकट होईल आणि अग्निसुरक्षा नियमांचे पालन अधिक प्रभावीपणे करता येईल.

तज्ज्ञ डॉक्टरांना अत्याधुनिक आरोग्यसेवा देण्यासाठी आवश्यक वैद्यकीय उपकरणांचे आधुनिकीकरण आणि वैद्यकीय पायाभूत सुविधा बळकट करण्याचे प्रयत्न सुरू ठेवण्यात आले. तंत्रज्ञानातील गुंतवणूक, उपकरणांचे आधुनिकीकरण आणि कार्यपद्धतीतील सुधारणा यामुळे निदान क्षमता वाढली, वैद्यकीय कार्यप्रवाह अधिक सुलभ झाला आणि विविध विभागांची कार्यक्षमता सुधारली.

पायाभूत सुविधा सुधारणा कार्यक्रमाचा एक भाग म्हणून रुग्णसेवा विभागांचे व्यापक नूतनीकरण व आधुनिकीकरण करण्यात आले. यामध्ये उच्च दर्जाच्या सुविधा, वातानुकूलन आणि आधुनिक रुग्णसेवा सुविधा उपलब्ध करून देण्यात आल्या. दुसऱ्या मजल्यावरील महिला सर्वसाधारण वॉर्डमध्ये सहा वातानुकूलन यंत्रणा बसविण्यात आल्या असून त्यामुळे रुग्णांच्या आरामात लक्षणीय सुधारणा झाली आहे. चौथ्या व पाचव्या मजल्यांसाठीही वातानुकूलन यंत्रणा खरेदी करण्यात आल्या असून त्यांची टप्प्याटप्प्याने स्थापना करण्यात येत आहे.

चौथ्या मजल्यावरील विद्यमान नर्सिंग स्टेशनचे दोन स्वतंत्र नर्सिंग स्टेशनमध्ये पुनर्रचना करण्याचे नियोजन करण्यात आले आहे. यामुळे रुग्णांचे अधिक जवळून निरीक्षण करणे, निवासी वैद्यकीय अधिकारी, परिचारिका आणि हाऊसकीपिंग कर्मचाऱ्यांमध्ये अधिक चांगला समन्वय साधणे तसेच रुग्णसेवेची गुणवत्ता व तत्परता वाढविणे शक्य होईल.

वर्षभरात चौथ्या मजल्यावरील दोन सिंगल पेशंट रूम आणि एका चार खाटांच्या रुग्णखोलीचे सर्वसमावेशक नूतनीकरण व आधुनिकीकरण करण्यात आले. या खोल्यांमध्ये उच्च दर्जाच्या रुग्णसेवेच्या मानकांशी सुसंगत अत्याधुनिक सुविधा उपलब्ध करून देण्यात आल्या. त्यामध्ये पूर्णपणे स्वयंचलित रुग्ण खाटा, नातेवाईकांसाठी खाटा, आधुनिक संलग्न स्नानगृहे, कॉफी टेबल, दूरदर्शन संच, १.५ टन क्षमतेची स्प्लिट एअर-कंडिशनिंग यंत्रणा, रेफ्रिजरेटर, मायक्रोवेव्ह ओव्हन आणि रुग्णांच्या आराम व सोयीसाठी इतर आवश्यक सुविधा समाविष्ट आहेत. रुग्णांकडून मिळालेल्या सकारात्मक प्रतिसादामुळे विद्यमान संचालक मंडळाने रुग्णालयातील सर्व रुग्णखोल्यांचे अशाच प्रकारच्या जागतिक दर्जाच्या सुविधांसह टप्प्याटप्प्याने नूतनीकरण व आधुनिकीकरण करण्याचे नियोजन केले आहे.

महत्त्वपूर्ण रुग्णसेवा, ऑपरेशन थिएटर, अतिदक्षता विभाग आणि इतर आवश्यक रुग्णालयीन सेवा अखंडित सुरू राहण्यासाठी जुन्या १०० kVA डिझेल जनरेटर (DG) संचाऐवजी नवीन २०० kVA DG संच बसविण्याची प्रक्रिया सुरू करण्यात आली आहे. क्षमतेत झालेली ही महत्त्वपूर्ण वाढ आणि पायाभूत सुविधांचे आधुनिकीकरण यामुळे वीजपुरवठा खंडित झाल्यास अधिक विश्वासाह व सक्षम पर्यायी वीजपुरवठा उपलब्ध होईल. नवीन DG संचामुळे आपत्कालीन सज्जता वाढेल, पायाभूत सुविधांच्या विस्तारामुळे आणि तंत्रज्ञानातील प्रगतीमुळे वाढलेल्या विद्युत भाराची पूर्तता होईल आणि एकूण कार्यक्षमता सुधारेल.

डिजिटल आरोग्यसेवेचे वाढते महत्त्व लक्षात घेऊन रुग्णालयाच्या माहिती तंत्रज्ञान (IT) पायाभूत सुविधांचे सर्वसमावेशक आधुनिकीकरण हाती घेण्यात आले आहे. या प्रकल्पामध्ये हार्डवेअर आणि सॉफ्टवेअर प्रणालींचे संपूर्ण आधुनिकीकरण, प्रणालीची कार्यक्षमता, सायबर सुरक्षा, माहिती सुरक्षा, परस्पर सुसंगतता, कार्यक्षमता आणि वापरकर्त्यांचा अनुभव सुधारण्याचा समावेश आहे. अद्ययावत माहिती तंत्रज्ञान पायाभूत सुविधांमुळे वैद्यकीय व प्रशासकीय प्रक्रिया अधिक वेगवान होतील, डिजिटल नोंद व्यवस्थापन अधिक सक्षम होईल, रुग्णसेवा सुधारेल आणि भविष्यातील डिजिटल आरोग्य उपक्रमांसाठी मजबूत तांत्रिक पाया निर्माण होईल.

रुग्ण व अभ्यागतांसाठी अधिक आधुनिक, कार्यक्षम आणि रुग्णस्नेही वातावरण निर्माण करण्याच्या उद्देशाने तळमजला आणि तळघर परिसराचे सर्वसमावेशक नूतनीकरण व पुनर्विकास सुरू करण्यात आला आहे. रुग्णांची ये-जा, सुलभता, जागेचा कार्यक्षम वापर, सौंदर्यदृष्टी आणि कार्यक्षमता सुधारण्याबरोबरच रुग्ण, अभ्यागत आणि कर्मचाऱ्यांसाठी अधिक चांगल्या सुविधा उपलब्ध करून देणे हा या कामांचा उद्देश आहे.

दीर्घकालीन पायाभूत सुविधा विकासाच्या दृष्टीने रुग्णसेवा सुविधा अधिक सक्षम करण्यासाठी रुग्णालय विविध कॉर्पोरेट सोशल रिस्पॉन्सिबिलिटी (सीएसआर) उपक्रमांचा सक्रियपणे पाठपुरावा करित आहे. या उपक्रमांच्या माध्यमातून रुग्णालयातील सर्व मजल्यांवरील पारंपरिक रुग्ण खाटांचे टप्प्याटप्प्याने अत्याधुनिक पूर्णपणे स्वयंचलित रुग्ण खाटांमध्ये रूपांतर करण्याचे उद्दिष्ट आहे. यामुळे रुग्णांचा आराम, सुरक्षितता व हालचाल सुलभ होण्याबरोबरच सेवांची कार्यक्षमताही वाढेल. तसेच, मूत्रपिंडविषयक उपचार सेवा अधिक सक्षम करण्यासाठी आणि वाढती डायलिसिसची गरज पूर्ण करण्यासाठी अत्याधुनिक डायलिसिस यंत्रांच्या खरेदीसाठी सीएसआर सहकार्य मिळविण्याचे प्रयत्न सुरू आहेत.

याशिवाय, तळमजला आणि तिसऱ्या मजल्यावर रुग्णांच्या नातेवाईकांसाठी आधुनिक व आरामदायी प्रतीक्षालये विकसित करण्याचे नियोजन करण्यात आले आहे. सुधारित बैठक व्यवस्था, वातानुकूलन आणि रुग्णस्नेही सुविधा यांमुळे नातेवाईकांना अधिक आरामदायी व स्वागतार्ह वातावरण उपलब्ध होईल. सीएसआर भागीदारीच्या माध्यमातून पायाभूत सुविधा विकासाला गती देणे, अत्याधुनिक आरोग्य तंत्रज्ञानाचा स्वीकार करणे आणि आर्थिक शिस्त कायम ठेवून रुग्णसेवेचा दर्जा सातत्याने उंचावणे या रुग्णालयाच्या बांधिलकीचे हे उपक्रम प्रतीक आहेत.

रुग्णकेंद्रित सेवांप्रती असलेल्या सातत्यपूर्ण बांधिलकीचा एक भाग म्हणून रुग्णसेवा करणाऱ्या सर्व कर्मचाऱ्यांच्या गणवेशामध्येही सुधारणा करण्यात आली. या उपक्रमामुळे कर्मचाऱ्यांच्या व्यावसायिकतेत वाढ झाली असून अधिक शिस्तबद्ध, विश्वासार्ह आणि रुग्णस्नेही वातावरण निर्माण होण्यास मदत झाली आहे.

एकूणच, वर्षभरात राबविण्यात आलेल्या या सर्व उपक्रमांमुळे सुरक्षित, नैतिक, पुराव्यावर आधारित आणि रुग्णकेंद्रित आरोग्यसेवा देण्याच्या शुश्रूषा रुग्णालयाच्या बांधिलकीला अधिक बळकटी मिळाली आहे. वर्षभरात साध्य झालेल्या उल्लेखनीय आर्थिक सुधारणेमुळे पायाभूत सुविधा, तंत्रज्ञान, सुरक्षा आणि गुणवत्ता सुधारणा यामध्ये परिवर्तनकारी गुंतवणूक करणे शक्य झाले आहे. नवोन्मेष, आधुनिकीकरण, कर्मचारी सक्षमीकरण, रुग्ण सुरक्षा उपक्रम आणि विवेकपूर्ण आर्थिक व्यवस्थापन यांच्या माध्यमातून आरोग्यसेवेत सातत्याने सुधारणा करण्यासाठी व्यवस्थापन आणि संचालक मंडळ कटिबद्ध आहे. प्रत्येक रुग्णाला संवेदनशील, सुरक्षित, सुलभ आणि उच्च दर्जाची आरोग्यसेवा सर्वोच्च वैद्यकीय मानकांना अनुरूप वातावरणात मिळावी, हेच आमचे अंतिम उद्दिष्ट आहे. रुग्णालयाच्या सुधारणेसाठी आम्ही सदस्यांकडून सूचनांचे स्वागत करतो.

३. सामुदायिक सेवा व सामाजिक उपक्रम

समाजसेवा आणि सामाजिक बांधिलकी प्रती असलेल्या आपल्या कटिबद्धतेचा एक भाग म्हणून, रुग्णालयाने गरजू व वंचित समाजघटकांना दर्जेदार आरोग्यसेवा उपलब्ध करून देण्याच्या उद्देशाने विविध आरोग्य शिबिरे व जनजागृती उपक्रम आयोजित केले. प्रतिबंधात्मक आरोग्यसेवा, आजारांचे लवकर निदान आणि आरोग्यविषयक जनजागृती यांच्या माध्यमातून समाजातील अधिकाधिक घटकांपर्यंत पोहोचणे हा या उपक्रमांचा प्रमुख उद्देश होता. मुंबईतील नागरिकांकडून या कार्यक्रमांना उत्स्फूर्त व उत्साहवर्धक प्रतिसाद मिळाला.

३.१ आरोग्य शिबिरे व कार्यशाळा

शिबिराचे नाव	तपशील
रक्तदान शिबिरे	अहवालाधीन वर्षात मुंबईतील विविध ठिकाणी एकूण २५ रक्तदान शिबिरांचे आयोजन करण्यात आले. या शिबिरांच्या माध्यमातून रुग्णालयाने एकूण १,०२४ रक्तपिशव्या संकलित केल्या. मुंबई शहराच्या रक्ताच्या गरजा पूर्ण करण्यासाठी या उपक्रमाद्वारे महत्त्वपूर्ण योगदान देण्यात आले.
मोफत नेत्र, त्वचा, बालरोग व मणक्यांची तपासणी शिबिर	रुग्णालयाचे संस्थापक अध्यक्ष कै. डॉ. वसंत श्री. रणदिवे यांच्या पुण्यतिथीनिमित्त रविवार, २२ मार्च २०२६ रोजी सकाळी ८.३० ते दुपारी १.०० या वेळेत मोफत नेत्र, त्वचा, बालरोग व मणक्यांची तपासणी शिबिर आयोजित करण्यात आले. या शिबिराला नागरिकांचा उत्स्फूर्त प्रतिसाद मिळाला.

आरोग्य शिबिरांच्या आयोजनाबरोबरच, रुग्णालयाने बृहन्मुंबई महानगरपालिका, जी-उत्तर विभाग यांना विविध महत्त्वपूर्ण सार्वजनिक कार्यक्रमांच्या वेळी रुग्णवाहिका सेवा उपलब्ध करून सहकार्य केले. यामध्ये प्रजासत्ताक दिन, स्वातंत्र्य दिन, गणेशोत्सव, महापरिनिर्वाण दिन तसेच इतर महत्त्वपूर्ण प्रसंगी देण्यात आलेल्या रुग्णवाहिका सेवांचा समावेश आहे. या माध्यमातून सार्वजनिक आरोग्यसेवा व आपत्कालीन परिस्थितीतील सज्जतेसाठी रुग्णालयाने महत्त्वपूर्ण योगदान दिले.

३.२ सामुदायिक आरोग्य कार्यक्रम : ज्येष्ठ नागरिकांसाठी दिलासा केंद्र, दादर

सन २००८ मध्ये स्थापन करण्यात आलेल्या 'दिलासा केंद्राने' ज्येष्ठ नागरिकांसाठी आपली समर्पित सेवा सुरू ठेवली. आपल्या कार्याच्या १८व्या वर्षातही केंद्राने त्याच उत्साहाने व बांधिलकीने मासिक सामुदायिक आरोग्य कार्यक्रमांचे आयोजन केले.

'दिलासा केंद्र' हा रुग्णालयाचा एक महत्त्वपूर्ण सामाजिक उपक्रम असून, ज्येष्ठ नागरिकांना आरोग्य शिक्षण, वैद्यकीय मार्गदर्शन आणि सामाजिक सहभागासाठी व्यासपीठ उपलब्ध करून देण्याचे कार्य या केंद्रामार्फत केले जाते. याद्वारे ज्येष्ठ नागरिकांचे निरोगी वयस्कत्व प्रोत्साहित करण्याबरोबरच त्यांच्या सर्वांगीण आरोग्य व कल्याणामध्ये योगदान दिले जात आहे.

४. कामगिरी पुनरावलोकन : कर्मचारी संबंध

रुग्णालयाच्या सातत्यपूर्ण प्रगती व यशामध्ये आपल्या कर्मचाऱ्यांनी दिलेल्या मौल्यवान योगदानाची दखल घेऊन त्यांचा गौरव व सन्मान करण्याच्या उद्देशाने संस्थेने दिनांक २० मे २०२५ रोजी रुग्णालय दिन साजरा केला.

या प्रसंगी २५ वर्षे प्रदीर्घ व समर्पित सेवा पूर्ण केलेले कर्मचारी, उत्कृष्ट कार्यप्रदर्शन करणारे कर्मचारी तसेच उल्लेखनीय कार्यक्षमता प्रदर्शित करणाऱ्या विभागांचा पुरस्कार देऊन सत्कार करण्यात आला.

पुरस्कार प्राप्तकर्त्यांची यादी

पुरस्काराची श्रेणी	पुरस्कार प्राप्तकर्ता
सर्वोत्कृष्ट विभाग (मोठी ट्रॉफी)	बाह्यरुग्ण विभाग
सर्वोत्कृष्ट विभाग (लहान ट्रॉफी)	देखभाल विभाग
माजी डीन ट्रॉफी	श्रीमती निलीमा सामंत
सर्वोत्कृष्ट सल्लागार डॉक्टर	डॉ. अनिल कारापूरकर
सर्वोत्कृष्ट फिजिशियन असिस्टंट	डॉ. सबिहा खान
सर्वोत्कृष्ट तंत्रज्ञ	श्री. मंगेश महाब्दी
सर्वोत्कृष्ट परिचारिका	श्रीमती रेहानाबी खान
सर्वोत्कृष्ट लिपिक	श्री. राजेश शिवशरण
सर्वोत्कृष्ट पुरुष कर्मचारी	श्री. समीर शिगवण
सर्वोत्कृष्ट महिला कर्मचारी	श्रीमती रेणू वाल्मिकी
प्रामाणिकतेसाठी पुरस्कार	श्री. मारुती पवार
विशेष उल्लेख	श्री. शमशाद आलम
विशेष उल्लेख	श्रीमती दीपाली शिंदे

२५ वर्षांची सेवा पूर्ण केलेले कर्मचारी

श्री. संतोष जैतापकर
श्री. किशोर शिंदे
श्री. युवराज पोळ
श्री. विलास भोसले
श्रीमती ज्योती पटेल

या गौरव व सन्मान कार्यक्रमातून उत्कृष्ट कार्याची दखल घेणे, कर्मचाऱ्यांना प्रोत्साहन देणे तसेच समर्पण, प्रामाणिकपणा आणि सांघिक कार्याची संस्कृती वृद्धिंगत करणे याबाबत रुग्णालयाची बांधिलकी पुन्हा अधोरेखित झाली.

५. आमचे वैद्यकीय सल्लागार – वैद्यकीय उत्कृष्टतेतील भागीदार

शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लि. येथे उच्च दर्जाच्या आरोग्यसेवा प्रदान करण्यात तसेच वैद्यकीय क्षेत्रातील उत्कृष्टता वृद्धिंगत करण्यात आमचे वैद्यकीय सल्लागार सातत्याने महत्त्वपूर्ण भूमिका बजावत आहेत. त्यांचे व्यावसायिक कौशल्य, अविरत बांधिलकी आणि रुग्णसेवेतील संवेदनशील व सहृदय दृष्टिकोन हे रुग्णालयाच्या वैद्यकीय सेवांचे प्रमुख आधारस्तंभ आहेत. रुग्णांकडून सातत्याने व्यक्त करण्यात येणारा विश्वास व समाधान हे त्यांच्या समर्पणाचे आणि वैद्यकीय कौशल्याचे द्योतक आहे.

रुग्णालयाच्या प्रगती व विकासासाठी आमच्या वैद्यकीय सल्लागारांनी दिलेला सक्रिय सहभाग, मोलाचे मार्गदर्शन आणि सातत्यपूर्ण सहकार्य याबद्दल संचालक मंडळ मनःपूर्वक कृतज्ञता व कौतुक नोंदविते.

वैद्यकीय सल्लागारांचा अधिकाधिक सहभाग वाढविण्यासाठी व्यवस्थापन कटिबद्ध असून, वैद्यकीय तसेच सामुदायिक आरोग्यविषयक उपक्रमांमध्ये अर्थपूर्ण सहभागासाठी विविध संधी उपलब्ध करून देण्याचा प्रयत्न केला जात आहे. यामुळे त्यांच्या ज्ञानाचा, अनुभवाचा आणि तज्ज्ञतेचा लाभ समाजातील अधिकाधिक घटकांना मिळू शकेल.

६. पुरस्कार व उल्लेखनीय कामगिरी

- डॉ. शिल्पा देशमुख, संचालक, यांनी भारत सरकारच्या कॉर्पोरेट व्यवहार मंत्रालयाच्या (MCA) अंतर्गत Indian Institute of Corporate Affairs (IICA) यांच्यामार्फत घेण्यात आलेली Independent Directors' Examination यशस्वीरीत्या पूर्ण केली आणि त्यांना Certified Corporate Director हा दर्जा प्राप्त झाला.

तसेच, त्यांनी Institute of Directors (IOD) यांच्यामार्फत आयोजित Corporate Director Certification Programme देखील यशस्वीरीत्या पूर्ण केला. या संस्थेच्या संचालक मंडळामध्ये भारत सरकारचे माजी कॅबिनेट सचिव श्री. सीताराम कुंटे यांच्यासारख्या नामवंत व्यक्तींचा समावेश आहे.

या कार्यक्रमादरम्यान अर्थव्यवस्थेच्या संरक्षणामध्ये Independent Directors ची भूमिका या विषयावर त्यांनी सादर केलेल्या केस स्टडीचे विशेष कौतुक करण्यात आले.

- शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लि. येथील सल्लागार गॅस्ट्रोएन्टेरोलॉजिस्ट डॉ. रेखा भातखंडे यांना आरोग्यसेवा, समाजसेवा, महिला सक्षमीकरण आणि ज्येष्ठ नागरिकांच्या कल्याणासाठी दिलेल्या उल्लेखनीय योगदानाबद्दल वर्षभरात अनेक प्रतिष्ठित सन्मान प्राप्त झाले.

त्यांना स्वानंद ज्येष्ठ नागरिक संघ, दादर यांच्यावतीने दादर पश्चिमच्या प्रमुख ज्येष्ठ नागरिक म्हणून गौरविण्यात आले. तसेच, देशभरातील ज्येष्ठ नागरिकांचे प्रतिनिधित्व करताना 'President's National Programme of Ageing with Dignity' या राष्ट्रीय कार्यक्रमाच्या शुभारंभासाठी भारताच्या माननीय राष्ट्रपतींकडून त्यांना निमंत्रित करण्यात आले.

रुग्णालयातील त्यांच्या मौल्यवान सेवांची दखल घेऊन शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लि. यांच्यावतीनेही त्यांचा गौरव करण्यात आला. तसेच, Federation of Senior Citizens of Maharashtra (FESCOM) यांच्याकडून त्यांना सन्मानपत्र प्रदान करण्यात आले.

आंतरराष्ट्रीय महिला दिनानिमित्त, Truwellth Integrative Health TV यांच्यावतीने त्यांचा सत्कार करण्यात आला. याशिवाय, Inner Wheel Club of Deonar यांच्याकडून त्यांना 'Pioneer of Progress and a Woman of Substance, Power and Grace' म्हणून गौरविण्यात आले. तसेच, Anugraha Foundation, India यांच्याकडून त्यांना 'Woman of Impact and Change Maker in Society' हा सन्मान प्राप्त झाला.

याव्यतिरिक्त, CHEIF यांच्याकडून Visionary Trustee या श्रेणीत त्यांना Education ICON Award प्रदान करण्यात आला.

हे सर्व सन्मान डॉ. रेखा भातखंडे यांच्या उत्कृष्ट व्यावसायिक कार्यक्षमतेचे, संवेदनशील रुग्णसेवेचे आणि आरोग्यसेवा व सामाजिक कल्याणाप्रती असलेल्या त्यांच्या दीर्घकालीन समर्पणाचे प्रतीक आहेत.

७. आभार प्रदर्शन

संस्था व संचालक मंडळाच्या वतीने, आर्थिक वर्ष २०२५-२६ मध्ये शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटलच्या सातत्यपूर्ण प्रगती व यशामध्ये मोलाचे योगदान देणाऱ्या सर्व व्यक्ती, संस्था व संघटनांनी दिलेल्या अमूल्य सहकार्य, मार्गदर्शन व पाठिंब्याबद्दल आम्ही मनःपूर्वक कृतज्ञता व्यक्त करित आहोत.

आम्ही विशेषतः पुढील सर्वांचे कृतज्ञतापूर्वक आभार मानतो :

- बृहन्मुंबई महानगरपालिकेचे (BMC) महानगरपालिका आयुक्त तसेच जी/उत्तर विभागातील अधिकारी व कर्मचारी, यांनी वेळोवेळी दिलेले मार्गदर्शन, सहकार्य व तत्पर मदतीबद्दल.
- सहकार आयुक्त व सहकारी संस्थांचे निबंधक, महाराष्ट्र शासन तसेच महाराष्ट्र राज्य सहकारी निवडणूक प्राधिकरण, यांनी दिलेल्या मार्गदर्शन व सहकार्याबद्दल.
- जिल्हा उपनिबंधक, सहकारी संस्था, मुंबई शहर-१ तसेच उपनिबंधक, जी/उत्तर विभाग – C.S.M.D., यांनी केलेल्या मोलाच्या सहकार्याबद्दल.

- अन्न व औषध प्रशासनाचे आयुक्त, महाराष्ट्र शासन तसेच संबंधित अधिकारी, यांनी दिलेल्या सहकार्याबद्दल.
- कामगार आयुक्त तसेच कामगार विभागातील अधिकारी, यांनी दिलेल्या सहकार्य व मार्गदर्शनाबद्दल.
- बृहन्मुंबई वीजपुरवठा व परिवहन (BEST) उपक्रमाचे महाव्यवस्थापक व अधिकारी, यांनी तत्परतेने केलेल्या सहकार्याबद्दल.
- मुंबई अग्निशमन दलातील अधिकारी व कर्मचारी, यांनी सातत्याने दिलेल्या सहकार्याबद्दल.
- आवश्यकतेनुसार सहकार्य करणाऱ्या शिवाजी पार्क पोलीस ठाण्यातील अधिकारी व कर्मचारी, यांचे त्यांच्या मदतीबद्दल आभार.
- मान्यताप्राप्त कामगार संघटनांचे प्रतिनिधी व पदाधिकारी, यांनी दिलेल्या सहकार्याबद्दल तसेच विधायक सहभागाबद्दल.
- संस्थेप्रती असलेल्या बांधिलकीबद्दल आणि मनःपूर्वक दिलेल्या सहकार्याबद्दल आमचे वैद्यकीय सल्लागार, व्हिजिटिंग तज्ज्ञ, विक्रेते, सेवा पुरवठादार आणि व्यावसायिक सहकारी यांचे आभार.
- रुग्णालयाच्या समाजाला दर्जेदार आरोग्यसेवा देण्याच्या ध्येयावर विश्वास ठेवून उदारपणे योगदान देणाऱ्या आमच्या देणगीदार व हितचिंतकांचे मनःपूर्वक आभार.
- आमचे सभासद, वैद्यकीय सल्लागार, डॉक्टर, परिचारिका, कर्मचारी, स्वयंसेवक आणि सर्व संबंधित घटक, यांच्या समर्पण, बांधिलकी व सातत्यपूर्ण सहकार्यामुळे रुग्णालयाला उत्कृष्टतेने समाजाची सेवा करणे शक्य झाले आहे. त्यांचे आम्ही मनःपूर्वक आभार मानतो.

शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लि. शी संबंधित प्रत्येक व्यक्ती व संस्थेने रुग्णालयाचे संवेदनशील, नैतिक आणि दर्जेदार आरोग्यसेवा प्रदान करण्याचे ध्येय पूर्ण करण्यासाठी दिलेल्या अमूल्य योगदानाबद्दल संचालक मंडळ मनःपूर्वक कौतुक व कृतज्ञता नोंदविते.

संचालक मंडळाच्या वतीने


डॉ. हर्षद शहा
अधिष्ठाता

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Ranade Road, Dadar, Mumbai-400028.

Tel. No.: 2084 0283/6628 6100

Membership is open to Citizens of Maharashtra

BENEFITS TO MEMBERS

Members are entitled to all privileges conferred on them under the Co-operative Law. Being partners in a noble venture, members have a privilege and duty of helping fellow citizens.

HOSPITAL SERVICES :

Members availing of the services of the hospital are entitled to a concessional tariff in OPD consultation, Indoor treatment and other diagnostic services.

Benefits to members and dependents*are:

- 1) Priority in admission
- 2) Discount in consulting fees.
- 3) Concession on Indoor Hospital Bills.
- 4) Fixed tariff for members in Special Rooms on procedures and operations.
- 5) Members (more than two years) over the age of 70 years (self only and not for family) can avail of Free Health Check-up once in a year.
- 6) A member who is diabetic can avail of special concession in pathology tests.

CONCESSION TO MEMBER

Category	Concession* (All Services other than consumable and rentals)		
	OPD		INDOOR
	Consultation	Investigation	
Members & their dependents below 60 years of age	20%	10%	10%
Members & their dependents 60 years of age having less than 2 years of membership	20%	10%	10%
Members & their dependents above 60 years of age having more than 2 years of membership	20%	20%	Ward 30% Daycare 10% 2/3/4-in-1(Non AC) 15% 2/3-in-1(AC) 10% Single Room 10% (ICU,HDU,SICU) (AC / Non AC)

* Concession applicable to Member, Spouse and 2 Children (Upto the age of 21 years)

Mayank H. Shah

Chartered Accountants

134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai - 400 063, India

E Mail: ca.mhsco@gmail.com Ph: 8097174270 Direct: 98210 87393

FORM NO. N-2 [See Section 81 and Rule 69(3)]

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Reference: Appointment Letter Reference No. SH/ADM/147/2026-27

Report on the Financial Statements as a Statutory Auditor

1. We have audited the accompanying financial statements of Shushrusha Citizens' Co-operative Hospital Limited ('the Hospital' or 'the Society'), which comprise the Balance Sheet as at 31st March, 2026 and Income and Expenditure account for the year then ended, and a summary of the significant accounting policies and other explanatory information incorporated in these financial statements of the Society.

Management's Responsibility for the Financial Statements

2. Management is responsible for the preparation of these financial statements in accordance with Maharashtra State Co-operative Societies Act, 1960 ('the MSC Act') and Rules there under. This responsibility includes the design, implementation and maintenance of internal financial controls relevant to the preparation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

3. Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with the applicable standards specified by the Institute of Chartered Accountants of India and under the MCS Act. Those Standards and pronouncements require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Hospital's preparation of the financial statements that give a true and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the Hospital has in place an adequate internal financial controls system over financial reporting and the operating effectiveness of such controls. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Hospital's Directors, as well as evaluating the overall presentation of the financial statements.
5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Mayank H. Shah

Chartered Accountants

134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai - 400 063, India

E Mail: ca.mhsco@gmail.com Ph: 8097174270 Direct: 98210 87393

Opinion

6. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required as per the Maharashtra State Co-operative Societies Act, 1960 and the Maharashtra Co-operative Societies Rules, 1961 and any other applicable Acts, and or circulars issued by the Registrar, in the manner so required for the society and give a true and fair view in conformity with the accounting principles generally accepted in India:
- (i) In the case of the Balance Sheet, of the state of affairs of the society as at 31st March, 2026;
- (ii) In the case of Income and Expenditure Account, of the excess of income over expenditure for the year ended on that date.

Report on Other Legal and Regulatory Matters

7. The Balance sheet and the Income and Expenditure Account have been drawn up in accordance with the provisions of the Maharashtra Co-operative Societies Act, 1960.
8. **We report that**
- a) We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit and have found them to be satisfactory; and
- b) The transactions of the Hospital, which have come to our notice, have been within the powers of the Hospital.
9. In our opinion, the Balance Sheet and Income and Expenditure Account comply with the applicable Accounting Standards.
10. **We further report that**
- a) The Balance Sheet and Income and Expenditure Account dealt with by this report, are in agreement with the books of account and the returns.
- b) In our opinion, proper books of account as required by law have been kept by the Society so far as appears from our examination of these books.

For Mayank H. Shah
Chartered Accountant



Mayank H. Shah
Proprietor
Membership Number: 35041
Empanelment Number: 10142
UDIN: 26035041XYZUEX5869

Place: Mumbai
Date: 25th July 2026

Mayank H. Shah

Chartered Accountants

134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai - 400 063, India

E Mail: ca.mhsco@gmail.com Ph: 8097174270 Direct: 98210 87393

ANNEXURE TO AUDITORS REPORT FOR THE YEAR ENDED 31ST MARCH, 2026

- 1) SCHEDULE FORMING PART OF AUDIT MEMO AS ON 31st MARCH, 2026 AS REQUIRED UNDER RULE 69(6) OF THE MAHARASHTRA CO-OPERATIVE SOCIETY RULES, 1961.
 - (i) All transactions which appear to be contrary to the provisions of the act, rule and Bye laws of the society. As per Audit Observations in Annexure to Audit report.
 - (ii) All sums which ought to have been but not brought into accounts by the society: Nil
 - (iii) Any material impropriety or irregularity in the expenditure or in realization of money due to society: None
 - (iv) Any money or property belonging to the society, which appears to the auditors to be bad or doubtful: None
 - (v) Any other matters specified by the Registrar in this behalf: None

2) AUDIT OBSERVATIONS

PART-A

1. During our audit period, we have not found any fraud.
2. During our audit period, we have not found any mis-utilization of funds and properties.
3. During our audit period, we have not found any mis-application of funds.
4. During our audit period, we have not found any manipulation of accounts.
5. During our audit period, we have not found any falsification of accounts.
6. There is no shortfall in any provisions.
7. During our audit period, we have not found any infringement of provisions of the Act, Rules, Bye-laws and notifications.
8. During our audit period, personal expenses are not debited to Income and Expenditure account.
9. During our audit period, we have not observed any contravention of Rule 107(c).
10. During our audit period, we have not observed any contravention of Rule 107(d).
11. During our audit period, we have not observed any unreasonable transactions with Directors and their relatives, companies and firms.
12. The Hospital has made a provision of 1,00,00,000 towards the proposed ex-gratia / wage settlement with the recognised employees' union for the period from 1 October 2024 to 31 March 2026. The settlement is under negotiation and subject to final agreement with the union. Any difference between the provision and the final settlement amount will be accounted for in the period of finalisation.

Mayank H. Shah

Chartered Accountants

134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai - 400 063, India

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PART-B

Balance Sheet and Profitability

1. Income and Expenditure

During the year under review, the Society has shown a surplus under Dadar Unit Rs. 6,76,14,268/- as compared to a Deficit of Rs. 2,83,57,753/- under Dadar Unit and a Surplus of Rs. 31,12,09,715/- under Vikhroli Unit in the previous year.

2. Share Capital / Membership

During the year under review, the share capital amount increased to Rs. 3,57,51,700/- from Rs. 3,46,44,200/- and the number of additional members admitted during the year is 116 members.

3. Funds and Investments

The Total Investments are Rs. 20,67,45,643/- in the current year as against Rs. 18,21,56,884/- in the previous year. The Hospital is advised to earmark corresponding Investments for the respective funds.

4. Fixed Assets

During the year under review, there are additions to fixed assets. Fixed Assets are stated at the opening written down value less depreciation. Society is advised to maintain a fixed asset register and also to do physical verification within reasonable intervals.

5. Working Capital

The total liabilities and provisions are Rs. 10,95,02,024/- as against Rs. 12,45,28,954/- in the previous year and other liabilities are Rs. 23,64,01,276/- as against Rs. 23,24,62,066/- in the previous year.

The total dues from Sundry Debtors (Due from Patients) of Society are Rs. 1,74,62,382/- for the current year as against Rs. 1,26,78,050/- for the previous year. Against the said dues, deposits received are Rs. 2,12,69,600/- for current year as compared to Rs. 1,38,76,204/- for previous year.

There are no material changes in deposits and advances and other current assets.

The Cash and Bank balances is Rs. 1,36,72,373/- which has been taken as certified by the management and verified with the bank statements.

PART-C

During the year under review, there are no major account irregularities and the classification awarded is A to the Society.

For Mayank H. Shah

Chartered Accountant





Mayank H. Shah

Proprietor

Membership Number: 35041

Empanelment Number: 10142

UDIN: 26035041XYZUEX5869

Place: Mumbai

Date: 25th July 2026

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Balance Sheet As on 31st March 2026

Previous Year Rs.	CAPITAL AND LIABILITIES		Current Year Rs.
	<u>I SHARE CAPITAL</u>		
	<u>AUTHORISED</u>		
98,500,000	985,000 Ordinary Shares of Rs. 100/- each		98,500,000
1,500,000	15,000 Redeemable Preference Shares of Rs. 100/- each		1,500,000
100,000,000			100,000,000
	<u>SUBSCRIBED</u>		
34,644,200	3,57,517 Ordinary Shares of Rs. 100/- each fully paid up (Previous year 3,46,442 Ordinary Shares)		35,751,700
34,644,200			35,751,700
-	<u>SHARE APPLICATION MONEY</u>		40,000
	<u>II. RESERVE FUND AND OTHER FUNDS</u>		
	<u>1. STATUTORY RESERVE FUND</u>		
4,560,997	As per last Balance Sheet	4,568,897	
7,900	Add: Additions during the year - Entrance Fees	15,300	
4,568,897		4,584,197	4,584,197
	<u>2. RESERVE FOR BUILDING REPAIRS RENOVATION & REHABILITATION</u>		
7,600,000	As per last Balance Sheet		
7,600,000	Less: Utilised during the year		
-		-	-
	<u>3. BUILDING REPAIRS FUND</u>		
13,565,012	As per last balance sheet		
1,511,000	Add: Additions during the year	1,540,000	
-	Add: Transfer from Income and Expenditure Account	36,000,000	
145,000	Add: Interest received	-	
15,221,012		37,540,000	
15,221,012	Less: Utilised during the year	-	
-		37,540,000	37,540,000
	<u>4. OTHER FUNDS</u>		
	<u>a) Medical Relief Fund</u>		
8,645,962	As per last balance sheet	11,828,028	
3,333,000	Add: Additions during the year	215,000	
249,544	Add: Interest received	246,093	
2,768,757	Add: Balance from Vikhroli Hospital	-	
14,997,263		12,289,121	
400,478	Less: Utilised during the year for poor patients	165,724	
2,768,757	Less: Transferred to Income & Expenditure Appropriation account	-	
11,828,028		12,123,397	12,123,397
51,041,125	TOTAL C/F		90,039,294

Place : Mumbai
Date : 25th July 2026

As per our report of even date
Mayank H. Shah
Chartered Accountant



Mayank H. Shah
Proprietor
Membership Number : 35041
Empanelment Number : 10142

Dr. Harish Bhende
Chairman

Dr. Harshad Shah
Dean

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Balance Sheet As on 31st March 2026

Previous Year Rs.	PROPERTY AND ASSETS	Current Year Rs.
	<u>I. CASH AND BANK BALANCE</u>	
857,671	a) Cash in Hand	739,197
8,356,104	b) Bank balance (Refer Schedule C)	12,933,176
9,213,775		13,672,373
	<u>II. INVESTMENT</u>	
	<u>a) Shares</u>	
1,000	1 share of Mumbai Dist.Cent.Co-op Bank Ltd. of Rs. 1000/- each.	1,000
39,000	39 shares of Maharashtra State Co-op Bank Ltd. of Rs. 1000/- each.	39,000
	<u>b) Deposit with Banks</u>	
5,066,969	Maharashtra State Co-operative Bank Limited	1,119,272
43,862,475	NKGSB Co-operative Bank Limited	41,950,701
67,631,212	Saraswat Co-operative Bank Limited	71,162,699
	*(Lien Fixed Deposit of Rs.3.63 Crore against Overdraft facility of Rs.3 Crore)	
65,556,228	State Bank of India	70,472,971
	HDFC Bank Limited	22,000,000
182,156,884		206,745,643
	<u>III. CURRENT ASSETS</u>	
12,678,050	Sundry Debtors (Due from Patients)	17,462,382
3,538,275	Advances recoverable in cash or kind or for value to be received	1,991,613
2,604,969	Deposits (Refer Schedule B)	2,267,022
2,823,564	Closing stock of Main stores and other stocks (At cost)	2,993,914
21,644,858		24,714,930
213,015,517	TOTAL C/F	245,132,946

Note: Material accounting policies and notes to accounts (Refer Schedule E) form an integral part of account.

Adv. Sharadchandra Desai
Vice Chairman

CA Vidyadhar Somani
Treasurer



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Balance Sheet As on 31st March 2026

Previous Year Rs.	CAPITAL AND LIABILITIES		Current Year Rs.
51,041,125	TOTAL B/F		90,039,294
31,528,753	b) Hospital Equipment Fund		
3,918,000	As per last Balance Sheet	35,446,753	
5,352,994	Add: Donation received	4,065,436	
	Add: Balance of Vikhroli Hospital	-	
	Add: Transferred from Income & Expenditure Account	5,000,000	
40,799,747		44,512,189	
5,352,994	Less: Transferred to Income & Expenditure Appropriation account on utilisation	23,836	
35,446,753		44,488,353	44,488,353
97,459	c) Reserve for Bad & Doubtful Debts		
97,459	As per last Balance Sheet	-	
-	Less: Utilised During the year	-	
		-	-
1,950,000	d) Community Service Reserve Fund		
-	As per last Balance Sheet	1,815,877	
134,123	Add: Donation Received	284,564	
1,815,877	Less: Utilised during the year	-	
		2,100,441	2,100,441
1,064,000	e) S.B.I Emergency Medical Service Fund		
1,064,000	As per last Balance Sheet	-	
-	Less: Transferred to Income & Expenditure Appropriation account	-	
		-	-
500,000	f) Blood Bank Fund		
500,000	As per last Balance Sheet	-	
-	Less: Transferred to Income & Expenditure Appropriation account	-	
		-	-
344,089,135	g) Reserve Fund for Vikhroli Project		
344,089,135	As per last Balance Sheet	-	
-	Less: Transferred to Income & Expenditure Appropriation account	-	
		-	-
81,197,003	h) Medical Equip. Depreciation Reserve Fund		
-	As per last Balance Sheet	-	
7,994,900	Add: Trf. from Hospital Equipment & Golden Jubilee Fund	-	
89,191,903	Add: Trf. from Vikhroli Hospital	-	
-	Less: Trf. to Income & Expenditure Appropriation account	-	
		-	-
630,223	i) Staff & Consultant's Welfare Fund		
-	As per last Balance Sheet	632,097	
8,974	Add: Donation received	45,000	
639,197	Add: Interest received	9,280	
7,100		686,377	
632,097	Less: Utilised during the year	25,000	
		661,377	661,377
88,935,852	TOTAL C/F		137,289,465

Place : Mumbai
Date : 25th July 2026

As per our report of even date
Mayank H. Shah
Chartered Accountant



Mayank H. Shah
Proprietor
Membership Number : 35041
Empanelment Number : 10142

Dr. Harish Bhende
Chairman

Dr. Harshad Shah
Dean

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Balance Sheet As on 31st March 2026

Previous Year Rs.	PROPERTY AND ASSETS	Current Year Rs.
213,015,517	TOTAL B/F	245,132,946
65,538,165	IV. FIXED ASSETS	61,868,203
-	Refer Schedule D	250,174
315,000	Capital Work in Progress	315,000
4,000	Intangible Assets Under Development	4,000
	Statue of Dr. V.S. Ranadive	
65,857,165		62,437,377
1,020,401	V. OTHER ITEMS	1,341,227
22,024,783	Prepaid Expenses	27,456,397
5,116,552	Tax deducted at source	311,619
239,977	Balance with Govt. Authorities	226,449
5,618,350	Receivable for expenses	5,628,931
2,619,936	Interest accrued on Fixed Deposits	2,571,588
	Other Receivables	
36,639,999		37,536,211
305,956,659	INCOME AND EXPENDITURE	305,692,486
	Accumulated excess of Expenditure over Income	
621,469,340	TOTAL C/F	650,799,020



Adv. Sharadchandra Desai
Vice Chairman



CA Vidyadhar Somani
Treasurer



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Balance Sheet As on 31st March 2026

Previous Year Rs.	CAPITAL AND LIABILITIES		Current Year Rs.
88,935,852	TOTAL B/F		137,289,465
	j) Indigent Patient Fund		
83,827,898	As per last Balance Sheet	96,661,562	
12,681,316	Add: Transfer from Income and Expenditure Appropriation Account	13,873,931	
-	Add: Donation Received	50,000	
2,345,570	Add: Interest received	2,373,551	
98,854,784		112,959,044	
2,193,222	Less: Utilised during the year	2,387,870	
96,661,562		110,571,174	110,571,174
	k) Golden Jubilee Fund		
2,809,575	As per last Balance Sheet	-	
2,809,575	Less: Trf to Income & Expenditure Appropriation account	-	
-		-	-
	l) IT hardware and software Equipment Fund		
-	As per last Balance Sheet		
-	Add: Transfer from Income and Expenditure Appropriation Account		12,500,000
-			12,500,000
	III. SECURED LOANS FROM BANK		
13,430,906	Overdraft Facility against Fixed Deposit with Saraswat Bank		2,695,231
	IV. UNSECURED LOANS		
65,450,000	Deposits from Members		41,840,000
65,450,000			41,840,000
	V. LIABILITIES AND PROVISIONS		
14,486,043	a) Consulting Doctors		15,945,574
68,790,367	b) Retirement Benefit to staff		55,933,843
	c) Sundry Creditors		
31,483,253	i) For Goods		29,030,931
9,769,291	ii) For Services		8,591,676
124,528,954			109,502,024
	VI. OTHER LIABILITIES		
13,876,204	a) Deposits from Patients against Hospital Charges		21,269,600
181,921,314	b) Interest free Security Deposits and Earnest Money Deposits		180,461,424
36,664,548	c) Other Liabilities (Schedule A)		34,670,103
232,462,066			236,401,126
621,469,340	GRAND TOTAL	-	650,799,020

Place : Mumbai
Date : 25th July 2026



As per our report of even date
Mayank H. Shah
Chartered Accountant

Mayank H. Shah
Proprietor
Membership Number : 35041
Empanelment Number : 10142

Dr. Harish Bhende
Chairman

Dr. Harshad Shah
Dean

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Balance Sheet As on 31st March 2026

Previous Year Rs.	PROPERTY AND ASSETS	Current Year Rs.
621,469,340	TOTAL B/F	650,799,020
621,469,340	GRAND TOTAL	650,799,020

Note: Material accounting policies and notes to accounts (Refer Schedule E) form an integral part of account.



Adv. Sharadchandra Desai
Vice Chairman



CA Vidyadhar Somani
Treasurer



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Income and Expenditure Account for the Year Ended As on 31st March 2026

Previous Year Rs.	Expenditure	Current Year Rs.
6,836,713 403,198 -	To Interest On Fixed Deposit to Members On Overdraft On Statutory Dues	5,552,977 289,633 1,582
7,239,911		5,844,192
148,963,091 15,436,953 9,498,336 15,085,266	To Salaries and allowances of Staff Salaries, Allowances and Ex-gratia (Refer Note No.1.3) Salaries to Doctors Leave Salary Staff Welfare Expenses	157,685,154 13,960,385 4,813,947 12,372,475
188,983,646		188,831,961
12,640,599 511,460 58,500 27,449,317	To Contribution to Staff Provident Fund And Other Fund Staff Provident Fund Provident Fund Administration Charges Employers Contribution to L.W. Fund Gratuity	12,666,485 512,755 57,075 9,651,563
40,659,876		22,887,878
15,264,939 17,743,690 25,063,535 1,537,100 2,990,372 9,886,200 230,748,666 3,327,754 389,246 6,110,368 2,951,721 30,112,584 153,600	To Hospital Expenses Medical Pathology Department Operation Theatre X-Ray Department Physiotherapy Department Diet and Food Charges Medical Consultant Fees Laundry Linen and Mattresses C.T.Scan Blood Bank Cath Lab Ambulance	11,913,158 17,589,604 18,072,320 1,907,091 2,726,063 10,207,784 237,370,687 3,129,170 76,344 6,054,925 1,432,724 29,839,096 544,107
346,279,775		340,863,072
834,083 61,380 120,018 2,298,074 787,045	To General Expenses Meeting Other Meeting Conveyance Charges Rent, Rates and Taxes Water Charges	310,352 61,790 72,525 1,792,069 620,502
4,100,600		2,857,238
29,500 784,700	To Auditors Remuneration Statutory Audit Internal Audit, Certification	29,500 997,100
814,200		1,026,600
13,215,917	To Depreciation	11,806,394
601,293,925	TOTAL C/F	574,117,335

Place : Mumbai

Date : 25th July 2026

As per our report of even date
Mayank H. Shah
Chartered Accountant

Mayank H. Shah
Proprietor
Membership Number : 35041
Empanelment Number : 10142

Dr. Harish Bhende
Chairman

Dr. Harshad Shah
Dean



Income and Expenditure Account for the Year Ended As on 31st March 2026

For and on behalf of Board of Directors of Shushrusha Citizens Co-operative Hospital Limited


CA Vidyadhar Somani
Treasurer



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Income and Expenditure Account for the Year Ended As on 31st March 2026

Previous Year Rs.	Expenditure	Current Year Rs.
601,293,925	TOTAL B/F	574,117,335
	To Other Expenses	
9,517,226	Electricity Charges	8,307,538
410,228	Postage and Telephone	476,020
4,071,734	Printing and Stationery	4,124,221
1,475,516	General	2,224,956
-	Election	2,103,485
25	Books and Periodicals	10
3,513,619	Bank Charges	3,566,126
2,500	Professional Tax	2,500
52,565	Camp and Workshop	94,811
-	Software Programme Charges	7,500
91,411	To Loss on Sale of Asset	43,750
1,960,519	To Legal and Professional Charges	1,046,526
395,530	To Insurance Charges	520,358
-	To Repairs and Maintenance	
26,363,360	a) Building	1,207,246
14,135,213	b) Equipment	13,578,179
6,306,508	c) General	5,372,264
252,367	To Advances written off	-
3,328,031	To Bad Debts	1,083,830
71,876,351		43,759,320
	To Extra Ordinary Items (On Transfer of Vikhroli Unit)	
37,200,000	Legal and Professional Charges	-
301,603	Insurance Charges	-
2,366,306	Advances written off	-
9,518,152	Bad Debts	-
49,386,061		
282,851,962	To Excess of Income over expenditure	67,614,268
1,005,408,300	GRAND TOTAL	685,490,923
1,021,903,669	To Balance b/f	305,956,659
12,681,316	Transfer to Indigent Patient Fund	13,873,931
-	Transfer to IT hardware and software fund	12,500,000
-	Transfer to Repairs of Building	36,000,000
-	Transfer to Hospital Equipment Fund	5,000,000
1,034,584,985	GRAND TOTAL	373,330,590

Place : Mumbai

Date : 25th July 2026



As per our report of even date

Mayank H. Shah

Chartered Accountant

Mayank H. Shah

Proprietor

Membership Number : 35041

Empanelment Number : 10142

Dr. Harish Bhende
Chairman

Dr. Harshad Shah
Dean

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Income and Expenditure Account for the Year Ended As on 31st March 2026

Previous Year Rs.	Income	Current Year Rs.
1,005,408,300	TOTAL B/F	685,490,923
1,005,408,300	GRAND TOTAL	685490923
282,851,962	By Excess of Income over Expenditure Dadar	67,614,268
1,064,000	S.B.I Emergency Medical Service fund	-
500,000	Blood Bank Fund	-
81,197,003	Medical Equip. Depre. Res. Fund	-
2,809,575	Golden Jubilee Fund	-
-	Depreciation on Donated Equipment on utilisation	23,836
5,352,994	Transfer of Vikhroli Funds	-
2,768,757	Hospital Equipment Fund	-
7,994,900	Medical Relief Fund	-
344,089,135	Medical Equip. Depre. Res. Fund	-
305,956,659	Reserve fund for Vikhroli Project	-
	Balance carried to Balance Sheet	305,692,486
1,034,584,985	GRAND TOTAL	373,330,590

For and on behalf of Board of Directors of Shushrusha Citizens Co-operative Hospital Limited



Adv. Sharadchandra Desai
Vice Chairman



CA Vidyadhar Somani
Treasurer



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'D' of Fixed Assets as on 31st March 2026

Assets	Gross Block as at 1st April 2025	Additional During the year	Sales Deduction during the year	Gross Block as at 31st March 2026
Particulars	Rs.	Rs.	Rs.	Rs.
LAND AND BUILDING				
1. Land	548,573	-	-	548,573
2. Building	60,846,983	-	-	60,846,983
LIFE SAVING EQUIPT	73,229,665			73,229,665
PLANT-MACHINERY AND EQUIPMENT				
1. Ventilation Plant	23,260	-	-	23,260
2. Air Conditioners	14,499,591			14,499,591
3. Refrigerators	748,666			748,666
4. Lift	6,313,878	-	-	6,313,878
5. Kitchen and Laundry	155,526	-	-	155,526
6. Hospital Equipments	169,504,322	7,020,875	43,750	176,481,447
7. EPBX System	1,306,841	-	-	1,306,841
8. Scales and Weighing	58,386	19,116	-	77,502
9. Other Machinery	3,926,050	36,934	-	3,962,984
10. Office Equipments	949,055		-	949,055
11. Kitchen Utensils	24,378	-	-	24,378
12. Urology Equipments	275,549	-	-	275,549
13. ICCU Unit Equipments	26,468,154	107,793	-	26,575,947
14. Water Cooler	74,191	-	-	74,191
15. Water Treatment Plant	64,798	-	-	64,798
16. Television	490,423	-	-	490,423
17. Generator	3,931,023	-	-	3,931,023
18. Fire Fighting System	885,156	-	-	885,156
19. Heat Ventilation Plants	392,769	-	-	392,769
20. Solar Water Heating System	1,068,944	104,151	-	1,173,095
21. C.T.Scan Machines	21,291,236	-	-	21,291,236
22. 02 Plant	2,976,638	-	-	2,976,638
FURNITURE & FITTINGS				
1. Electrical Fittings	12,345,171		-	12,345,171
2. Furniture & Fittings	19,051,737	29,500	-	19,081,237
3. Computers & System	12,915,568	861,810	-	13,777,378
AMBULANCE				
1. AMBULANCE	704,641	-	-	704,641
2. CARDIAC AMBULANCE	595,086	-	-	595,086
GRAND TOTAL	435,666,259	8,180,179	43,750	443,802,688
Previous Year Total	428,142,649	10,671,952	3,148,342	435,666,259

Place : Mumbai

Date : 25th July 2026

As per our report of even date

Mayank H. Shah

Chartered Accountant

Mayank H. Shah

Proprietor

Membership Number : 35041

Empanelment Number : 10142

Dr. Harish Bhende
Chairman

Dr. Harshad Shah
Dean



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'D' of Fixed Assets as on 31st March 2026

Depreciation				Net Block as at 31st March 2026	Net Block as at 31st March 2025
As on 1st April 2025	For the Year	Deletions for the year	31st March 2026		
Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
-	-	-	-	548,573	548,573
57,692,505	315,448	-	58,007,953	2,839,030	3,154,478
66,218,787	2,804,352		69,023,139	4,206,526	7010,878
23,259	-	-	23,259	1	1
11,835,095	399,676	-	12,234,771	2,264,821	2,664,498
584,586	24,612	-	609,198	139,468	164,080
4,697,290	242,488	-	4,939,778	1,374,100	1,616,588
155,525	-	-	155,525	1	1
133,216,249	5,910,588	-	139,126,837	37,354,615	36,288,073
1,159,465	22,106	-	1,181,571	125,270	147,376
53,593	2,023	-	55,616	21,886	4,793
3,668,082	40,790	-	3,708,872	254,113	257,969
797,155	22,785	-	819,940	129,115	151,900
24,377	-	-	24,377	1	1
275,279	41	-	275,320	229	270
23,971,782	385,936	-	24,357,718	2,218,231	2496,373
73,315	131	-	73,446	745	876
64,798	-	-	64,798	-	-
423,152	10,091	-	433,243	57,180	67,271
3,901,271	4,463	-	3,905,734	25,289	29,752
780,192	15,744	-	795,936	89,221	104,965
390,359	362	-	390,721	2,048	2,410
1,068,943	28,649	-	1,097,592	75,503	1
17,777,703	527,030	-	18,304,733	2,986,503	3,513,533
2,796,577	27,009	-	2,823,586	153,052	180,061
8,616,146	375,748	-	8,991,894	3,353,277	3,729,025
16,416,331	266,386	-	16,682,717	2,398,521	2,635,407
12,459,211	333,039	-	12,792,250	985,129	456,358
391,988	46,898	-	438,886	265,755	312,653
595,086		-	595,086	-	-
370,128,102	11,806,394	-	381,934,496	61,868,203	65,538,165
359,897,622	13,215,915	2,985,436	370,128,102	65,538,165	602,906,947

Adv. Sharadchandra Desai
Vice Chairman

CA Vidyadhar Somani
Treasurer



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule A of Other Liabilities for the year ended 31st March 2026

Previous Year		Current Year
Dadar Unit Rs.	Particulars	Dadar Unit Rs.
5,211,799	Statutory Dues Payable	4,582,348
13,156,619	Staff Salary Payable	17,111,276
1,361,712	Retention Money Payable	1,071,886
16,934,418	Other Liabilities	11,904,593
36,664,548	Total	34,670,103

Schedule B of Deposits for the year ended 31st March 2026

Previous Year		Current Year
Dadar Unit Rs.	Particulars	Dadar Unit Rs.
51,943	Telephone	36,943
1,508,563	Electricity	1,504,506
276,790	Tata Power	-
333,700	Municipal Corpn. of Greater Mumbai	333,700
6,870	Dadar Gas Services	6,870
8,000	Sanghi Oxygen	8,000
26,000	Bio-medical Waste	26,000
211,890	Maharashtra Pollution Control Board	223,364
178,713	Mahanagar Gas	125,139
2,500	Vichare Courier	2,500
2,604,969	Total	2,267,022

Schedule C of Other Liabilities for the year ended 31st March 2026

Previous Year		Current Year
Dadar Unit Rs.	Particulars	Dadar Unit Rs.
454,786	Maharashtra State Co-operative Bank Limited	67,401
1,293,261	State Bank of India	3,241,087
6,608,058	Saraswat Co-operative Bank Limited	4,392,384
-	HDFC Bank Limited	5,232,304
8,356,105	Total	12,933,176

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

Nature of Operations:

Shushrusha Citizens' Co-operative Hospital Limited (hereinafter referred to as "the Hospital") is engaged in providing medical and health care services to its members and citizens including below poverty line. It has been a success in following the model of citizens' participation in healthcare services. It has performed well on a sustained basis for more than 50 years and has been able to provide state-of-the art medical and healthcare services to its members and citizens. The Hospital is registered under the Maharashtra Co-operative Societies Act, 1960 (herein after referred to as "The Act") on 01.09.1964. The board Directors of the hospital has adopted accounts on 25th July 2026.

A. MATERIAL ACCOUNTING POLICIES

1. ACCOUNTING CONVENTIONS

The Hospital maintains its financial statement on an accrual basis following the historical cost convention. Further, the guidance notes, announcement issued by the Institute of Chartered Accountants of India (ICAI) are also considered wherever applicable. The Balance Sheet, statement of Income and expenditure are prepared and presented in the format prescribed in the Act and read with Maharashtra Co-operative Societies Rules, 1961 (herein after referred to as "Rules").

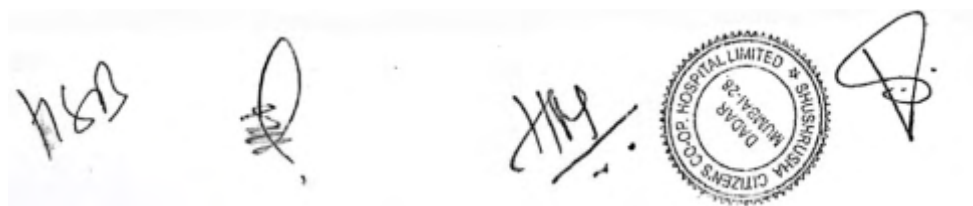
All incomes and expenditures having a material bearing on the financial statements are recognized on accrual basis.

The preparation of the financial statements in conformity with Generally Accepted Accounting Principal requires that the management make estimates, judgements and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accounting estimates could change from period to period. Actual results could differ from these estimates and difference between these actual results and estimates are recognised in the period in which these results are known / have materialized.

The accounting policies as discussed below are consistent with those used in the previous year.

2. REVENUE RECOGNITION

- **Hospital Income:**
Revenue from the Hospital receipts is recognised once the transaction is posted to the patients' folio in the system.
- **Donation:**
The amount received on account of donations are recognised on receipt basis.
- **Conducting Income:**
Conducting income is recognised based on the terms of contract and when economic benefits associated with the transaction will flow to the Hospital.
- **Interest Income:**
Interest income is recognised on a time proportion basis taking into account the amount outstanding and the rate applicable.



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

- **Dividend Income :**

Dividend income is recognised when the shareholder's right to receive the payment is established at the Balance Sheet Date.

- **Other Income:**

Other income is accounted on accrual basis as and when the right to receive arises.

3. **FIXED ASSETS, INTANGIBLE ASSETS UNDER DEVELOPMENT AND CAPITAL WORK IN PROGRESS**

- **Fixed Assets:**

Fixed assets are stated at cost, less accumulated depreciation and impairment losses, if any. Cost comprises of the purchase price and any cost attributable for bringing the asset to its present location and in working condition for its intended use. Fixed Assets below the amount of Rs. 10,000/- are fully depreciated during the year of purchase.

- **Intangible Asset under Development**

Development cost incurred for software, under process as on 31.03.2026 are capitalized as intangible assets under development.

- **Capital Work in Progress:**

Assets in the course of construction/installation are capitalised in the assets under capital work in progress account (CWIP). At the point when an asset is operating at management's intended use, the cost of construction/purchase is transferred to the appropriate category of fixed assets.

4. **BORROWINGS COSTS:**

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets is added to the cost of those assets. All other borrowing costs are recognised in Statement of Income and Expenditure in the period in which they are incurred. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale.

5. **DEPRECIATION**

Depreciation has been provided on fixed assets in accordance with the provisions of the Income-tax Rules, 2025, and is computed proportionately with reference to the number of days the asset was put to use by the Hospital during the year.

6. **IMPAIRMENT OF ASSETS:**

The Hospital assesses at each balance sheet date whether there is any indication that an asset may be impaired. In case of such indication, the Hospital estimates the recoverable amount of the asset. If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs to is less than its carrying amount, the carrying amount is reduced to its recoverable amount.

The reduction is treated as an impairment loss and is recognised in the Income and Expenditure. If at the Balance Sheet date there is an indication that if a previously assessed

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SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

impairment loss no longer exists, the recoverable amount is reassessed, and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost.

7. INVESTMENTS:

Investments are carried at cost. However, the provision for diminution in value is made to recognise a decline other than temporary in the value of non-current investments.

8. INVENTORIES

Inventories of consumables are stated 'at cost or net realisable value, whichever is lower'. Cost comprises all cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Stores and spares are valued on 'First-In-First-Out' basis. Due allowance is estimated and made for defective and obsolete items, wherever necessary, based on the past experience of the Hospital. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. Closing stock of consumables are valued at cost.

9. RETIREMENT BENEFITS

● Gratuity (Defined Benefit Plan):

The Hospital provides for gratuity, a defined benefit retirement plan ("the Gratuity Plan") covering eligible employees. The cost of benefits plan and other post-employment benefits and the present value of such obligations are determined using actuarial valuations. In accordance with the Payment of Gratuities Act, 1972, the Gratuity Plan provides a lump sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of employment. Liabilities with regard to the Gratuity Plan are determined by actuarial valuation as of the Balance Sheet date, based upon which, the Hospital contributes all the ascertained liabilities to the LIC Gratuity Fund.

● Provident Fund (Defined Contribution Plan):

The Contribution towards provident fund for employees is made to the regulatory authorities, where the Hospital has no further obligations. Such benefits are classified as Defined Contribution Schemes as the Hospital does not carry any further obligations, apart from the contributions made on a monthly basis.

● Other Employee Benefits: Compensated Absences:

Accumulated compensated absences, which are expected to be availed or encashed within 12 months from the end of the year are treated as short term employee benefits. The obligation towards the same is measured at the expected cost of accumulating compensated absences as the additional amount expected to be paid as a result of the unused entitlement as at the year end.

Accumulated compensated absences, which are expected to be availed or encashed beyond 12 months from the end of the year are treated as other long term employee benefits. The Hospital's liability is actuarially determined (using the Projected Unit Credit method) at the end of each year. Actuarial losses/ gains are recognised in the Statement of Income and Expenditure in the year in which they arise.

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SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

10. SEGMENT REPORTING

● Primary Business Segment:

The Hospital is primarily engaged in a single business segment of providing medical and health care services to its members and citizens and accordingly, this is only one reportable segment

● Geographical Segment:

Secondary segmental reporting is based on the geographical location of customers. The Hospital operates solely from the Dadar Unit, which is reported as the only geographical segment for the purpose of segment reporting

11. PROVISIONS AND CONTINGENT LIABILITIES

● Provisions

Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance sheet date and are not discounted to its present value

● Contingent Liabilities:

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Hospital or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

B. NOTES TO ACCOUNTS

1. Contingent Liabilities:

1.1 The Hospital has the following contingent liabilities, which have not been provided for in the financial statements:

Sr. No.	Assessment Year	Name of Jurisdiction	Status
1.	2007-08	The Income Tax Department has filed an appeal against the ITAT decision in the High Court	Assessing Officer has raised a demand against the Hospital ("Trust") of Rs. 15,75,896/-. The CIT(A) also issued the order in favour of the Department and therefore, the Trust has filed an appeal to the Tribunal and the Tribunal had passed order in favour of the Trust. But the Department has filed an appeal in the High Court against the said order issued by the ITAT. Date of hearing is awaited.
2.	Rejection of 10(23C)	Mumbai ITAT	The Hospital ("Trust") has filed a writ petition in the High Court for applicability of Section 10(23C) of Income tax Act, 1961 against the order received from the CCIT. The High Court has partially accepted Hospital's claim and directed CCIT to re-assess the application. CCIT has rejected Section 10(23C) application and we have filed appeal before.

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SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

Sr. No.	Assessment Year	Name of Jurisdiction	Status
			ITAT. Subsequently, the ITAT observed that the Ld. CIT (Exemption) did not considered for all the directions given by the High Court and consequently, the ITAT passed the order dated 01 st August, 2023 directing the CIT(Exemption) to initiate fresh proceedings, taking into considerations all the directions of the High court. However, no notice from CIT(Exemption) is received and proceeding is still pending for disposal as on 31st March, 2026.
3	2015-16 (Appeal Dismissed)	CIT (Appeal)*	The exemption claimed under section 11 of Income Tax Act, 1961 was rejected by the Assessing officer and as a result, an income of Rs. 13,85,820/- is assessed as normal Business Income. An Appeal has been filed before CIT(A) and the written submission for the same is also filed with the CIT(A). Proceeding before CIT(A) is still pending for disposal as on 31st March, 2025. In addition, penalty proceedings are initiated and in response to the same, we have duly filed details reply against the same. Further, the losses of past years have not been adjusted in the computation sheet. Thus, the rectification application is also filed and it is currently pending for disposal before the Assessing Officer. No amount is payable as refunds are adjusted against the demand. Since, the application is pending so long, officer is not likely to pass any order and relief can be expected from CIT(A) only.
4.	2016-17 (Appeal dismissed and OS demand is still payable)	CIT (Appeal)*	The exemption claimed under section 11 of Income Tax Act, 1961 was rejected by the Assessing officer and as a result, an income of Rs. 37,25,274/- is assessed as normal business income. An Appeal has been filed before CIT(A) and the written submission for the same is also already filed before CIT(A). Proceeding before CIT(A) is still pending for disposal as on 31st March, 2024. In addition, penalty proceedings are initiated and in response to the same, we have duly filed details reply against the same. Furthermore, only losses for AY 2008-09 have been adjusted in the computation sheet and not thereafter. Therefore, we've submitted a rectification application with the Assessing Officer letter dated 05th April, 2023. As per income tax portal, there is an outstanding demand of Rs. 2,15,850/-, and for the same, we have filed the response on the portal. Since, the application is pending so long. officer is not likely to pass any order and relief can be expected from CIT(A) only.

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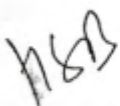
SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

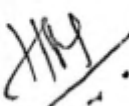
SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

Sr. No.	Assessment Year	Name of Jurisdiction	Status
5.	2017-18	CIT (Appeal)*	The exemption claimed under section 11 of Income Tax Act, 1961 was rejected by the Assessing officer and as a result, an income. of Rs. 1,09,88,050/- is assessed as normal business income, leading to demand of Rs. 32,97,243/-. An appeal has been filed before CIT(A) and the submission for the same is already filed with CIT(A). The CIT(A) dismissed the appeal. Aggrieved by the said order, we are in the process of filing a further appeal before the Income Tax Appellate Tribunal (ITAT). It is pertinent to note that, in similar matter, the ITAT has already passed a favourable order. Accordingly, the issue is now covered by judicial precedent, and there is a strong likelihood that the appeal before the ITAT will be decided in our favour. In addition, Penalty proceedings are initiated and we have duly filed the response against the same. Further, the losses of past years have not been adjusted in the computation sheet. Thus, the rectification application is filed with Assessing Officer dated 31st January, 2020 which is currently pending for disposal before the Assessing Officer. Since, the application is pending so long, officer is not likely to pass any order and relief can be expected from CIT(A) only.

- ITAT has given a favourable order to us however the order giving effect is pending from the Income Tax Department.
- 1.2 Claims against Hospital not acknowledge at debt Rs.256.62 Lakhs. (Previous Year Rs.256.62 Lakhs)
- 1.3. The Hospital is presently engaged in negotiations with the recognised employees' union in respect of the Charter of Demands relating to revision of wages and other employee benefits. Based on the negotiations held with the union, the financial position of the Hospital and the Management's assessment of the probable obligation, the Hospital has made a provision of *1,00,00,000 in the financial statements for the year ended 31 March 2026 towards the proposed ex-gratia / wage settlement for the period from 1 October 2024 to 31 March 2026. The proposed settlement is presently under negotiation and is subject to final acceptance and execution of a formal settlement with the union. Accordingly, the ultimate amount payable and its allocation amongst the eligible employees may vary upon finalisation of the settlement. Any difference between the provision made and the amount finally settled shall be accounted for in the period in which the settlement is concluded.







SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

2. Share Capital

The Hospital has allotted 11817 shares and refunded 742 Shares of Rs. 100 each during current year. Thus increase in Ordinary Share Capital is by Rs. 11,07,500. (Previous year: Rs. 4,77,900).

3. Retirement Benefits

The Hospital has adopted the revised accounting standard on employee benefits issued by the Institute of Chartered Accountants of India. The following table sets out the status of the Gratuity Plan as required under AS 15.

Reconciliation of opening and closing balances of the present value of the defined benefit obligation:

Particulars	F.Y. 2025-26	F.Y. 2024-25
Obligation at period beginning	6,09,00,886/-	5,68,43,927/-
Service Cost	32,62,572/-	31,44,212/-
Interest Cost	40,98,630/-	40,87,078/-
Vested Benefit	41,14,085/-	
Actuarial (gain)/loss	(5,57,970/-)	29,14,955/-
Benefits Paid	(69,92,957/-)	(60,89,286/-)
Obligation at period end	6,48,25,246/-	6,09,00,886/-
Defined benefit obligation liability as at the Balance Sheet date is wholly funded by the Hospital		
Change in plan assets		
Plan assets at period beginning, at fair value	1,75,90,903/-	91,77,093/-
Expected return on plan assets	11,83,868/-	6,59,833/-
Actuarial (gain)/loss	2,86,825/-	4,49,203/-
Contributions	2,24,95,061/-	1,33,94,060/-
Benefits Paid	(69,92,957/-)	(60,89,286/-)
Plan assets at period end, at fair value	3,45,63,700/-	1,75,90,903/-
Reconciliation of present value of the obligation and the fair value of the plan assets.		
Fair value of plan assets at the end of the period	3,45,63,700/-	1,75,90,903/-
Present value of the defined benefit obligations at the end of the period	6,48,25,246/-	6,09,00,886/-
Net (Liability) / Asset recognized in the Balance Sheet	(3,02,61,546/-)	(4,33,09,983/-)
Assumptions		
Discount Rate	7.27%	6.73%
Escalation Rate for Salary	3.50%	3.50%

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SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2026

5. The Management has represented that they have received communication regarding registration under the Micro Small and Medium Enterprises Development (MSMED) Act, 2006, by their vendors. The auditors have relied on the management for the same.

During the year the Hospital has written back Rs.NIL which are unclaimed by patients. (Previous year Rs.44,57,657/-)

6. Previous year figures have been regrouped / rearranged wherever necessary to correspond with the figures of the current year.

For Mayank H. Shah
Chartered Accountants



Mayank H. Shah
Proprietor
Membership No. 35041
Empanelment No. 10142

Place: Mumbai
Dated: **25th July 2026**

For and on behalf of the Board of Directors
Shushrusha Citizen's Co-Operative Hospital Limited



Dr. Harish Bhende
Chairman



Dr. Harshad Shah
Dean



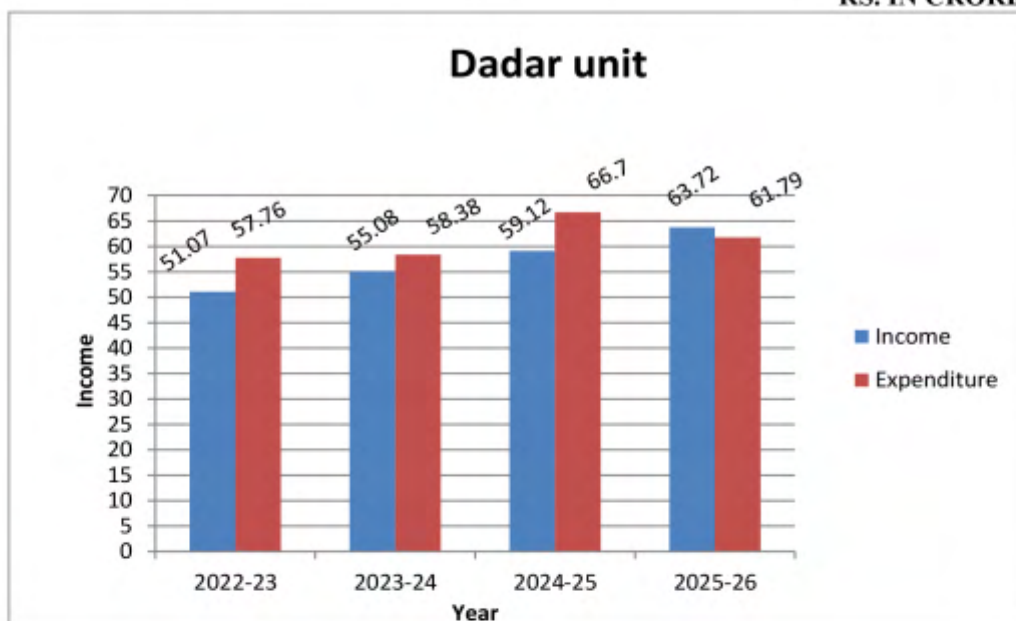
Adv. Sharadchandra Desai
Vice Chairman



CA. Vidyadhar Somani
Treasurer

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

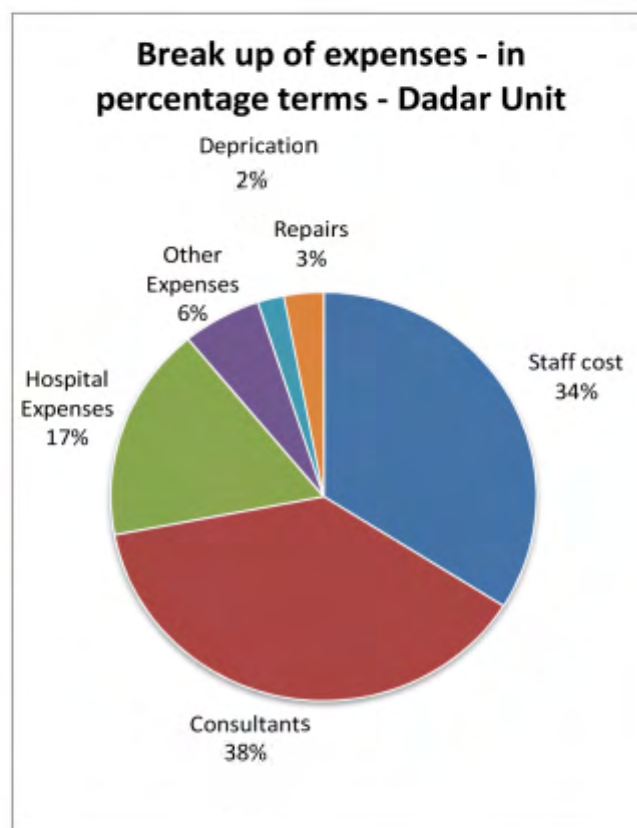
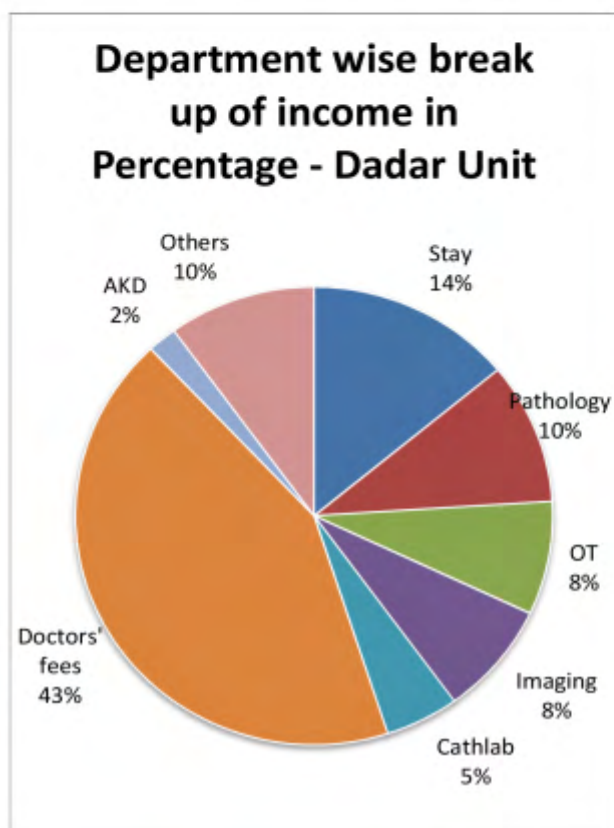
FINANCIAL PERFORMANCE - HOSPITAL INCOME AND EXPENDITURE OVER PAST 4 YEARS RS. IN CRORES



Hospital income increased by 7.78% from Rs.59.12 crores to Rs.63.72 crores.

Hospital expenditure decreased by 7.36% from Rs.66.70 crores to Rs.61.79 crores.

FINANCIAL PERFORMANCE FOR F.Y.2025-2026



SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

List of Donors During From April 2025 To March 2026

General Donations Below Rs.10,000/-

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
131	06/04/2025	Dnyanesh Bhalchandra Deo	200
138	04/10/2025	Kewal F. Sharma	5000
140	11/10/2025	Mihir Sardesai	10000
142	26/11/2025	Jyoti Ravindra Inamdar	1000
144	24/12/2025	Arjun Vijay Pansare	1000
145	24/12/2025	Aishwarya V. Pansare	1000
148	10/02/2026	Saraswat Co-Op.Bank Ltd Ganpati Box (Front)	10000 40279
Total Rs.			68,479

GENERAL DONATIONS ABOVE RS.10,000/- TRANSFERRED TO MEDICAL RELIEF FUND

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
146	13/01/2026	Benkuverben & H.J. Udani Ch.Trust	15000
153	27/03/2026	Ariston Capital Services Pvt.Ltd.	200,000
Total Rs.			215,000

DONATION FOR HOSPITAL EQUIPMENT FUND

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
132	30/04/2025	Bhagyashree Navare	15,000
133	30/04/2025	Bhagyashree Navare	15,000
139	09/10/2025	Sangeeta Vikas Mhatre	20,000
143	24/12/2025	Nalinkant Chaturbhuj Asher	1,740,000
149	17/02/2026	Nalinkant Chaturbhuj Asher	870,000
150	26/03/2026	Nalinkant Chaturbhuj Asher	290,000
151	26/03/2026	Adv Sharadchandra S. Desai	100,000
154	27/03/2026	Popley Diamond & Gold Plaza P.Ltd	1,015,436
Total Rs.			4,065,436.

DONATION FOR STAFF WELFARE FUND

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
134	11/06/2025	Bhagyashree Navare	20,000
147	30/01/2026	Arm Surgicals	25,000
Total Rs.			45,000

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

List of Donors During From April 2025 To March 2026

DONATION FOR TRAINING AND EDUCATION FUND

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
152	26/03/2026	Vijay Vasudeo Govalkar	50,000
155	31/03/2026	Jyoti Laxman Bhosle	50,000
		Total Rs.	100,000

DONATION FOR BUILDING REPAIR FUND

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
137	21/07/2025	Noble Medicals	1,500,000
141	17/11/2025	Bhagyashree Navare	40,000
		Total Rs.	1,540,000

DONATION FOR INDIGENT PATIENT FUND

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
135	13/06/2025	Madhav Athavale	50,000
		Total Rs.	50,000

DONATION FOR COMMUNITY RESERVE FUND

R.NO.	DATE	NAME OF DONOR	Amount (Rs)
154	27/03/2026	Popley Diamond & Gold Plaza P.Ltd	284,564
		Total Rs.	284,564

		IN KIND	
	DATE	NAME OF DONOR	
	20/05/2025	Mr Chandersen D. Jatwani	Syringe Pump
		GRAND TOTAL RS.	6,368,479

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

HOSPITAL WORKING

<u>QUANTITATIVE DATA</u> <u>MAIN HOSPITAL</u>	(No in Units)	
	<u>2025-26</u>	<u>2024-25</u>
Consultation	32803	31990
Admissions	5231	5559
Operations	2039	2318
X' Ray (Films)	11920	12525
Path Dept. Investigation	166,054	183,310
Death	203	201
Health Check-up	106	164

DEATH CASES :

	Main Hospital	
Age	<u>No. of Deaths</u>	Death Within 24hrs of admission
0 - 20 Years	0	0
21 - 40 Years	7	1
41 - 60 Years	39	9
61-80 Years	93	13
81 And Above	64	13
Total	203	36

DETAIL-REASON OF DEATH :

Neuro	16	4
Renal	36	7
Cardiac	48	13
Respiratory	74	5
Onco	18	4
Others	11	3
Total	203	36

"Self sufficiency in health care by self participation"

रुग्णानां व्याधिनाशाय । क्षिप्रंचारोग्य हेतवे ॥ शुश्रूषा सुश्रुता भूयात । स्वया निष्काम सेवया ॥



If Undelivered Please Return to :



SHUSHRUSHA CITIZENS' CO-OP. HOSPITAL LTD.

698-B, Ranade Road, Dadar, Mumbai - 400 028.

Contact : 022 - 20840283 / 022 - 66286100

E-mail

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www.shushrushahospital.org