ANNUAL REPORT
2024-25

SHUSHRUSHA

A GOLDEN PATHWAY
to Progress

SHUSHRUSHA CITIZENS' CO-OP HOSPITAL LTD.
698-B, Ranade Road, Dadar, Mumbai - 400 028

SHUSHRUSHA

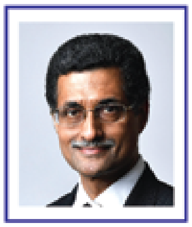
CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Late Dr. Vasant Shripad Ranadive

(1924 - 1971)

Leadership Team

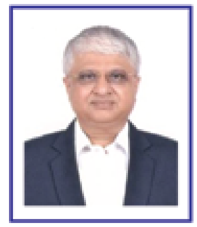
SHUSHRUSHA



Dr. Harish Bhende
Chairman

Adv. Sharadchandra Desai
Vice-Chairman

Dr. Harshad Shah
Dean



CA Vidyadhar Somani
Treasurer

Directors

JJ Sandeep Shinde
(Retd.)

Dr. Rajeev Redkar

Dr. Shilpa Deshmukh

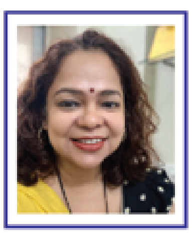
Mr. Sahadev Rasal

Dr. Rajiv Bhagwat

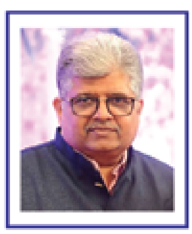
CA Sandeep Chitnis

Adv. Harihar Bhave

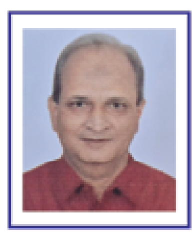
Dr. Sheetal Mohite



Dr. Sonali Patange



Mr. Chandrashekhar Gadre



Mr. Balram Bhatt

Mr. Vijay Govalkar

Mrs. Jyoti Bhosale

Nominee of Govt. of Maharashtra : Jt. Director of Health Services

Nominee of M.C.G.M. : Medical Health Officer ('G' North Ward)

Nominee of Registrar of Co-operative Societies : Jt. Registrar, Co-Op. Societies

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Dadar, Mumbai 400 028.

SCOPE OF SERVICES AVAILABLE ON OPD AND IPD BASIS

- Artificial Kidney Dialysis
- Andrology
- Audio & Speech Therapy
- Blood Centre
- Cardiac Electrophysiology
- Cardiovascular Surgeon
- Clinical Counsellor
- Clinical Psychology
- Dermatology
- Diet
- Endocrinology
- EEC
- Endourology
- General Physician
- General Surgery
- Hand & Vascular Surgery
- Holter Monitoring
- Imaging
- Laparoscopic Surgery
- Morgue
- Neurophysician
- Orthopedic Surgery
- Ophthalmology
- Paediatrics
- Paediatric Nephrologist
- Pulmonology
- Pathology
- Paediatric Oncology
- Pulmonary Function Test
- Psychiatry
- Rheumatology
- Stress Test
- Urology
- Anaesthesiology
- Arthroscopy
- Ambulance
- Cardiology & Interventional Cardiology
- Cathlab
- Cornea Transplant Surgery
- Clinical Densitometry
- Canteen
- Diabetology
- Diabetic Foot Surgery
- ECG
- E.N.T Surgery
- Gastroenterology / Endoscopy
- Gastro Intestinal Hepatobiliary & Pancreatic Surgery
- Gynaecology
- Health Checkup Services
- Interventional Radiology
- Joint Replacement Surgery
- Medical Oncology
- Nephrology
- Neurosurgery
- Oculoplastic Surgery
- Oral & Maxillofacial Surgery
- Paediatric Orthopedics
- Paediatric Neurology & Epilepsy
- Plastic Surgery
- Paediatric Surgery
- Pain Management
- Pharmacy
- Physiotherapy
- Spine Surgery
- Surgical Oncology
- Vitreo Retinal Ophthalmic Surgery

HEALTH CHECK-UP PLANS

- Platinum Health Check-up (Male / Female)
- Mini Diabetic Package
- Healthy Heart Package
- Bone Wellness Package
- Keep Fit
- Executive Health (I)
- Diabetic Package
- Basic Health Check-up
- Cardio Diabetic Package
- Paediatric Package
- Diabetic Profile
- Executive Health (II)

For more information on Health Check-up Plans kindly contact the Reception Counter of the hospital

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

698-B, Ranade Road, Dadar (West), Mumbai – 400 028

(Reg. No. BOM / GNL / 114 of 1964)

NOTICE

61stANNUAL GENERAL MEETING

Notice is hereby given that the 61stAnnual General Meeting of Shushrusha Citizens' Co-operative Hospital Limited will be held on Sunday, the 28th September, 2025 at 9.30 a.m. at Sane Guruji Vidyalaya, 1st Floor, Bhikoba Waman Pathare Marg, Behind Catering College, Dadar, Mumbai 400 028 to transact the following business:

AGENDA

1) To announce the results of the election of the Board of Directors of Shushrusha Citizens' Co-operative Hospital Limited, conducted by the State Co-operative Election Authority, for the term 2025-26 to 2030-31 (as per Bye-law No. 34b), and to introduce the duly co-opted Directors to the members of the hospital.
2) To read and take on record the minutes of the Annual General Meeting held on 11.08.2024 along with the Action Taken Report.
3) To receive and take on record the Annual Report on the activities of the hospital for the FY 2024-25.
4) To receive and adopt the Statement of Accounts in Form "N" prescribed under Rule 62(1) of the Rules, comprising the Balance Sheet as at 31.03.2025, and the Income and Expenditure Account for the year ended on that date.
5) To accept the Audit Report received from Auditor, Mayank H. Shah (Reg. No. 35041 and Panel No. 10142), as provided under section 75(2A) of the Maharashtra Co-operative Societies Act, 1960, for the year ended 31.03.2025.
6) To receive Audit Rectification Report for the year 01.04.2023 to 31.03.2024.
7) To approve the Annual Budget for the Financial Year 2025-26.
8) To appoint the Statutory Auditor and fix their remuneration for the Financial Year 2025-26.
9) To inform the members about the various Sub-Committees and other Statutory Committees constituted as per the Byelaws of the Society / hospital and requirements of Law.
10) To update the members on the pending legal cases, if any.
11) To transact any other business with the permission of the Chair.

PLACE : MUMBAI **Dr. Harshad Shah**
DATE : 08.09.2025 Dean

NOTE:

1) Please note that in accordance with Bye-Law 33, if there is no quorum by 9.30 a.m., the meeting shall stand adjourned. In such a case, the adjourned meeting will be held on the same day, at the same place, at 10.30 a.m. and the business will be transacted by the members present, even if there is no quorum.
2) Any member who wishes to raise questions requiring specific information related to the Annual Report, Financial Statements, or Notice of the Meeting is requested to submit their queries in writing, so as to reach the Dean of the Society at least seven days prior to the date of the Annual General Meeting. The letters / Emails / Communications received concerning the Agenda, Notice, or Annual Report will be addressed and responded to individually**.** The replies will be communicated directly to the respective members. The hospital's official email address for communication is shushrushahospital@yahoo.com.
3) In accordance with Rule 62(2) of Co-operative Society Rules, 1961, the Annual Report, along with the Income and Expenditure and the Balance Sheet shall be displayed on the official notice board at least 15 days prior to Annual General Meeting. Copies of the Annual Report and Balance Sheet will be available at the hospital office during office hours.
4) The Notice, Annual Report, Income & Expenditure Account, Balance Sheet and draft minutes of the last AGM held on 11.08.2024 are displayed on the hospital's website.
5) Only members are entitled to attend the meeting. The members may bring their membership card while attending the meeting.

Letter from the Chairman

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
MUMBAI - 400 028

61st ANNUAL REPORT

Hon'ble Members of the Board of Directors and Share Holders of Shushrusha,

It is with great pride and deep gratitude that I present this year's Annual Report. Over the past year, our hospital has continued to stand as a pillar of strength, compassion, and innovation in healthcare. In the face of both challenges and achievements, our commitment to delivering exceptional patient care, advancing medical excellence, and serving our community has remained steadfast.

The aim and motto of my team are as follows–

"Compassionate Care, Community Commitment"

1. **Affordable, Accountable, Accessible, Adorable – with Hospital Consultation**

   We offer healthcare that is affordable, adorable, and easy to access, with compassion at its core. All treatments are guided by hospital consultation to ensure accuracy, safety, and personalized care.

2. **Accessible and Affordable Healthcare for all the Members**

   We pledge to provide inclusive, high-quality medical services that are financially accessible, ensuring every member receives the care they deserve without compromise.

3. **Collaborative Stakeholder Engagement**

   We work closely with staff, community leaders and partners to foster a collaborative environment that enhances patient care and community health outcomes.

4. **Dignified Elderly Care**

   We are committed to providing senior-friendly facilities and respectful, expert care that honors the dignity and needs of our elderly patients.

5. **Excellence in Emergency Services**

   We are dedicated to provide prompt, 24/7 emergency care with top-tier trauma services to address critical health situations efficiently.

6. **Emphasis on Preventive Care**

   We focus on early detection and health education initiatives for our esteem members to prevent illnesses, promoting a proactive approach to health and well-being.

7. **Ensuring Medication Safety and Efficacy**

   We collaborate with reputable suppliers to provide safe, effective and high quality medications, ensuring optimal treatment outcomes.

8. **Patient- Centered Care**

   Our approach prioritizes Member's needs, involving member-patients in their care plans and tailoring treatments to achieve the best possible outcomes.

9. **Sustainable and Eco-Friendly Practices**

   We aim to transform our hospital into a green facility by adopting environment-friendly practices that safeguard our planet for future generations.

10. **Transparency and Accountability**

    We commit to open communication, offering clear information about treatments and costs, empowering patients to make informed decisions about their health.

11. **Upholding Integrity and Ethical Standards**

    We operate with honesty and accountability, fostering trust through ethical practices and a genuine commitment to prevent welfare

12. **Valuing Member and Patient Feedback**

    We actively seek and incorporate feedback from Member and patients and partners to continuously enhance our service and address community needs effectively.

"TOGETHER, LET'S BUILD A HEALTHIER TOMORROW"

Yours Sincerely,

Dr. Harish Bhende
Chairman

Place: Mumbai

Meetings of the Board of Directors

During the period from 01.04.2024 to 31.03.2025, the Board convened thirteen times. In addition to the monthly Board meetings, several other meetings were held by the Office Bearers and Executive Committee to discuss and oversee various matters. The attendance of the Directors at the Board Meetings during the year was as follows:

Dr. N. S. Laud, Chairman	13	Adv. Sharadchandra Desai, Vice Chairman	13
Dr. Rekha Bhatkhande, Dean	13	Shri. Ramesh Dhamankar, Treasurer	13
Dr. Harish Bhende, Director	05	Mr. Suresh Sarnobat, Director	11
Mr. Shekhar Pathare, Director	09	Mr. Ashish Chitre, Director	04
Mr. Krishna Kajrolkar, Director	11	Mr. Sahadev Rasal, Director	01
Dr. Rajeev Bhagwat, Director	11	Dr. Harshad Shah, Director	13
Mr. Sandeep Chitnis, Director	10	Dr. Pushkar Shikarkhane, CR	08

1. Performance Review :

1.1 Fixed Deposits

At the end of the Financial Year 2024-25, the amount of Member's Fixed Deposits stood at Rs. 654.50 lakhs.

1.2 Membership

- The Equity Share Capital stands at Rs. 346.44 lakhs, reflecting an increase of 1.40% over the previous year.
- The total number of members on the roll of Society has increased to 23,039, marking a net addition of 63 new members during the year.

1.3 Audit

The Statement of Accounts for the Financial Year 2024-25 has been audited by Clayrich Advisory LLP as the Internal Auditor, and Mayank H. Shah as the Statutory Auditor respectively.

1.4 General Statistics

Sr. No.	Particulars	Dadar	
		FY 2024-25	FY 2023-24
1.	Number of patients Treated in Out-Patient Department (OPD) & In-Patient Department (IPD)	37,549	39,925
2.	Average Effective Bed Occupancy per Day (in percentage)	63%	63%
3.	Number of operational beds (In-Patient Department)	119	119
4.	Total income from Clinical Services (Rs.in lakhs)	6047.50	5507.76

The Hospitals revenue receipts under various heads are as follows:-

DADAR HOSPITAL

Hospital Revenue Receipts		Rupees in Lakh 2024-25	2023-24
1.	Stay	889.62	885.96
2.	Pathology	600.60	551.17
3.	Operation Theatre	541.66	472.57
4.	X Ray	77.34	76.86
5.	Blood Bank	38.53	42.56
6.	Sonography	107.13	83.00
7.	AKD	127.83	103.33
8.	ECG	32.99	29.89
9.	2D Echo	89.47	74.13
10.	Physiotherapy	61.36	44.14
11.	EMG / ENG	3.72	4.27
12.	EEG	4.33	4.72
13.	Treadmill	3.48	3.85
14.	Ophthalmology (Ocular Diagnostics) ..	1.74	1.41
15.	Audiometry	2.37	3.38
16.	CT Scan	129.37	135.57
17.	Cath Lab	356.05	251.79
18.	Diet	1.09	0.46
19.	Consultants' Fees	2490.04	2227.59
20.	P.F.T. & CPT Lab	7.77	8.99
21.	Other Departments .. .. (Registration fees, Psychotherapy, Oxygen, etc)	481.01	502.12
	TOTAL	**6047.50**	**5507.76**

The hospital incurred expenses amounting to Rs. 6805.50 lakhs during the financial year under review, as compared to Rs. 5838.43 lakhs in the previous year.

1.5 Donations

The hospital received donations amounting to Rs. 88.30 lakhs at Dadar, which have been credited to the following account heads:

General Donation	.. .. ..	Rs. 0.68 lakhs
Medical Relief Fund	.. .. ..	Rs. 33.33 lakhs
Hospital Equipment Fund	.. .. ..	Rs. 39.18 lakhs
Building Repair Fund	……..	Rs. 15.11 lakhs

Donation to our hospital is exempted under section 80-G of Income Tax Act.

1.6 Benefits to poor patients

The hospital provides free medical treatment to indigent patients below the poverty line and subsidized treatment to poor patients above the poverty line. Additionally, concessions in medical bills are extended to patients facing financial constraints due to prolonged illness.

- A benefit amounting to Rs. 21.93 lakhs was extended to patients under the Indigent Patient Fund Scheme. This includes Rs. 11.21 lakhs incurred on free cleft lip and palate surgeries performed during the year under the Smile Train Project, which is conducted in association with the Indiabulls Foundation.

- Dean's concession amounting to Rs. 3.79 lakhs was granted to deserving patients during the year.

A total amount of Rs. 25.73 lakhs was spent during the year to support poor patients.

2. Performance Review: Enhancing Patient Care

During the year under review, significant structural repairs, both internal and external, were undertaken at the hospital. These works were carried out following due process, marking the first major repairs since 2004. As a part of this initiative, the hospital building was also painted to improve the overall environment and aesthetics.
In addition, the Operation Theatre located on the third floor was restructured to enhance surgical efficiency and patient safety. These upgrades contribute directly to improving the quality of care and the overall patient experience.

As part of the hospital's commitment to continuous improvement and excellence in patient care, concerted efforts were made during the year to monitor and evaluate Key Performance Indicators such as infection rates, readmission rates, and patient safety metrics. Regular internal quality audits were conducted, followed by the implementation of corrective and preventive action plans to address identified gaps.

These quality-focused initiatives culminated in obtaining Entry-Level Certification from the National Accreditation Board for Hospitals & Healthcare Providers (NABH) in the year 2024. This milestone reflects the hospital's adherence to established national standards in healthcare delivery and its ongoing dedication to ensuring safe, effective, and patient-centric services.

Vigorous efforts are being made to upgrade the hospital's infrastructure and medical equipment to support consultants and ensure alignment with evolving medical technologies. These initiatives aim to enhance diagnostic and treatment capabilities, streamline clinical workflows, and ultimately improve the quality of patient care.

The hospital actively monitors key performance metrics and clinical outcomes to ensure the delivery of high-quality, evidence-based practice / care. Indicators such as surgical success rates, infection control statistics, readmission rates, and mortality & morbidity data are regularly tracked and analyzed. This data-driven approach supports continuous improvement, enhances patient safety, and ensures accountability across all clinical departments.

Effective patient feedback systems and grievance redressal mechanisms have been implemented with the objective of continuously improving the quality of services offered. The hospital actively reviews patient inputs to identify areas for enhancement and to ensure timely resolution of concerns. Additionally, various measures aimed at enhancing the overall patient experience are being systematically adopted.

Regular training programs are being conducted for medical, nursing, and paramedical staff, focusing on clinical protocols, emergency preparedness, and patient-centered care. These initiatives are aimed at enhancing staff competence, ensuring adherence to best practices, and fostering a culture of safety and empathy in patient care. Patients and their families are being informed about the treatment plans recommended by their attending consultants, which they are expected to follow to support recovery from their illness.

The Infection Control Committee is actively strengthening infection control protocols across the hospital. Regular audits and training sessions are being conducted on key areas such as hand hygiene, needle-stick injury prevention, and PPE compliance to ensure a safe and hygienic environment for both patients and staff. Additionally, best practices in bio-medical waste management have been implemented to maintain compliance with regulatory standards and promote environmental safety.

3. Community Services & Social Activities

As part of our Community Services program aimed at supporting needy and underprivileged patients, the hospital organized following health check-up camps. These camps were conducted with the objective of reaching the maximum number of citizens, and they received an overwhelming response from the community

3.1 Camp / Workshop

Subject	Camp / Workshop
Blood Donation	A total of 23 blood donation camps were organized during the year under review at various locations across Mumbai. Through these camps, the hospital successfully collected 1,058 units of blood from multiple centers.
Cardiac Check-up Camp	A Cardiac Check-up Camp was organized on 15th December 2024 in memory of Late Prin. M.M. Pinge. A total of 50 patients benefited from this initiative.
Multiple Sclerosis Society of India (MSSI)	A health camp in association with MSSI was conducted on 23rd February, 2025 for patients affiliated with the Society. A total of 37 patients benefitted from this initiative.
Eye, Skin and Paediatric Health Check-up	A camp was conducted on 16th March, 2025 in memory of late Dr. V.S.Ranadive, Founder of the hospital. A total of 45 patients benefitted from the camp. Out of 40 patients who registered for eye examinations, cataract surgeries were successfully performed on 29 patients.

In addition to organizing health check-up camps, the hospital extended its support by providing ambulance services to the Brihanmumbai Municipal Corporation (BMC), G-North Ward, on various occasions such as Republic Day, Independence Day, Ganpati Festival, Mahaparinirvan Day, and other significant events.

3.2 Community Health Programs: Dilasa Kendra for Senior Citizens, Dadar

Dilasa Kendra, initiated in 2008, has continued to conduct its monthly programmes for senior citizens with the same enthusiasm and commitment in its 17th year of service.

4. Performance Review: Personnel Relations

The Society celebrated 'Hospital Day' on 20th May 2024. On this occasion, the valuable contributions of the hospital's employees toward its continued success were recognized and appreciated. Employees who completed 25 years of dedicated service, those who demonstrated exceptional performance, and departments that showcased outstanding efficiency were felicitated and awarded during the celebration.

Best Department (Big Trophy)	-	Intensive Care Unit (ICU)
Best Department (Small Trophy)	-	5th Floor
Dean’s Trophy	-	Ms. Akshata Parab Ms. Jayalaxmi Shetty
Best Consultant	-	Dr. Nandan Shetye
Special Mention	-	Mr. Dinesh Shinde
Best RMO	-	Dr. Mamta Bhuvad
Best Technician	-	Mr. Ajit Gamre
Best Nurse	-	Ms. Gauri Salunke

Best Clerk	-	Ms. Swati Surve
Best Male Worker	-	Mr. Arun Wamanse
Best Female Worker	-	Ms. Jasodaben Goria
Award of Honesty	-	Ms. Madhavi Rao Mr. Nilesh Jogdande

5. Consultants

Our consultants have consistently demonstrated a strong committed to enhancing and advancing clinical care. They form the backbone of our hospital, and their compassionate approach and deep understanding during treatment have been frequently acknowledged and appreciated by patients in their feedback.

The Board of Directors places on record its sincere appreciation for the active involvement, valuable support, and continued co-operation extended by our Consultants. The Management remains committed to ensuring greater participation by Consultants, enabling their expertise and services to benefit a wider section of the community.

6. Awards & Achievements

- Dr. Viraj Gandbhir, MS (Ortho), MRCS, Dip SICOT (Belgium), MCh (UK), FRCS (England), Consultant Orthopaedic Surgeon, was awarded the Joint Surgical Colleges Medal by the Joint Surgical Colleges Fellowship Examination Specialty Board in Trauma and Orthopaedic Surgery in June, 2024. This prestigious recognition was conferred upon him for achieving the highest score in the examination on his first attempt.

- Dr. Tushar Rege, M.S. (Bom), Fellowship Diabetic Foot Surgery (MUHS), Consultant Diabetic Foot Surgeon, was appointed as the Associate Regional Director of the Interprofessional Wound Care Association (IWCA) in November, 2024. December, 2024, Dr. Rege organized and led the first-ever Round Table Conference of Diabetic Foot Surgeons in Mumbai, focusing on the strategies to prevent gangrene and amputation, marking a significant contribution to diabetic foot care and limb preservation efforts.

- Mr. Ashok Ramchandra Shinde, Member and a dedicated social worker by profession, was honored for his effort in instilling a sense of patriotism and fostering mental transformation among inmates of all central & several district prisons across Maharashtra through his NGO, Ramchandra Pratisthan, NGO. He was felicitated with Dr. Acharya Avinashi Sewa Award by Ashok Jain on behalf of Keshavsmruti Seva Samuha in April, 2024.

- Mr. Jagadish S. Desai, Member and Author, launched his book titled “Beyond Horizons”- a compelling memoir that bridges two seemingly distant aspects of International Commercial Shipping along with Offshore Oil & Gas Industry, all through one extraordinary narrative in May, 2024. The book offers a unique blend of real-life adventures at sea, personal philosophies and cross-domain insights, making it a significant contribution to maritime literature and reflective writing.

7. Thanks

On behalf of the Society and Board of Directors, I would like to express my sincere thanks to:

- The Municipal Commissioner of Greater Mumbai and all officials of the Brihanmumbai Municipal Corporation, G-North ward for their timely assistance and guidance.
- The Commissioner for Co-operation and Registrar of Co-operative Societies and the Maharashtra State Co-operative Election Authority.
- The District Deputy Registrar, Mumbai City 1 and Deputy Registrar, G North Ward – C.S.M.D.
- The Commissioner of Food & Drugs Administration.
- The officials of the Office of Commissioner of Labour, Bandra-Kurla Complex.
- The General Manager, Brihanmumbai Electricity Supply and Transport Undertaking (BEST)
- The officials of the Mumbai Fire Brigade.
- The officials of Shivaji Park Police Station.
- Committee Members and Office Bearers of Mumbai Labour Union
- Committee Members and Office Bearers of Maharashtra Navnirman Kamgar Sena.
- Consultants and vendors for their generosity & wholehearted support to the institution.
- All donors who have shown confidence in the hospital and assisting the management in offering healthcare services to the community.
- The Consultants, employees, members and well-wishers for their active participation and support.

For and on behalf of the Board of Directors,

Dr. Harshad Shah
Dean

शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड

६९८-बी, रानडे रोड, दादर (पश्चिम), मुंबई - ४०००२८.

(रजिस्ट्रेशन क्र. BOM/GNL/114 of 1964)

<u>सूचना</u>

६१ वी वार्षिक सर्वसाधारण सभा

याद्वारे सूचना देण्यात येत आहे की, शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड या संस्थेची ६१ वी वार्षिक सर्वसाधारण सभा रविवार दिनांक २८ सप्टेंबर, २०२५ रोजी सकाळी ९.३० वाजता, साने गुरुजी विद्यालय, पहिला मजला, भिकोबा वामन पाठारे मार्ग, कॅटरिंग कॉलेजच्यामागे, दादर, मुंबई - ४०००२८ येथे खालील कार्यवाही करण्यासाठी आयोजित करण्यात येत आहे.

विषयपत्रिका

१) शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेडच्या संचालक मंडळाची निवडणूक, राज्य सहकारी निवडणूक प्राधिकरणामार्फत कार्यकाळ २०२५-२६ ते २०३०-३१ (उपविधी क्र. ३४ ब नुसार) घेण्यात आलेली असून, त्याचे निकाल जाहीर करणे आणि विधिवत सहनियुक्त संचालकांची रुग्णालयाच्या सदस्यांशी ओळख करून देणे.

२) दि. ११.०८.२०२४ रोजी झालेल्या वार्षिक सर्वसाधारण सभेचे ठराव व त्या अनुषंगाने केलेल्या कृती अहवालास मंजुरी देणे व नोंद घेणे.

३) सन २०२४-२५ या आर्थिक वर्षातील रुग्णालयाच्या कार्याचा वार्षिक अहवाल स्वीकारणे व नोंदविणे.

४) नियम ६२(१) अंतर्गत नमूद केलेल्या नमुना 'एन' मधील लेखा अहवाल, ज्यामध्ये दि. ३१.०३.२०२५ रोजीचा ताळेबंद व त्यादिवशी संपलेल्या वर्षाचा प्राप्ती व खर्च लेखा यांचा समावेश आहे, तो प्राप्त करून मंजूर करणे.

५) लेखापरीक्षक मयंक एच. शहा (नोंदणी क्र. ३५०४१ व पॅनेल क्र. १०१४२) यांचेकडून प्राप्त झालेला दि. ३१.०३.२०२५ रोजी समाप्त झालेल्या वर्षाचा लेखापरीक्षण अहवाल, महाराष्ट्र सहकारी संस्था अधिनियम, १९६० च्या कलम ७५(२अ) अंतर्गत स्वीवृकत करणे.

६) दि. ०१.०४.२०२३ ते ३१.०३.२०२४ या कालावधीकरिता प्राप्त झालेला लेखापरीक्षण दुरुस्ती अहवाल स्वीकारणे.

७) आर्थिक वर्ष २०२५-२६ करिता वार्षिक अर्थसंकल्प मंजूर करणे.

८) सन २०२५-२६ या आर्थिक वर्षाकरिता वैधानिक लेखापरीक्षक नेमणे व त्यांच्या मानधनाबाबत निर्णय घेणे.

९) संस्थेच्या / रुग्णालयाच्या उपविधीनुसार व कायद्याच्या अधिनियमानुसार स्थापन करण्यात आलेल्या विविध उपसमित्या व इतर वैधानिक समित्यांची माहिती सदस्यांना देणे.

१०) प्रलंबित असलेल्या कायदेशीर प्रकरणांची (असल्यास) माहिती सभासदांना देणे.

११) अध्यक्षांच्या परवानगीने इतर कोणतेही विषय चर्चेस घेणे.

स्थळ : मुंबई

तारीख : ०८.०९.२०२५

डॉ. हर्षद शहा
अधिष्ठाता

<u>सूचना :</u> १) उपविधी क्र. ३३ अन्वये सकाळी ९.३० वाजेपर्यंत गणपूर्ती न होऊ शकल्यास अध्यक्षांकडून ही सभा पुढे ढकलण्यात येईल. पुढे ढकलण्यात आलेली सभा त्याच दिवशी त्याच ठिकाणी उपस्थित असलेल्या सभासदांसह सकाळी १०.३० वाजता गणपूर्ती नसली तरी सभेचे कामकाज सुरू करण्यात येईल याची कृपया नोंद घ्यावी.

२) वार्षिक अहवाल, आर्थिक हिशोबपत्रके किंवा सभेच्या सूचनेशी संबंधित विशिष्ट माहितीची आवश्यकता असलेले प्रश्न उपस्थित करू इच्छिणाऱ्या कोणत्याही सदस्याने, आपली विचारणा लेखी स्वरूपात करुन ती वार्षिक सर्वसाधारण सभेच्या तारखेपूर्वी किमान सात दिवस आधी संस्थेच्या अधिष्ठात्यांकडे पोहोचेल याची खबरदारी घ्यावी. विषयपत्रिका, सूचना किंवा वार्षिक अहवाल यासंदर्भात प्राप्त झालेली पत्रे/ईमेल्स/पत्रव्यवहार यांना स्वतंत्रपणे उत्तर देण्यात येईल. संबंधित सदस्यांना प्रतिक्रीया थेट कळविण्यात येतील. संपर्क साधण्यासाठी संस्थेचा अधिकृत ईमेल पत्ता shushrushahospital@yahoo.com आहे.

३) सहकारी संस्था नियम, १९६१ मधील नियम ६२(२) नुसार, वार्षिक अहवालासह उत्पन्न-खर्च पत्रक व ताळेबंद वार्षिक सर्वसाधारण सभेच्या किमान १५ दिवस आधी अधिकृत सूचनाफलकावर प्रदर्शित करण्यात येतील. वार्षिक अहवाल व ताळेबंदाच्या प्रती रुग्णालयाच्या कार्यालयात कार्यालयीन वेळेत उपलब्ध राहतील.

४) सूचना, वार्षिक अहवाल, उत्पन्न व खर्च खाते, ताळेबंद तसेच दि. ११.०८.२०२४ रोजी झालेल्या वार्षिक सर्वसाधारण सभेच्या इतिवृत्ताचा मसुदा रुग्णालयाच्या संकेतस्थळावर प्रदर्शित करण्यात आले आहे.

५) केवळ सदस्यांनाच सभेला उपस्थित राहण्याचा अधिकार आहे. सभेला येताना सदस्यांनी आपले सभासद ओळखपत्र सोबत आणावे.

शुश्रूषा सिटिझन्स को-ऑपरेटिव्ह हॉस्पिटल लिमिटेड, मुंबई - ४०००२८.

६१ वा वार्षिक अहवाल

शुश्रूषाचे संचालक मंडळाचे माननीय सदस्य आणि भागधारक,

या वर्षाचा वार्षिक अहवाल आपल्यासमोर सादर करताना मला अत्यंत अभिमान आणि मनःपूर्वक कृतज्ञता वाटत आहे. गेल्या वर्षभरात आमचे रुग्णालय हे आरोग्यसेवेत बळकटपणा, करूणा व नवोपक्रमाचे प्रतीक म्हणून उभे राहिले आहे. आव्हाने असोत वा यश, उत्कृष्ट रुग्णसेवा देणे, वैद्यकीय गुणवत्तेत प्रगती साधणे आणि समाजाची सेवा करणे या आमच्या बांधिलकीत कधीही खंड पडलेला नाही.

माझ्या कार्यसंघाचे उद्दिष्ट आणि बोधवाक्य पुढीलप्रमाणे आहे -

"सहानुभूतीपूर्ण सेवा, समाजाशी बांधिलकी"

१) **परवडणारी, जबाबदार, सुलभ व आकर्षक**

हॉस्पिटल सल्ल्यासह आम्ही परवडणारी, आकर्षक आणि सहज उपलब्ध आरोग्यसेवा देऊ, ज्यामध्ये सहानुभूती हा मुख्य गाभा राहील. सर्व उपचार हॉस्पिटल सल्ल्यानुसार अचूकता, सुरक्षितता आणि वैयक्तिकृत सेवेसाठी मार्गदर्शित केलेले असतील.

२) **सर्व सदस्यांसाठी सुलभ व परवडणारी आरोग्यसेवा सर्वसमावेशक**

उच्च प्रतीची व आर्थिकदृष्ट्या सुलभ वैद्यकीय सेवा देण्याची आम्ही ग्वाही देतो, जेणेकरुन कोणत्याही प्रकारची तडजोड न होता प्रत्येक सदस्याला हक्काची सेवा मिळेल.

३) **सहभागी हितधारक सहभाग**

आम्ही कर्मचाऱ्यांशी, समाज नेत्यांशी आणि भागीदारांशी एकत्रितपणे काम करुन रुग्णसेवा आणि समुदायाच्या आरोग्य परिणामांना चालना देणारे एक सहकार्यात्मक वातावरण निर्माण करू.

४) **ज्येष्ठ नागरिकांसाठी सन्माननीय सेवा**

आम्ही ज्येष्ठ नागरिकांना अनुकूल सुविधा व सन्मानाने सेवा देण्यासाठी कटिबध्द आहोत.

५) **आपत्कालीन सेवांमध्ये उत्कृष्टता**

२४/७ आपत्कालीन सेवा आणि उच्च दर्जाच्या ट्रॉमा सेवांद्वारे तातडीने आणि कार्यक्षमतेने गंभीर आरोग्य परिस्थिती हाताळण्यासाठी आम्ही समर्पित आहोत.

६) **प्रतिबंधात्मक आरोग्यसेवेवर भर**

आम्ही लवकर निदान आणि आरोग्य शिक्षण उपक्रमांवर लक्ष केंद्रित करू, जेणेकरुन आजार टाळता येतील आणि आरोग्याच्या दृष्टीने सक्रिय दृष्टीकोन वाढवता येईल.

७) **औषधांची सुरक्षितता व परिणामकारकता सुनिश्चित करणे**

आम्ही नामांकित पुरवठादारांसोबत सहकार्य करु, सुरक्षित, प्रभावी आणि उच्च-गुणवत्तेची औषधे पुरवण्यासाठी.

८) **रुग्ण-केंद्रित सेवा**

आमचा दृष्टीकोन सदस्यांच्या गरजा केंद्रस्थानी मानणारा आहे. रुग्णांना त्यांच्या उपचार योजनेत सहभागी करुन सर्वोत्तम उपचार परिणाम साध्य करण्याचा प्रयत्न करू.

९) **शाश्वत आणि पर्यावरणपूरक पध्दती**

आम्ही पर्यावरणपूरक पध्दती अवलंबून आमच्या रुग्णालयाला 'ग्रीन फॅसिलिटी' मध्ये रुपांतरीत करण्याचा प्रयत्न करू.

१०) **पारदर्शकता आणि जबाबदारी**

आम्ही उपचार आणि खर्च याविषयी स्पष्ट माहिती देण्याचे वचन देतो, जेणेकरुन रुग्णांना त्यांच्या ओराग्याशी संबंधित निर्णय स्वातंत्र्याने घेता येतील.

११) **प्रामाणिकपणा व नैतिक मूल्यांची जपणूक**

रुग्ण कल्याणासाठी खरी बांधिलकी ठेवत, आम्ही प्रामाणिकपणा आणि उत्तरदायित्वासह कार्य करू.

१२) **सदस्य आणि रुग्णांच्या अभिप्रायाचे महत्व**

आम्ही सक्रियपणे सदस्य व रुग्णांचा अभिप्राय घेऊ जेणेकरुन त्याचा उपयोग सेवा सुधारण्यासाठी आणि समुदायाच्या गरजा पूर्ण करण्यासाठी करता येईल.

चला, एकत्र मिळून आरोग्यदृष्ट्या उज्ज्वल उद्याचा पाया घालूया.

आपला नम्र,

डॉ. हरीष भेंडे

ठिकाण : मुंबई

कार्याध्यक्ष

संचालक मंडळाच्या सभा

दि. ०१.०४.२०२४ ते ३१.०३.२०२५ या कालावधीत संचालक मंडळाच्या एकूण तेरा बैठकांचे आयोजन करण्यात आले. मासिक मंडळ बैठकींबरोबरच विविध विषयांवर चर्चा व देखरेख करण्यासाठी पदाधिकारी आणि कार्यकारी समितीच्या अनेक बैठकाही घेण्यात आल्या. वर्षभरात झालेल्या संचालक मंडळाच्या बैठकांमध्ये संचालकांची उपस्थिती पुढीलप्रमाणे होती.

०१.०४.२०२४ ते ३१.०३.२०२५

डॉ. एन. एस. लाड, कार्याध्यक्ष	१३	ॲड. शरदचंद्र देसाई, उप-कार्याध्यक्ष	१३
डॉ. रेखा भातखंडे, अधिष्ठात्री	१३	श्री. रमेश धामणकर, खजिनदार	१३
डॉ. हरीष भेंडे, संचालक	०५	श्री. सुरेश सरनोबत, संचालक	११
श्री. शेखर पाठारे, संचालक	०९	श्री. आशिष चित्रे, संचालक	०४
श्री. कृष्णा काजरोळकर, संचालक	११	श्री. सहदेव रसाळ, संचालक	०१
डॉ. राजीव भागवत, संचालक	११	डॉ. हर्षद शहा, संचालक	१३
श्री. संदिप चिटणीस, संचालक	१०	डॉ. पुष्कर शिकारखाने, सल्लागार प्रतिनिधी	०८

१. रुग्णालयाच्या कामकाजाचा आढावा

१.१ मुदत ठेवी

२०२४-२५ या आर्थिक वर्षाअखेरीस सभासद ठेव योजनेमध्ये रु. ६५४.५० लाख जमा आहेत.

१.२ सभासदत्व

- आर्थिक वर्षअखेरीस संस्थेचे भाग भांडवल रु. ३४६.४४ लाख इतके झालेले आहे. गतवर्षीच्या तुलनेने संस्थेच्या भाग भांडवलात १.४० % नी वाढ झाली आहे.
- संस्थेच्या सदस्य संख्येतही ६३ ने वाढ झालेली असून ती २३,०३९ इतकी झालेली आहे. यावरून नागरिकांचा संस्थेच्या कामकाजावर असलेला विश्वास दिसून येतो.

१.३ लेखा परीक्षण

आर्थिक वर्ष २०२४-२५ चे लेखे क्लेरिच ॲडव्हायझरी एलएलपी यांनी अंतर्गत लेखापरीक्षक म्हणून आणि मयंक एच. शहा यांनी वैधानिक लेखापरीक्षक म्हणून अनुक्रमे तपासले आहेत.

१.४ सामान्य आकडेवारी

क्र.	तपशिल	दादर	
		२०२४-२५	२०२३-२४
१	बाह्यरुग्ण विभाग (ओपीडी) आणि आंतररुग्ण विभाग (आयपीडी) मध्ये उपचार घेतलेल्या रुग्णांची संख्या	३७,५४९	३९,९२५
२	दररोज सरासरी दाखल रुग्णांची टक्केवारी	६३%	६३%
३	कार्यरत खाटांची संख्या (आंतररुग्ण विभाग)	११९	११९
४	क्लिनिकल सेवांमधून एकूण उत्पन्न (रु. लाखात)	६०४७.५०	५५०७.७६

रुग्णालयाच्या विविध विभागातील आर्थिक उत्पन्नाचा तपशील :

रुग्णालय महसूल जमा		**रुपये लाखात**	
		२०२४-२०२५	**२०२३-२०२४**
१.	राहाण्याचे शुल्क	८८९.६२	८८५.९६
२.	पॅथॉलॉजी	६००.६०	५५१.१७
३.	शस्त्रक्रिया कक्ष	५४१.६६	४७२.५७
४.	क्ष-किरण	७७.३४	७६.८६
५.	रक्तपेढी	३८.५३	४२.५६
६.	सोनोग्राफी	१०७.१३	८३.००
७.	ए.के.डी.	१२७.८३	१०३.३३
८.	इ. सी. जी.	३२.९९	२९.८९
९.	टू. डी. एको	८९.४७	७४.१३
१०.	फिजिओथेरपी	६१.३६	४४.१४
११.	इ. एम. जी. / इ. एन. जी.	३.७२	४.२७
१२.	इ. इ. जी.	४.३३	४.७२
१३.	ट्रेडमिल	३.४८	३.८५
१४.	ऑप्थॅल्मॉलॉजी (नेत्रविषयक निदान)	१.७४	१.४१
१५.	ऑडिओमेट्री	२.३७	३.३८
१६.	सी. टी. स्कॅन	१२९.३७	१३५.५७
१७.	कॅथलॅब	३५६.०५	२५१.७९
१८.	डाएट	१.०९	०.४६
१९.	डॉक्टर शुल्क	२४९०.०४	२२२७.५९
२०.	पी.एफ.टी. आणि सी.पी.टी. लॅब	७.७७	८.९९
२१.	इतर विभाग .. .. .. (नोंदणी शुल्क, मानसोपचार, ऑक्सिजन वगैरे)	४८९.०१	५०२.१२
	एकूण	**६०४७.५०**	**५५०७.७६**

अहवालसाली रुग्णालयाचा रु. ६८०५.५० लाख इतका खर्च झाला आहे. गतवर्षी तो रु. ५८३८.४३ लाख इतका होता.

१.५ देणग्या

अहवाल वर्षात रुग्णालयास एकूण रु. ८८.३० लाखाच्या देणग्या मिळालेल्या आहेत. सदर रक्कम खालील खात्यांत जमा आहे.

सर्वसामान्य देणग्या	:	रु. ०.६८ लाख
वैद्यकीय मदत निधी	:	रु. ३३.३३ लाख
रुग्णालय उपकरण निधी	:	रु. ३९.१८ लाख
इमारत दुरुस्ती निधी	:	रु. १५.११ लाख

आमच्या रुग्णालयाला दिलेल्या देणगीस आयकर कायद्याच्या कलम ८०-जी अंतर्गत सूट आहे.

१.६ गरीब रुग्णांना मिळणारे लाभ

रुग्णालयात गरजू व दारिद्र्य रेषेखालील रुग्णांना मोफत वैद्यकीय उपचार दिले जातात. तसेच दारिद्र्य रेषेवरील गरीब रुग्णांना सवलतीच्या दरात वैद्यकीय उपचार दिले जातात. तसेच दीर्घकालीन आजारामुळे आर्थिक अडचणीत असलेल्या रुग्णांना वैद्यकीय बिलांमध्ये सवलत दिली जाते.

- गरीब रुग्ण निधी योजनेअंतर्गत रुग्णांना रु. २१.९३ लाखांचा फायदा देण्यात आला. यामध्ये इंडियाबुल्स फाऊंडेशनच्या सहकार्याने आयोजित केलेल्या स्माईल ट्रेन प्रकल्पांतर्गत वर्षभरात केलेल्या मोफत ओठ आणि टाळूच्या शस्त्रक्रियांवर खर्च झालेल्या रु. ११.२१ लाखांचा समावेश आहे.
- वर्षभरात पात्र रुग्णांना अधिष्ठात्यांकडून रु. ३.७९ लाखांची सवलत देण्यात आली.

गरीब रुग्णांना मदत करण्यासाठी वर्षभरात एकूण रु. २५.७३ लाख खर्च करण्यात आले.

२ कामकाजाचा आढावा : रुग्णसेवेच्या गुणवत्तेत वाढ

पुनरावलोकन वर्षादरम्यान रुग्णालयात महत्वपूर्ण संरचनात्मक दुरुस्त्या, आंतररुग्णालयीन तसेच बाह्य स्वरुपात करण्यात आल्या. ही कामे नियमानुसार पार पाडली गेली असून २००४ नंतर प्रथमच अशा मोठ्या प्रमाणावर दुरुस्त्या करण्यात आल्या. या उपक्रमाचा एक भाग म्हणून रुग्णालय इमारतीला रंगकाम करुन परिसराचे वातावरण व सौदर्य वृद्धिंगत करण्यात आले.

याशिवाय, तिसऱ्या मजल्यावरील शस्त्रक्रिया विभागाची पुनर्रचना करून शस्त्रक्रियेची कार्यक्षमता आणि रुग्णांची सुरक्षितता वाढविण्यात आली. या सुधारणांचा थेट परिणाम आरोग्यसेवेच्या गुणवत्तेत आणि रुग्णांच्या अनुभवात सुधारणा होण्यात झाला आहे.

रुग्णालयाच्या अखंड सुधारणा व उत्कृष्टतेच्या वचनबध्दतेचा भाग म्हणून संक्रमण दर, पुर्नप्रवेश दर व रुग्ण सुरक्षा मापन यासारख्या प्रमुख कार्यप्रदर्शन निदर्शकाचे वर्षभर सातत्याने निरीक्षण व मूल्यांकन करण्यात

आले. तसेच नियमित अंतर्गत गुणवत्ता लेखापरीक्षणे पार पाडली गेली असून, त्यातून आढळलेल्या त्रुटींचे निराकरण करण्यासाठी सुधारात्मक आणि प्रतिबंधात्मक कृती आराखडे प्रभावीपणे अंमलात आणले गेले.

या गुणवत्ता केंद्रित उपक्रमांमुळे २०२४ मध्ये नॅशनल अॅक्रेडिटेशन बोर्ड फॉर हॉस्पिटल्स अँड हेल्थकेअर प्रोव्हायडर्स (NABH) कडून प्राथमिक स्तराचे प्रमाणपत्र प्राप्त झाले. हा टप्पा आरोग्यसेवेत राष्ट्रीय मानकांचे पालन व रुग्णाभिमुख, सुरक्षित आणि प्रभावी सेवा देण्याविषयी रुग्णालयाच्या सातत्यपूर्ण समर्पणाचे प्रतीक आहे.

वैद्यकीय सल्लागारांना योग्य सुविधा उपलब्ध करून देण्यासाठी व बदलत्या वैद्यकीय तंत्रज्ञानाशी जुळवून घेण्यासाठी रुग्णालयाच्या पायाभूत सुविधांमध्ये व वैद्यकीय उपकरणांमध्ये सुधारणा करण्याचे ठोस प्रयत्न सुरू आहेत. या उपक्रमांमुळे निदान व उपचारक्षमता वाढवणे, वैद्यकीय कार्यपध्दती अधिक कार्यक्षम करणे आणि रुग्णसेवेची गुणवत्ता वृध्दिंगत करणे यावर लक्ष केंद्रित केले आहे.

रुग्णालय उच्च-गुणवत्तेची, पुराव्यावर आधारित सेवा सुनिश्चित करण्यासाठी महत्वाच्या कार्यक्षमतेच्या सूचकांचे व वैद्यकीय परिणामांचे सक्रिय निरीक्षण करते. शस्त्रक्रिया यशदर, संसर्ग नियंत्रण आकडेवारी, पुर्नप्रवेश दर, मृत्यू व रोगदर या सूचकांचे नियमित निरीक्षण व विश्लेषण केले जाते. हा माहितीवर आधारीत दृष्टीकोन सातत्यपूर्ण सुधारणा साधतो, रुग्ण सुरक्षितता वृध्दिंगत करतो व सर्व वैद्यकीय विभागांमध्ये जबाबदारी सुनिश्चित करतो.

देऊ केलेल्या सेवांचा दर्जा सतत सुधारण्याच्या उद्देशाने प्रभावी रुग्ण अभिप्राय प्रणाली आणि तक्रार निवारण यंत्रणा राबवण्यात आल्या आहेत. रुग्णालय रुग्णांच्या सूचनांचा सक्रियपणे आढावा घेते जेणेकरून सुधारणा करण्याची क्षेत्रे ओळखता येतील आणि समस्यांचे वेळेवर निराकरण सुनिश्चित करता येईल. याव्यतिरिक्त,रुग्णांचा एकूण अनुभव चांगला होण्यासाठी विविध उपाययोजना पध्दतशीरपणे स्वीकारल्या जात आहेत.

वैद्यकीय, नर्सिंग व पॅरामेडिकल कर्मचाऱ्यांसाठी नियमित प्रशिक्षण कार्यक्रम आयोजित केले जात आहेत. ज्यामध्ये उपचार पध्दती, आपत्कालीन तयारी आणि रुग्णाभिमुख सेवा यावर लक्ष केंद्रित केले जात आहे. या उपक्रमांचा उद्देश कर्मचाऱ्यांची क्षमता वाढवणे, सर्वोत्तम पध्दतींचे पालन सुनिश्चित करणे आणि रुग्णसेवेमध्ये सुरक्षितता आणि सहानुभूतीची संस्कृती प्रस्थापित करणे आहे. रुग्णांना आणि त्यांच्या कुटुंबियांना त्यांच्या उपचार देणाऱ्या सल्लागारांनी शिफारस केलेल्या उपचार योजनांबद्दल माहिती दिली जात आहे. उपचारांचे पालन करून त्यांनी त्यांच्या आजारातून बरे होण्यास मदत करावी अशी अपेक्षा आहे.

संसर्ग नियंत्रण समिती रुग्णालयातील संसर्ग नियंत्रण कार्यपध्दती अधिक मजबूत करण्यासाठी सक्रिय आहे. हाताची स्वच्छता, सुई टोचल्यामुळे होणाऱ्या इजांपासून बचावाची उपाययोजना व वैयक्तिक संरक्षण उपकरणे वापरण्याच्या नियमांचे पालन अशा प्रमुख बाबींवर नियमित लेखापरीक्षणे व प्रशिक्षण सत्रे आयोजित केली जात आहेत, ज्यामुळे रुग्ण व कर्मचारी दोघांसाठी सुरक्षित व आरोग्यदायी वातावरण सुनिश्चित केले जाते. तसेच, नियमांचे पालन आणि पर्यावरणाची सुरक्षितता यासाठी जैववैद्यकीय कचरा व्यवस्थापनातील सर्वोत्तम पध्दती अंमलात आणल्या आहेत.

३. सामाजिक सेवा

आमच्या सामाजिक सेवा कार्यक्रमाचा एक भाग म्हणून गरजू व वंचित रुग्णांना मदत करण्याच्या उद्देशाने रुग्णालयाने खालील आरोग्य तपासणी शिबिरे आयोजित केली. ही शिबिरे जास्तीत जास्त नागरिकांपर्यंत पोहोचावीत या उद्देशाने आयोजित करण्यात आली होती आणि त्यांना समाजाकडून प्रचंड प्रतिसाद मिळाला.

३.१ शिबिरे / कार्यशाळा

विषय	शिबीर
रक्तदान शिबिरे.	अहवाल वर्षात मंबईतील विविध ठिकाणी एकूण २३ रक्तदान शिबिरे आयोजित करण्यात आली. या शिबिरांद्वारे रुग्णालयाने विविध केंद्रांमधून यशस्वीपणे १०५८ रक्ताचे युनिट्स संकलित केले.
ह्रदय तपासणी शिबीर	दि. १५.१२.२०२४ रोजी दिवंगत प्राचार्य एम.एम.पिंगे यांच्या स्मृतिप्रीत्यर्थ ह्रदय तपासणी शिबिराचे आयोजन करण्यात आले होते. या उपक्रमाचा एकूण ५० रुग्णांना फायदा झाला.
मल्टीपल स्क्लेरोसिस सोसायटी ऑफ इंडिया (एमएसएसआय)	मल्टीपल स्क्लेरोसिस सोसायटी ऑफ इंडिया (एमएसएसआय) द्वारे दि. २३.०२.२०२५ रोजी सदर संस्थेशी संलग्न रुग्णांसाठी एक आरोग्य शिबिर आयोजित करण्यात आले. या उपक्रमाचा एकूण ३७ रुग्णांना फायदा झाला.
डोळे, त्वचा आणि बालरोग आरोग्य तपासणी	दि. १६.०३.२०२५ रोजी रुग्णालयाचे संस्थापक कै. डॉ वसंत श्री. रणदिवे यांच्या स्मृतीप्रित्यर्थ शिबिराचे आयोजन करण्यात आले होते. या शिबिराचा एकूण ४५ रुग्णांनी लाभ घेतला. नेत्रतपासणीसाठी नोंद केलेल्या ४० रुग्णांपैकी २९ रुग्णांवर मोतीबिंदू शस्त्रक्रिया यशस्वीरित्या करण्यात आल्या.

आरोग्य तपासणी शिबिरे आयोजित करण्याबरोबरच रुग्णालयाने मुंबई महानगरपालिका (बीएमसी), जी-नॉर्थ वॉर्ड यांना प्रजासत्ताक दिन, स्वातंत्र्य दिन, गणेशोत्सव, महापरिनिर्वाण दिन तसेच इतर महत्वपूर्ण प्रसंगी रुग्णालयाने रुग्णवाहिका सेवा पुरवून सहकार्याचा हात पुढे केला.

३.२ सामाजिक आरोग्य उपक्रम : ज्येष्ठ नागरिकांसाठीचे दिलासा केंद्र, दादर

दिलासा केंद्राने २००८ साली सुरुवात करुन ज्येष्ठ नागरिकांसाठी दरमहा कार्यक्रम उत्साहाने व बांधिलकीने घेतले आहेत आणि आपल्या सेवाकार्यातील १७ व्या वर्षातही हे कार्य सातत्याने सुरू ठेवले आहे.

४. कर्मचाऱ्यांच्या कामगिरी आढावा

संस्थेने दि. २०.०५.२०२४ रोजी हॉस्पिटलचा वर्धापन दिन साजरा केला. या प्रसंगी, रुग्णालयाच्या सातत्यपूर्ण यशात कर्मचाऱ्यांनी दिलेल्या मौल्यवान योगदानाची दखल घेऊन त्यांचा सन्मान करण्यात आला. २५ वर्षे निष्ठेने सेवा पूर्ण केलेले कर्मचारी, उल्लेखनीय कामगिरी करणारे कर्मचारी तसेच उत्कृष्ट कार्यक्षमतेचे प्रदर्शन करणारे विभाग यांचा सत्कार करून त्यांना पुरस्कार देण्यात आले.

सर्वोत्कृष्ट विभाग - मोठा चषक	-	अतिदक्षता विभाग (आयसीयु)
सर्वोत्कृष्ट विभाग - छोटा चषक	-	५ वा मजला
विशेष कार्य - अधिष्ठात्री तर्फे चषक	-	श्रीमती अक्षता परब श्रीमती जयालक्ष्मी शेट्टी
सर्वोत्कृष्ट वैद्यकीय सल्लागार	-	डॉ. नंदन शेट्ये
विशेष उल्लेख	-	श्री. दिनेश शिंदे
सर्वोत्कृष्ट रहिवासी डॉक्टर	-	डॉ. ममता भूवड
सर्वोत्कृष्ट तंत्रज्ञ	-	श्री. अजित गमरे
सर्वोत्कृष्ट परिचारिका	-	श्रीमती गौरी साळुंके
सर्वोत्कृष्ट कार्यालयीन कर्मचारी	-	श्रीमती स्वाती सुर्वे
सर्वोत्कृष्ट पुरुष कर्मचारी	-	श्री. अरुण वामनसे
सर्वोत्कृष्ट महिला कर्मचारी	-	श्रीमती जशोदाबेन गोरिया
प्रामाणिकतेचा पुरस्कार	-	श्रीमती माधवी राव श्री. निलेश जोगदंडे

५. वैद्यकीय सल्लागार

आमचे वैद्यकीय सल्लागार रोगनिदानात्मक सेवेच्या उन्नती आणि प्रगतीसाठी दृढ बांधिलकी दाखवत आले आहेत. ते आमच्या रुग्णालयाचा कणाच आहेत आणि रुग्णांनी त्यांच्या उपचारादरम्यानच्या अभिप्रायात वैद्यकीय सल्लागारांच्या दृष्टिकोनाची आणि समजून घेण्याची नेहमीच प्रशंसा केली आहे.

संचालक मंडळ सल्लागारांचा सक्रिय सहभाग, मौल्यवान सहकार्य आणि सातत्यपूर्ण सहयोगाबद्दल मनःपूर्वक कृतज्ञता व्यक्त करते. व्यवस्थापन सल्लागारांच्या अधिक सहभागाची अपेक्षा करते जेणेकरुन त्यांचा मौल्यवान अनुभव आणि सेवा जास्तीतजास्त नागरिकांना उपलब्ध होतील.

६. पुरस्कार, सन्मान व उल्लेखनीय कामगिरी

- डॉ. विराज गंदभीर, एम.एस. (ऑर्थो), एमआरसीएस, डिप. एसआयसीओटी (बेल्जियम), एम.चि. (यूके), एफआरसीएस (इंग्लंड), कन्सल्टंट अस्थिरोगतज्ज्ञ यांना जून २०२४ मध्ये ट्रॉमा आणि ऑर्थोपेडिक सर्जरी या विषयातील संयुक्त शल्यचिकित्सा महाविद्यालय फेलोशिप परीक्षेच्या स्पेशालिटी बोर्डामार्फत जॉईंट सर्जिकल कॉलेजेस मेडल प्रदान करण्यात आले. ही गौरवशाली कामगिरी त्यांनी पहिल्याच प्रयत्नात सर्वाधिक गुण मिळवून संपादन केली.
- डॉ. तुषार रेगे, एम.एस. (मुंबई), फेलोशिप डायबेटिक फूट सर्जरी (MUHS) कन्सल्टंट डायबेटिक फूट सर्जन यांची नोव्हेंबर २०२४ मध्ये इंटरप्रोफेशनल वुंड केअर असोसिएशन (IWCA) चे असोसिएट रीजनल डायरेक्टर म्हणून नियुक्ती झाली. डिसेंबर २०२४ मध्ये डॉ. रेगे यांनी मुंबईत

प्रथमच डायबेटिक फूट सर्जन्सची राऊंड टेबल कॉन्फरन्स आयोजित करुन तिचे नेतृत्व केले. या परिषदेत गँग्रीन आणि अँप्यूटेशन टाळण्यासाठीच्या रणनीतींवर विशेष लक्ष केंद्रीत करण्यात आले, ज्यामुळे डायबेटिक फूट केअर व पाय जपण्याच्या प्रयत्नात त्यांनी महत्वाचा वाटा उचलला.

- श्री. अशोक रामचंद्र शिंदे, सदस्य तसेच व्यवसायाने एक समर्पित सामाजिक कार्यकर्ते, यांना त्यांच्या रामचंद्र प्रतिष्ठान या स्वयंसेवी संस्थेमार्फत महाराष्ट्रातील सर्व केंद्रीय व काही जिल्हा कारागृहांमधील कैद्यांमध्ये देशभक्तीची भावना निर्माण करून मानसिक परिवर्तन घडवून आणण्यासाठी केलेल्या प्रयत्नांबद्दल सन्मानित करण्यात आले. एप्रिल २०२४ मध्ये त्यांना केशवस्मृती सेवा समूहातर्फे अशोक जैन यांच्या हस्ते डॉ. आचार्य अविनाशी सेवा पुरस्कार प्रदान करण्यात आला.
- श्री. जगदीश एस. देसाई, सदस्य तसेच लेखक, यांनी मे २०२४ मध्ये आपले पुस्तक बियॉण्ड होरायझन्स प्रकाशित केले. हे आत्मचरित्र आंतरराष्ट्रीय व्यावसायिक शिपिंग आणि ऑफशोअर ऑइल अँड गॅस उद्योग या दोन भिन्न क्षेत्रांना एकत्र आणणारी आगळीवेगळी कथा सादर करते. या पुस्तकात समुद्रातील थरारक अनुभव, वैयक्तिक तत्त्वज्ञान आणि विविध क्षेत्रांतील अंतर्दृष्टी यांचा सुंदर संगम असून, हे साहित्य समुद्री साहित्यातील तसेच चिंतनपर लेखनातील एक महत्वपूर्ण योगदान ठरले आहे.

७. आभार

सोसायटी आणि संचालक मंडळाच्यावतीने खालील संस्था – व्यक्तिंचे मनापासून आभार मानतो.

- मुंबई महानगरपालिकेचे आयुक्त आणि जी-उत्तर विभागातील सर्व अधिकारी यांचे वेळेवर सहाय्य व मार्गदर्शनाबद्दल आभार.
- सहकार आयुक्त आणि सहकारी संस्था निबंधक तसेच महाराष्ट्र राज्य सहकारी निवडणूक प्राधिकरण
- जिल्हा उपनिबंधक, मुंबई शहर १ आणि उपनिबंधक, जी उत्तर विभाग – सी.एस.एम.डी.
- अन्न व औषध प्रशासन आयुक्त.
- कामगार आयुक्त कार्यालय, बांद्रा-कुर्ला कॉम्प्लेक्स येथील आधिकारी.
- महाव्यवस्थापक, बृहन्मुंबई इलेक्ट्रिसिटी सप्लाय अँड ट्रान्सपोर्ट अंडरटेकिंग (BEST).
- मुंबई अग्निशमन दलाचे अधिकारी.
- शिवाजी पार्क पोलीस ठाण्याचे अधिकारी.
- मुंबई लेबर युनियनचे समिती सदस्य व पदाधिकारी.
- महाराष्ट्र नवनिर्माण कामगार सेनेचे समिती सदस्य व पदाधिकारी
- संस्थेबद्दल उदारता व मनःपूर्वक सहकार्य दाखवणारे सल्लागार व पुरवठादार.
- रुग्णालयावर विश्वास दाखवून आरोग्यसेवा पुरविण्यात व्यवस्थापनास सहाय्य करणारे सर्व दाते.
- सक्रिय सहभाग व पाठिंब्याबद्दल सल्लागार, कर्मचारी, सदस्य आणि शुभेच्छुक.

संचालक मंडळाच्यावतीने

डॉ. हर्षद शहा
अधिष्ठाता

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Ranade Road, Dadar, Mumbai – 400028.
Tel. No.: 2084 0283 / 6628 6100

Membership is open to Citizens of Maharashtra

BENEFITS TO MEMBERS

Members are entitled to all privileges conferred on them under the Co-operative Law. Being partners in a noble venture, members have a privilege and duty of helping fellow citizens.

HOSPITAL SERVICES :

Members availing of the services of the hospital are entitled to a concessional tariff in OPD consultation, Indoor treatment and other diagnostic services.

Benefits to members and dependents * are :
1) Priority in admission
2) Discount in consulting fees.
3) Concession on Indoor Hospital Bills.
4) Fixed tariff for members in Special Rooms on procedures and oprations.
5) Members (more than two years) over the age of 70 years (self only and not for family) can avail of Free Health Check-up once in a year.
6) A member who is diabetic can avail of special concession in pathology tests.

CONCESSION TO MEMBERS

Category	Concession* (All Services other than consumable and rentals)		
	OPD		INDOOR
	Consultation	Investigation	
Members & their dependents below 60 years of age	20%	10%	10%
Members & their dependents 60 years of age having less than 2 years of membership	20%	10%	10%
Members & their dependents above 60 years of age having more than 2 years of membership	20%	20%	Ward 30% Daycare 10% 2/3/4-in-1(Non AC) 15% 2/3-in-1(AC) 10% Single Room 10% (ICU,HDU,SICU) (AC/Non AC)

* Concession applicable to Member, Spouse and 2 Children (Upto the age of 21 years)

Mayank H. Shah

Chartered Accountants

134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai – 400 063, India

E Mail: ca.mhsco@gmail.com Ph: 80971 74270; Direct: 98210 87393

FORM NO. N-2

[See Section 81 and Rule 69(3)]

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Reference: Appointment Letter Reference No. SH / ACCTS / 718 /2024-2025

Report on the Financial Statements as a Statutory Auditor

1. We have audited the accompanying financial statements of **Shushrusha Citizens' Co-operative Hospital Limited** ('the Hospital' or 'the Society'), which comprise the Balance Sheet as at 31st March, 2025 and Income and Expenditure for the year then ended, and a summary of the significant accounting policies and other explanatory information incorporated in these financial statements of the Society.

Management's Responsibility for the Financial Statements

2. Management is responsible for the preparation of these financial statements in accordance with Maharashtra Co-operative Societies Act, 1960 ('the MSC Act') and Rules there under. This responsibility includes the design, implementation and maintenance of internal financial controls relevant to the preparation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

3. Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with the applicable standards by the Institute of Chartered Accountants of India and under the MCS Act. Those Standards and pronouncements require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

4. An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Hospital's preparation of the financial statements that give a true and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the Hospital has in place an adequate internal financial controls system over financial reporting and the operating effectiveness of such controls. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Hospital's Directors, as well as evaluating the overall presentation of the financial statements.

5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

MAYANK H. SHAH
MUMBAI
FCA : 35041
Chartered Accountants

Mayank H. Shah

Chartered Accountants

134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai – 400 063, India

E Mail: ca.mhsco@gmail.com Ph: 80971 74270; Direct: 98210 87393

Emphasis of Matter

We draw attention to Note No. 9 of Schedule 'E' – Notes on Accounts for the year ended 31st March 2025, regarding the sale of the Vikhroli Unit.

Opinion

6. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required as per the Maharashtra Co-operative Societies Act, 1960 and the Maharashtra Co-operative Societies Rules, 1961 and any other applicable Acts, and or circulars issued by the Registrar, in the manner so required for the society and give a true and fair view in conformity with the accounting principles generally accepted in India:

   (i) In the case of the Balance Sheet, of the state of affairs of the society as at 31st March, 2025;

   (ii) In the case of Income and Expenditure Account, of the excess of income over expenditure for the year ended on that date.

Report on Other Legal and Regulatory Matters

7. The Balance sheet and the Income and Expenditure Account have been drawn up in accordance with the provisions of the Maharashtra Co-operative Societies Act, 1960.

8. **We report that**
   a) We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit and have found them to be satisfactory; and

   b) The transactions of the Hospital, which have come to our notice, have been within the powers of the Hospital.

9. In our opinion, the Balance Sheet and Income and Expenditure Account comply with the applicable Accounting Standards.

10. **We further report that**
   a) The Balance Sheet and Income and Expenditure Account dealt with by this report, are in agreement with the books of account and the returns.

   b) In our opinion, proper books of account as required by law have been kept by the Society so far as appears from our examination of these books.

For **Mayank H. Shah**
Chartered Accountant

MAYANK H. SHAH ★ MUMBAI FCA : 35041 ★ Chartered Accountants

Mayank H. Shah
Proprietor
Membership Number: 35041
Empanelment Number: 10142
UDIN: 25035041BMJFNJ4224

Place: Mumbai
Date: 13th August 2025

Mayank H. Shah
Chartered Accountants
134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai – 400 063, India
E Mail: ca.mhsco@gmail.com Ph: 80971 74270; Direct: 98210 87393

ANNEXURE TO AUDITORS REPORT FOR THE YEAR ENDED 31ST MARCH, 2025

1) SCHEDULE FORMING PART OF AUDIT MEMO AS ON 31st MARCH, 2025 AS REQUIRED UNDER RULE 69(6) OF THE MAHARASHTRA CO-OPERATIVE SOCIETY RULES, 1961.

(i) All transactions which appear to be contrary to the provisions of the act, rule and Bye laws of the society: As per Audit Observations in Annexure to Audit report.

(ii) All sums which ought to have been but not brought into accounts by the society: Nil

(iii) Any material impropriety or irregularity in the expenditure or in realization of money due to society: None

(iv) Any money or property belonging to the society, which appears to the auditors to be bad or doubtful: None

(v) Any other matters specified by the Registrar in this behalf: None

2) <u>AUDIT OBSERVATIONS</u>

<u>PART-A</u>

1. During our audit period, we have not found any fraud.
2. During our audit period, we have not found any mis-utilization of funds and properties.
3. During our audit period, we have not found any mis-application of funds.
4. During our audit period, we have not found any manipulation of accounts.
5. During our audit period, we have not found any falsification of accounts.
6. There is no shortfall in any provisions.
7. During our audit period, we have not found any infringement of provisions of the Act, Rules, Bye-laws and notifications.
8. During our audit period, personal expenses are not debited to Income and Expenditure account.
9. During our audit period, we have not observed any contravention of Rule 107(c).
10. During our audit period, we have not observed any contravention of Rule 107(d).
11. During our audit period, we have not observed any unreasonable transactions with Directors and their relatives, companies and firms.

MAYANK H. SHAH MUMBAI FCA : 35041 Chartered Accountants

Mayank H. Shah

Chartered Accountants

134, Shanta Industrial Estate, I B Patel Road, Goregaon (East), Mumbai – 400 063, India

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PART –B

Balance Sheet and Profitability

1. **Income and Expenditure**
   During the year under review, the Society has shown a Deficit of Rs. 2,83,57,753/- under Dadar Unit and a Surplus of Rs. 31,12,09,715/-under Vikhroli Unit as compared to a Deficit of Rs. 25,36,616/-under Dadar Unit and a Deficit of Rs. 9,46,32,222/-under Vikhroli Unit in the previous year.

2. **Share Capital / Membership**
   During the year under review, the share capital amount increased to Rs. 3,46,44,200/-from Rs. 3,41,66,300/- and the number of additional members admitted during the year is 63 members.

3. **Funds and Investments**
   The Total Investments are Rs. 18,21,56,884/- in the current year as against Rs. 11,11,53,203/-in the previous year. The Hospital is advised to earmark corresponding Investments for funds earmarked.

4. **Fixed Assets**
   During the year under review, there are additions to fixed assets. Fixed Assets are stated at the opening written down value less depreciation. Society is advised to maintain a fixed asset register and also to do physical verification within reasonable intervals.

5. **Working Capital**
   The total liabilities and provisions are Rs. 12,45,28,954/-as against Rs. 23,35,04,189/-in the previous year and other liabilities are Rs. 23,24,62,068/-as against Rs. 60,20,06,758/-in the previous year.

   The total dues from Sundry Debtors (Due from Patients) of Society are Rs. 1,26,78,050/- for the current year as against Rs. 2,28,22,854/-for the previous year. Against the said dues, deposits received are Rs. 1,38,76,206/-for current year as compared to Rs. 1,51,43,939/- for previous year.

   There are no material changes in deposits and advances and other current assets.

   The Cash and Bank balances is Rs. 92,13,776/-which has been taken as certified by the management and verified with the bank statements.

PART- C

During the year under review, there are no major account irregularities and the classification awarded is A to the Society.

For **Mayank H. Shah**
Chartered Accountant

MAYANK H. SHAH ★ MUMBAI FCA : 35041 ★ Chartered Accountants

Mayank H. Shah
Proprietor
Membership Number: 35041
Empanelment Number: 10142
UDIN: 25035041BMJFNJ4224

Place: Mumbai
Date: 13th August 2025

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31st MARCH 2025

Previous Year			CAPITAL AND LIABILITIES		Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.			Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
			I. **SHARE CAPITAL**				
			AUTHORISED				
-	98,500,000	98,500,000	985,000 Ordinary Shares of Rs. 100/- each		-	98,500,000	98,500,000
-	1,500,000	1,500,000	15,000 Redeemable Preference Shares of Rs. 100/- each		-	1,500,000	1,500,000
-	**100,000,000**	**100,000,000**			**-**	**100,000,000**	**100,000,000**
			SUBSCRIBED				
-	34,166,300	34,166,300	3,46,442 Ordinary Shares of Rs. 100/- each fully paid up (Previous year 3,41,663 Ordinary Shares)		-	34,644,200	34,644,200
-	**34,166,300**	**34,166,300**			**-**	**34,644,200**	**34,644,200**
-	**10,000**	**10,000**	**SHARE APPLICATION MONEY**		-	-	-
			RESERVE FUND AND OTHER FUNDS				
			1. STATUTORY RESERVE FUND				
-	4,552,297	4,552,297	As per last Balance Sheet	4,560,997			
-	8,700	8,700	Add: Additions during the year - Entrance Fees	7,900			
-	**4,560,997**	**4,560,997**		**4,568,897**	**-**	**4,568,897**	**4,568,897**
			2. RESERVE FOR BUILDING REPAIRS, RENOVATION & REHABILITATION				
-	7,600,000	7,600,000	As per last Balance Sheet	7,600,000			
			Less: Utilised during the year	7,600,000			
-	**7,600,000**	**7,600,000**		-	-	-	-
			3. BUILDING REPAIRS FUND				
-	13,421,924	13,421,924	As per last balance sheet	13,565,012			
-	-	-	Add: Additions during the year	1,511,000			
	143,088	143,088	Add: Interest received	145,000			
-	**13,565,012**	**13,565,012**		15,221,012			
-	-	-	Less: Utilised during the year	15,221,012			
-	**13,565,012**	**13,565,012**		-	-	-	-
			4. OTHER FUNDS				
			a) Medical Relief Fund				
2,768,757	7,772,907	10,541,664	As per last balance sheet		-	8,645,962	8,645,962
-	1,015,001	1,015,001	Add: Additions during the year		-	3,333,000	3,333,000
-	228,089	228,089	Add: Interest received		-	249,544	249,544
-	-	-	Add: Trf from Vikhroli Hospital		-	2,768,757	2,768,757
2,768,757	9,015,997	11,784,754			-	14,997,263	14,997,263
-	370,035	370,035	Less: Utilised during the year for poor patients		-	400,478	400,478
-	-	-	Less: Transferred to Income & Expenditure Appropriation account		-	2,768,757	2,768,757
2,768,757	**8,645,962**	**11,414,719**			**-**	**11,828,028**	**11,828,028**
2,768,757	**68,548,271**	**71,317,028**	**TOTAL C/F**		**-**	**51,041,125**	**51,041,125**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31st MARCH 2025

Previous Year			PROPERTY AND ASSETS		Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.			Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
			I. CASH AND BANK BALANCE				
-	634,080	634,080	a) Cash in Hand		-	857,671	857,671
9,899,045	4,297,624	14,196,669	b) Bank balance (Refer Schedule C)		-	8,356,104	8,356,104
9,899,045	**4,931,704**	**14,830,749**			-	**9,213,776**	**9,213,776**
			II. INVESTMENT				
-	1,000	1,000	a) 1 share of Mumbai Dist.Cent.Co-op Bank Ltd. of Rs. 1000/- each.		-	1,000	1,000
-	39,000	39,000	39 shares of Maharashtra State Co-op Bank Ltd. of Rs. 1000/- each.		-	39,000	39,000
			b) Fixed Deposit with Co-operative Banks				
-	40,996	40,996	Maharashtra State Co-operative Bank Limited		-	5,066,969	5,066,969
-	5,145,727	5,145,727	NKGSB Co-oprative Bank Limited		-	43,862,475	43,862,475
366,618	99,667,862	100,034,480	Saraswat Co-operative Bank Limited		-	67,631,212	67,631,212
			* Lien Fixed Deposit of Rs.3.33 Crore against Overdraft facility of Rs.3 Crore)				
-	5,892,000	5,892,000	c) Investment with State Bank of India		-	65,556,228	65,556,228
366,618	**110,786,585**	**111,153,203**			-	**182,156,884**	**182,156,884**
			III. CURRENT ASSETS				
9,482,450	13,340,404	22,822,854	Sundry Debtors (Due from Patients)		-	12,678,050	12,678,050
17,269,073	1,093,904	18,362,977	Advances recoverable in cash or kind or for value to be received		-	3,538,275	3,538,275
345,364	3,351,199	3,696,563	Deposits - Refer Schedule B		-	2,604,969	2,604,969
-	3,449,786	3,449,786	Closing stock of Main stores and other stocks (At cost)		-	2,823,564	2,823,564
27,096,887	**21,235,293**	**48,332,180**			-	**21,644,858**	**21,644,858**
37,362,549	**136,953,582**	**174,316,132**	**TOTAL C/F**		-	**213,015,518**	**213,015,518**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31st MARCH 2025

Previous Year			CAPITAL AND LIABILITIES		Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.			Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
2,768,757	**68,548,271**	**71,317,028**	**TOTAL B/F**		-	**51,041,125**	**51,041,125**
			b) Hospital Equipment Fund				
5,352,994	30,308,969	35,661,963	As per last Balance Sheet		-	31,528,753	31,528,753
-	2,487,000	2,487,000	Add: Donation received		-	3,918,000	3,918,000
-	1,624,000	1,624,000	Add: Trf from Smile Train Grant		-	-	-
-	-	-	Add: Trf from Vikhroli Hospital		-	5,352,994	5,352,994
5,352,994	**34,419,969**	**39,772,963**			-	**40,799,747**	**40,799,747**
-	2,891,216	**2,891,216**	Less: Trf to Medical Equipment Deprecation Reserve Fund		-	-	-
-	-	-	Less: Transferred to Income & Expenditure Appropriation account		-	5,352,994	5,352,994
							-
5,352,994	**31,528,753**	**36,881,747**			-	**35,446,753**	**35,446,753**
			c) Reserve for Bad & Doubtful Debts				
-	97,459	97,459	As per last Balance Sheet	97,459			
-	-	-	Less: Utilised During the year	97,459			
-	**97,459**	**97,459**		-	-	-	-
			d) Community Service Reserve Fund				
-	1,950,000	1,950,000	As per last Balance Sheet	1,950,000			
-	-	-	Less: Utilised during the year	134,123			
-	**1,950,000**	**1,950,000**		**1,815,877**	-	**1,815,877**	**1,815,877**
			e) S.B.I Emergency Medical Service Fund				
	1,064,000	1,064,000	Less: Transferred to Income & Expenditure Appropriation account	1,064,000			
			Less: Transferred to Income & Expenditure Appropriation account	1,064,000			
	1,064,000	**1,064,000**		-	-	-	-
			f) Blood Bank Fund				
-	500,000	500,000	As per last Balance Sheet	500,000			
-	-	-	Less: Transferred to Income & Expenditure Appropriation account	500,000			
-	**500,000**	**500,000**		-	-	-	-
			g) Reserve Fund for Vikhroli Project				
344,089,135	-	344,089,135	As per last Balance Sheet		344,089,135	-	344,089,135
-	-	-	Less: Transferred to Income & Expenditure Appropriation account		344,089,135	-	344,089,135
344,089,135	-	**344,089,135**			-	-	-
			h) Medical Equip. Depreciation Reserve Fund				
7,994,900	78,124,519	86,119,419	As per last Balance Sheet	81,197,003			
-	3,072,484	3,072,484	Add: Trf. from Hospital Equipment & Golden Jubilee Fund	-			
			Add: Trf. from Vikhroli Hospital	7,994,900			
			Less: Trf. to Income & Expenditure Appropriation account	89,191,903			
7,994,900	**81,197,003**	**89,191,903**		-	-	-	-
			i) Staff & Consultant's Welfare Fund				
-	621,954	621,954	As per last Balance Sheet	630,223			
-	-	-	Add: Donation received	-			
-	8,269	8,269	Add: Interest received	8,974	`		
-	**630,223**	**630,223**		639,197			
-	-	-	Less: Utilised during the year	7,100			
-	**630,223**	**630,223**		**632,097**	-	**632,097**	**632,097**
360,205,786	**185,515,708**	**545,721,494**	**TOTAL C/F**		-	**88,935,852**	**88,935,852**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31ST MARCH 2025

Previous Year			PROPERTY AND ASSETS	Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
37,362,549	**136,953,582**	**174,316,132**	**TOTAL B/F**	-	**213,015,518**	**213,015,518**
			IV. FIXED ASSETS			
534,661,912	68,245,035	602,906,947	Refer Schedule C	-	65,538,165	65,538,165
-	-	-	Intangible Assets Under Development	-	315,000	315,000
-	4,000	4,000	Statue of Dr. V.S. Ranadive	-	4,000	4,000
534,661,912	**68,249,035**	**602,910,947**		-	**65,857,165**	**65,857,165**
			V. OTHER ITEMS			
301,603	1,044,136	1,345,739	Prepaid Expenses	-	1,020,401	1,020,401
7,620,265	9,095,912	16,716,177	Income Tax deducted at source	-	22,024,783	22,024,783
121,886	6,840,919	6,962,805	Balance with Govt. Authorities	-	5,116,552	5,116,552
-	95,452	95,452	Receivable for expenses	-	239,977	239,977
13,505	2,168,620	2,182,125	Interest accrued on Fixed Deposits	-	5,618,350	5,618,350
-	1,817,498	1,817,498	Other Receivables	-	2,619,936	2,619,936
8,057,259	**21,062,537**	**29,119,796**		-	**36,639,999**	**36,639,999**
580,332,748	-	**580,332,748**	**INTERNAL BALANCES**		-	-
			INCOME AND EXPENDITURE			
-	1,021,903,669	1,021,903,669	Accumulated excess of Expenditure over Income	-	305,956,659	305,956,659
1,160,414,468	**1,248,168,823**	**2,408,583,292**	**TOTAL C/F**	-	**621,469,341**	**621,469,341**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31st MARCH 2025

Previous Year			CAPITAL AND LIABILITIES		Current Year		
Vikhroli Unit Rs.	**Dadar Unit Rs.**	**Grand Total Rs.**			**Vikhroli Unit Rs.**	**Dadar Unit Rs.**	**Grand Total Rs.**
360,205,786	**185,515,708**	**545,721,494**	**TOTAL B/F**		**-**	**88,935,852**	**88,935,852**
			j) Indigent Patient Fund				
-	71,594,374	71,594,374	As per last Balance Sheet	83,827,898			
-	11,470,096	11,470,096	Add: Additions during the year	12,681,316			
-	1,997,091	1,997,091	Add: Interest received	2,345,570			
-	**85,061,561**	**85,061,561**		**98,854,784**			
-	1,233,663	1,233,663	Less: Utilised during the year	2,193,222			
-	**83,827,898**	**83,827,898**		**96,661,562**	**-**	**96,661,562**	**96,661,562**
			k) Golden Jubilee Fund				
-	2,990,843	2,990,843	As per last Balance Sheet	2,809,575			
-	181,268	181,268	Less: Trf to Medical Equipment Deprecation Reserve Fund	-			
-	-	-	Less: Trf to Income & Expenditure Appropriation account	2,809,575			
-	**2,809,575**	**2,809,575**		**-**	**-**	**-**	**-**
			III. SECURED LOANS WITH SARASWAT CO-OPERATIVE BANK				
251,255,883	-	251,255,883	Term Loan		-	-	-
32,358	**23,567,388**	**23,599,746**	**Overdraft (Against Fixed deposits)**		**-**	**13,430,906**	**13,430,906**
			IV. UNSECURED LOANS				
62,784,728	22,740,272	85,525,000	Deposits from Members		-	65,450,000	65,450,000
62,784,728	**22,740,272**	**85,525,000**			**-**	**65,450,000**	**65,450,000**
			V. LIABILITIES AND PROVISIONS				
131,623	36,578,547	36,710,170	a) Consulting Doctors		-	14,486,043	14,486,043
-	49,087,306	49,087,306	b) Retirement Benefit to staff		-	68,790,367	68,790,367
			c) Sundry Creditors				-
24,162,435	108,368,295	132,530,730	i) For Goods		-	31,483,253	31,483,253
-	15,175,983	15,175,983	ii) For Services		-	9,769,291	9,769,291
24,294,058	**209,210,131**	**233,504,189**			**-**	**124,528,954**	**124,528,954**
			VI. OTHER LIABILITIES				
-	15,143,939	15,143,939	a) Deposits from Patients against Hospital Charges		-	13,876,206	13,876,206
59,980,260	77,911,600	137,891,860	b) Interest free Security Deposits and Earnest Money Deposits		-	181,921,314	181,921,314
8,927,143	47,109,563	56,036,706	c) Other Liabilities (Refer Schedule A)		-	36,664,548	36,664,548
392,934,253	-	392,934,253	d) Advance		-	-	-
461,841,656	**140,165,102**	**602,006,758**			**-**	**232,462,068**	**232,462,068**
-	580,332,748	580,332,748	**INTERNAL BALANCE**		**-**	**-**	**-**
1,160,414,469	**1,248,168,822**	**2,408,583,291**	**GRAND TOTAL**	**-**	**-**	**621,469,341**	**621,469,341**

Note : Material accounting policies and notes to accounts (Refer Schedule E) form an integral part of accounts.

Place: Mumbai
Date: 13th August 2025

As per our report of even date
Mayank H. Shah
Chartered Accountant

Mayank H. Shah
Proprietor
Membership Number: 35041
Empanelment Number: 10142

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED
BALANCE SHEET AS AT 31st MARCH 2025

	Previous Year		PROPERTY AND ASSETS		Current Year		
Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.			Vikhroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
1,160,414,468	1,248,168,823	2,408,583,292	TOTAL B/F		-	621,469,341	621,469,341
1,160,414,469	1,248,168,822	2,408,583,291	GRAND TOTAL		-	621,469,341	621,469,341

For and on behalf of Board of Directors of Shushrusha Citizens' Co-operative Hospital Limited

sd/-
Dr.Harish Bhende
Chairman

sd/-
Adv.Sharadchandra Desai
Vice Chairman

sd/-
Dr.Harshad Shah
Dean

sd/-
Mr.Vidyadhar Somani
Treasurer

SHUSHRUSHA CITIZEN CO-OP. HOSP. LTD.
Regd. No. BOM/GNL-114 of 1964
DADAR, MUMBAI-28.

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31st March 2025

Previous Year				Current Year		
Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.	EXPENDITURE	Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
			To Interest			
5,782,641	3,173,036	8,955,677	On Fixed Deposit to Members	5,878,601	958,112	6,836,713
27,280,128	-	27,280,128	On Term Loan	-	-	-
1,017,953	2,717,888	3,735,841	On Overdraft	188	403,010	403,198
2,230	391,428	393,658	On Staturoty Dues	-	-	-
4,484,571	-	4,484,571	Lease on equipment	-	-	-
38,567,523	**6,282,352**	**44,849,875**		**5,878,789**	**1,361,122**	**7,239,911**
			To Salaries and allowances of Staff			
2,347,050	140,661,646	143,008,696	Salaries, Allowances and Ex-gratia	-	148,858,945	148,858,945
-	15,299,962	15,299,962	Salaries to Doctors	-	15,436,953	15,436,953
-	3,685,969	3,685,969	Leave Salary	-	9,498,336	9,498,336
400,790	228,738	629,528	Security and Housekeeping Charges	-	104,146	104,146
-	384,580	384,580	Uniform to Staff	-	259,940	259,940
-	21,992,526	21,992,526	Staff Welfare Expenses	-	28,330,501	28,330,501
174,231	3,400,034	3,574,265	Gratuity	-	27,449,317	27,449,317
2,922,071	**185,653,455**	**188,575,526**		**-**	**229,938,138**	**229,938,138**
			To Contribution to Staff Provident Fund			
51,501	12,413,268	12,464,769	Staff Provident Fund	-	12,640,599	12,640,599
2,063	593,612	595,675	Provident Fund Administration Charges	-	511,460	511,460
144	28,584	28,728	Employers Contribution to L.W.Fund	-	58,500	58,500
53,708	**13,035,464**	**13,089,172**		**-**	**13,210,559**	**13,210,559**
			To Hospital Expenses			
211,405	14,737,271	14,948,676	Medical Expenses		15,264,939	15,264,938
-	16,858,969	16,858,969	Pathology Department Expenses	-	17,743,690	17,743,690
-	20,523,887	20,523,887	Operation Theatre Expenses	-	25,063,535	25,063,535
-	1,493,522	1,493,522	X-Ray Department Expenses	-	1,537,100	1,537,100
-	2,160,786	2,160,786	Physiotherapy Department Expenses	-	2,990,372	2,990,372
4,257	9,383,886	9,388,143	Diet and Food Charges Expenses	-	9,886,200	9,886,200
3,247	211,579,110	211,582,357	Medical Consultant Fees	-	230,748,666	230,748,666
-	3,106,843	3,106,843	Laundry Expenses	-	3,327,754	3,327,754
-	472,784	472,784	Linen and Mattresses Expenses	-	389,246	389,246
-	6,455,815	6,455,815	C.T.Scan Expenses	-	6,110,368	6,110,368
-	1,381,752	1,381,752	Blood Bank Expenses	-	2,951,721	2,951,721
-	20,523,346	20,523,346	Cath Lab Expenses	-	30,112,584	30,112,584
-	96,850	96,850	Ambulance Expenses		153,600	153,600
218,909	**308,774,822**	**308,993,731**		**-**	**346,279,775**	**346,279,775**
			To General Expenses			
-	406,029	406,029	A.G.M. Expenses	-	834,083	834,083
-	89,291	89,291	Other Meeting Expenses	-	61,380	61,380
4,264	58,797	63,061	Conveyance Charges	-	120,018	120,018
5,569,290	913,653	6,482,943	Rent, Rates and Taxes	180,979	2,117,095	2,298,074
-	690,324	690,324	Water Charges	-	787,045	787,045
5,573,554	**2,158,094**	**7,731,648**		**180,979**	**3,919,621**	**4,100,600**
-	-	-	**To Auditors Remuneration**			
-	29,500	29,500	Statutory Audit	-	29,500	29,500
-	472,000	472,000	Internal Audit, Tax Audit & Other Services	-	784,700	784,700
-	**501,500**	**501,500**		**-**	**814,200**	**814,200**
36,164,526	12,543,510	48,708,036	To Depreciation	-	13,215,917	13,215,917
272,281	-	272,281	To Premium on Lease land	-	-	-
83,772,572	**528,949,197**	**612,721,769**	**TOTAL C/F**	**6,059,768**	**608,739,332**	**614,799,100**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31st March 2025

Previous Year				Current Year		
Vikroli Unit Rs.	**Dadar Unit Rs.**	**Grand Total Rs.**	**INCOME**	**Vikroli Unit Rs.**	**Dadar Unit Rs.**	**Grand Total Rs.**
-	**550,775,813**	**550,775,813**	By Hospital Income	-	**604,749,865**	**604,749,865**
-	523,825	**523,825**	By Income from Ambulance	-	**679,725**	**679,725**
32,827	6,071,028	**6,103,855**	By Interest Income	**33,131**	**8,964,612**	**8,997,743**
			By Other Income			
-	3,951	3,951	Dividend Income	-	3,900	3,900
-	86,552	86,552	Miscellaneous Receipts	-	151,405	151,405
-	1,370	1,370	Transfer Fees	-	1,640	1,640
-	63,469	63,469	Donation	-	68,374	68,374
-	27,772	27,772	Liabilities no longer required hence written back	-	6,192,021	6,192,021
930,000	-	930,000	Income from other activity	-	-	-
			Profit on sale of asset	-	73,308	73,308
930,000	**183,114**	**1,113,114**		**-**	**6,490,648**	**6,490,648**
-	23,452,650	23,452,650	**By Conducting Income**	-	30,887,534	30,887,534
-	**23,452,650**	**23,452,650**		**-**	**30,887,534**	**30,887,534**
-	300,000	300,000	**By License Fees**	-	420,000	420,000
-	**300,000**	**300,000**		**-**	**420,000**	**420,000**
			By Extra Ordinary Item			
-	-	-	Profit on transfer of Assets	365,338,088	-	365,338,088
29,718,863	-	29,718,863	Liabilities no longer required hence written back	1,349,872	-	1,349,872
29,718,863	**-**	**29,718,863**		**366,687,960**	**-**	**366,687,960**
94,632,222	**2,536,616**	**97,168,838**	By Excess of Expenditure over Income transferred to Income & Expenditure Appropriation A/c	**-**	**28,357,753**	**28,357,753**
125,313,912	**583,843,046**	**709,156,958**	**TOTAL C/F**	**366,721,091**	**680,550,136**	**1,047,271,227**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31st March 2025

Previous Year				Current Year		
Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.	EXPENDITURE	Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
83,772,572	**528,949,197**	**612,721,769**	**TOTAL B/F**	**6,059,768**	**608,739,332**	**614,799,100**
			To Other Expenses			
2,565,539	9,132,434	11,697,973	Electricity Charges	-	9,517,226	9,517,226
44,948	403,075	448,023	Postage and Telephone Expenses	-	410,228	410,228
126,160	4,425,725	4,551,885	Printing and Stationery Expenses	-	4,071,734	4,071,734
169,696	1,724,631	1,894,327	General Expenses	52,997	1,422,519	1,475,516
-	81	81	Books and Periodicals Expenses	-	25	25
22,481	3,681,924	3,704,405	Bank Charges	4,149	3,509,470	3,513,619
-	2,500	2,500	Professional Tax	-	2,500	2,500
-	1,190,850	1,190,850	Camp and Workshop Expenses	-	52,565	52,565
-	51,549	51,549	Software Programme Charges	-	-	-
-	42,058	42,058	To Loss on Sale of Asset	-	91,411	91,411
936,340	1,588,067	2,524,407	To Legal and Professional Charges	-	1,960,519	1,960,519
256,437	383,419	639,857	To Insurance Charges	-	395,530	395,530
			To Repairs and Maintenance Expenses			
-	961,883	961,883	a) Building	-	26,363,360	26,363,360
5,553,816	14,069,567	19,623,383	b) Equipment	8,400	14,126,813	14,135,213
3,151	5,765,989	5,769,140	c) General	-	6,306,508	6,306,508
-	-	-	To Advances written off		252,367	252,367
-	-	-	To Bad Debts		3,328,031	3,328,031
9,678,568	**43,423,752**	**53,102,321**		**65,546**	**71,810,804**	**71,876,351**
			To Extra Ordinary Items			
-	11,470,096	11,470,096	Transfer to Indigent Patient Fund	-	-	-
5,462,771	-	5,462,771	Inventory write down	-	-	-
26,400,000	-	26,400,000	Compensation for Shop	-	-	-
-	-	-	Legal and Professional Charges	37,200,000	-	37,200,000
-	-	-	Insurance Charges	301,603	-	301,603
-	-	-	Advances written off	2,366,306	-	2,366,306
-	-	-	Bad Debts	9,518,152	-	9,518,152
31,862,771	**11,470,096**	**43,332,867**		**49,386,061**	-	**49,386,061**
-	-	-	**To Excess of Income over expenditure**	311,209,715	-	311,209,715
125,313,912	**583,843,045**	**709,156,958**	**GRAND TOTAL**	**366,721,091**	**680,550,136**	**1,047,271,227**
		924,734,832	To Balance b/f			1,021,903,669
		2,536,615	To Excess of Expenditure over Income			-
		94,632,222	To Excess of Expenditure over Income			-
		-	To Transfer to Indigent Patient Fund			12,681,316
		1,021,903,669	**GRAND TOTAL**			**1,034,584,985**

Place: Mumbai
Date: 13th August 2025

As per our report of even date
Mayank H. Shah
Chartered Accountant

Mayank H. Shah
Proprietor
Membership Number: 35041
Empanelment Number: 10142

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED AS ON 31st March 2025

Previous Year				Current Year		
Vikroli Unit Rs.	**Dadar Unit Rs.**	**Grand Total Rs.**	**INCOME**	**Vikroli Unit Rs.**	**Dadar Unit Rs.**	**Grand Total Rs.**
125,313,912	583,843,046	709,156,958	TOTAL B/F	366,721,091	680,550,136	1,047,271,227
125,313,912	583,843,045	709,156,958	GRAND TOTAL	366,721,091	680,550,136	1,047,271,227
		-	By Excess of Income over Expenditure Vikhroli		311,209,715	
		-	Less : Excess of Expenditure over Income Dadar		28,357,753	282,851,962
		-	By S.B.I Emergency Medical Service fund			1,064,000
		-	By Blood Bank Fund			500,000
		-	By Medical Equip.Depre.Res.Fund			81,197,003
		-	By Golden Jubliee Fund			2,809,575
			Transfer of Vikhroli Funds			
		-	By Hospital Equipment Fund			5,352,994
		-	By Medical Relief Fund			2,768,757
		-	By Medical Equip.Depre.Res.Fund			7,994,900
		-	By Reserve fund for Vikhroli Project			344,089,135
		1,021,903,669	By Balance carried to Balance Sheet			305,956,659
		1,021,903,669	GRAND TOTAL			1,034,584,985

For and on behalf of Board of Directors of Shushrusha Citizens' Co-operative Hospital Limited

sd/-
Dr.Harish Bhende
Chairman

sd/-
Adv.Sharadchandra Desai
Vice Chairman

sd/-
Dr.Harshad Shah
Dean

sd/-
Mr.Vidyadhar Somani
Treasurer

SHUSHRUSHA CITIZEN'S CO-OPERATIVE HOSPITAL LIMITED

Schedule 'D' of Fixed Assets as on 31st March 2025

ASSETS	Gross Block as at 1st April 2024			Additions during the year			Sales / Deductions during the year			Gross Block as at 31st March 2025		
Particulars	Dadar	Vikhroli	Total	Dadar	Vikhroli	Total	Dadar	Vikhroli	Total	Dadar	Vikhroli	Total
	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
LAND AND BUILDING												
1. Land	548,573	-	548,573	-	-	-	-	-	-	548,573	-	548,573
2. Vikhroli Land (Lease Land)	-	3,984,832	3,984,832	-	-	-	-	3,984,832	3,984,832	-	-	-
3. Building	60,846,983	674,788,474	735,635,457	-	-	-	-	674,788,474	674,788,474	60,846,983	-	60,846,983
LIFE SAVING EQUIPT	74,923,643	-	74,923,643	59,000	-	59,000	1,752,978	-	1,752,978	73,229,665	-	73,229,665
PLANT-MACHINERY AND EQUIPMENT												
1. Ventilation Plant	23,260	-	23,260	-	-	-	-	-	-	23,260	-	23,260
2. Air Conditioners	14,178,340	142,444,722	156,623,063	321,251	-	321,251	-	142,444,722	142,444,722	14,499,591	-	14,499,591
3. Refrigerators	724,166	88,220	812,386	24,500	-	24,500	-	88,220	88,220	748,666	-	748,666
4. Lift	6,313,878	8,847,407	15,161,285	-	-	-	-	8,847,407	8,847,407	6,313,878	-	6,313,878
5. Kitchen and Laundry	155,526	-	155,526	-	-	-	-	-	-	155,526	-	155,526
6. Hospital Equipments	164,507,110	43,313,662	207,820,772	6,392,576	-	6,392,576	1,395,364	43,313,662	43,313,662	169,504,322	-	169,504,322
7. EPBX System	1,306,841	-	1,306,841	-	-	-	-	-	-	1,306,841	-	1,306,841
8. Scales and Weighing	58,386	11,700	70,086	-	-	-	-	11,700	11,700	58,386	-	58,386
9. Other Machinery	3,903,170	28,339,863	32,243,033	22,880	-	22,880	-	28,339,863	28,339,863	3,926,050	-	3,926,050
10. Office Equipments	890,999	38,128	929,127	58,056	-	58,056	-	38,128	38,128	949,055	-	949,055
11. Kitchen Utensils	24,378	1,612	25,990	-	-	-	-	1,612	1,612	24,378	-	24,378
12. Urology Equipments	275,549	-	275,549	-	-	-	-	-	-	275,549	-	275,549
13. ICCU Unit Equipments	25,890,621	-	25,890,621	577,533	-	577,533	-	-	-	26,468,154	-	26,468,154
14. Water Cooler	74,191	-	74,191	-	-	-	-	-	-	74,191	-	74,191
15. Water Treatment Plant	64,798	-	64,798	-	-		-	-	-	64,798	-	64,798
16. Television	490,423	32,627	523,050	-	-		-	32,627	32,627	490,423	-	490,423
17. Generator	3,896,123	4,593,288	8,489,411	34,900	-	34,900	-	4,593,288	4,593,288	3,931,023	-	3,931,023
18. Fire Fighting System	885,156	11,202	896,358	-	-		-	11,202	11,202	885,156	-	885,156
19. Heat Ventilation Plants	392,769	-	392,769	-	-		-	-	-	392,769	-	392,769
20. Solar Water Heating System	1,068,944	-	1,068,944	-	-		-	-	-	1,068,944	-	1,068,944
21. C.T.Scan Machines	20,967,208	-	20,967,208	324,028	-	324,028	-	-	-	21,291,236	-	21,291,236
22. O2 Plant	2,976,638	-	2,976,638	-	-	-	-	-	-	2,976,638	-	2,976,638
FURNITURE & FITTINGS												
1. Electrical Fittings	9,867,136	3,214,984	13,082,120	2,478,035	-	2,478,035	-	3,214,984	3,214,984	12,345,171	-	12,345,171
2. Furniture & Fittings	18,887,540	18,935,159	37,822,699	164,197	-	164,197	-	18,935,159	18,935,159	19,051,737	-	19,051,737
3. Computers & System	12,700,572	5,171,481	17,872,053	214,996	-	214,996	-	5,171,481	5,171,481	12,915,568	-	12,915,568
AMBULANCE												
1.AMBULANCE	704,641	-	704,641	-	-	-	-	-	-	704,641	-	704,641
2.CARDIAC AMBULANCE	595,086	-	595,086	-	-	-	-	-	-	595,086	-	595,086
GRAND TOTAL	**428,142,649**	**933,817,361**	**1,361,960,010**	**10,671,952**	**-**	**10,671,952**	**3,148,342**	**933,817,361**	**936,965,703**	**435,666,259**	**-**	**435,666,259**
Previous Year Total	**408,272,146**	**934,089,642**	**1,342,361,788**	**19,916,798**	**-**	**19,916,798**	**46,295**	**272,281**	**318,576**	**428,142,649**	**933,817,361**	**1,361,960,010**

Place: Mumbai
Date: 13th August 2025

As per our report of even date
Mayank H. Shah
Chartered Accountant

Mayank H. Shah
Proprietor
Membership Number: 35041
Empanelment Number: 10142

SHUSHRUSHA CITIZEN'S CO-OPERATIVE HOSPITAL LIMITED

Schedule 'D' of Fixed Assets as on 31st March 2025

Depreciation								Net Block as at 31st March 2025			Net Block
As on 1st April 2024		For the year		Deletions for the year		31st March 2025					As on
Dadar	Vikhroli	Dadar	Vikhroli	Dadar	Vikhroli	Dadar	Vikhroli	Dadar	Vikhroli	Total	Total
Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	Unit	31st March 2024
Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
-	-	-	-	-	-	-	-	548,573	-	548,573	548,573
-	-	-	-	-	-	-	-	-	-	-	3,984,832
57,342,008	264,623,369	350,497	-	-	264,623,369	57,692,505	-	3,154,478	-	3,154,478	413,670,080
63,321,333	-	4,650,130	-	1,752,676	-	66,218,787	-	7,010,878	-	7,010,878	11,602,310
23,259	-	-	-	-	-	23,259	-	1	-	1	1
11,406,812	75,720,967	428,283	-	-	75,720,967	11,835,095	-	2,664,497	-	2,664,498	69,495,285
556,638	47,018	27,948	-	-	47,018	584,586	-	164,080	-	164,080	208,730
4,412,010	4,738,472	285,280	-	-	4,738,472	4,697,290	-	1,616,588	-	1,616,588	6,010,803
155,525	-	-	-	-	-	155,525	-	1	-	1	1
128,822,334	21,678,604	5,626,675	-	1,232,760	21,678,604	133,216,249	-	36,288,075		36,288,073	57,319,835
1,133,458	-	26,007	-	-	-	1,159,465	-	147,376	-	147,376	173,383
52,747	10,341	846	-	-	10,341	53,593	-	4,793	-	4,793	6,998
3,625,002	14,568,843	43,080	-	-	14,568,842	3,668,082	-	257,968		257,969	14,049,190
777,374	38,127	19,781	-	-	38,127	797,155	-	151,900	-	151,900	113,625
24,377	1,612	-	-	-	1,612	24,377	-	1	-	1	1
275,231	-	48	-	-	-	275,279	-	270	-	270	318
23,560,174	-	411,608	-	-	-	23,971,782	-	2,496,373	-	2,496,373	2,330,448
73,160	-	155	-	-	-	73,315	-	876	-	876	1,031
64,798	-	-	-	-	-	64,798	-	-	-	-	-
411,281	12,806	11,871	-	-	12,806	423,152	-	67,271	-	67,271	98,963
3,896,122	4,589,914	5,149	-	-	4,589,914	3,901,271	-	29,752	-	29,752	3,375
761,669	11,202	18,523	-	-	11,202	780,192	-	104,965	-	104,965	123,488
389,934	-	425	-	-	-	390,359	-	2,410	-	2,410	2,835
1,068,943	-	-	-	-	-	1,068,943	-	1	-	1	1
17,186,963	-	590,740	-	-	-	17,777,703	-	3,513,533	-	3,513,533	3,780,245
2,764,801	-	31,776	-	-	-	2,796,577	-	180,061	-	180,061	211,837
8,468,849	1,347,949	147,297	-	-	1,347,949	8,616,146	-	3,729,025	-	3,729,025	3,265,322
16,133,310	7,362,935	283,021	-	-	7,362,935	16,416,331	-	2,635,407	-	2,635,407	14,326,455
12,257,610	4,403,292	201,601	-	-	4,403,292	12,459,211	-	456,358	-	456,358	1,211,154
336,814	-	55,174	-	-	-	391,988	-	312,653	-	312,653	367,827
595,086	-	-	-	-	-	595,086	-	-	-	-	
359,897,622	**399,155,451**	**13,215,915**	**-**	**2,985,436**	**399,155,450**	**370,128,102**	**-**	**65,538,165**	**-**	**65,538,165**	**602,906,947**
347,354,112	**363,050,118**	**12,543,510**	**36,164,526**	**-**	**-**	**359,897,622**	**399,214,644**	**68,245,035**	**534,661,912**	**602,906,947**	**632,016,760**

sd/-
Dr.Harish Bhende
Chairman

sd/-
Adv.Sharadchandra Desai
Vice Chairman

SHUSHRUSHA CITIZEN CO-OP. HOSP. LTD.
Regd. No. BOM/GNL-114 of 1964
DADAR, MUMBAI-28.

sd/-
Dr.Harshad Shah
Dean

sd/-
Mr.Vidyadhar Somani
Treasurer

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule A of Other Liabilities for the year ended 31st March 2025

Previous Year			Particulars	Current Year		
Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
4,338,724	4,746,832	9,085,556	Statutory Dues Payable	-	5,211,799	5,211,799
1,614,069	19,361,729	20,975,798	Staff Salary Payable	-	13,156,619	13,156,619
2,971,110	-	2,971,110	Retention Money Payable	-	1,361,712	1,361,712
3,240	23,001,003	23,004,243	Other Liabilities	-	16,934,419	16,934,419
8,927,143	**47,109,564**	**56,036,707**	**Total**	**-**	**36,664,549**	**36,664,549**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule B of Deposits for the year ended 31st March 2025

Previous Year			Particulars	Current Year		
Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
15,000	36,943	51,943	Telephone	-	51,943	51,943
-	1,508,563	1,508,563	Electricity	-	1,508,563	1,508,563
276,790	-	276,790	Tata Power	-	276,790	276,790
-	333,700	333,700	Municipal Corpn. of Greater Mumbai	-	333,700	333,700
-	6,870	6,870	Dadar Gas Services	-	6,870	6,870
-	8,000	8,000	Sanghi Oxygen	-	8,000	8,000
-	26,000	26,000	Bio-medical Waste	-	26,000	26,000
-	1,310,545	1,310,545	Maharashtra Pollution Control Board	-	211,890	211,890
53,574	118,078	171,652	Mahanagar Gas	-	178,713	178,713
-	2,500	2,500	Vichare Courier	-	2,500	2,500
345,364	**3,351,199**	**3,696,563**	**Total**	**-**	**2,604,969**	**2,604,969**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

Schedule C of Bank Balance as on 31st March 2025

Previous Year			Particulars	Current Year		
Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.		Vikroli Unit Rs.	Dadar Unit Rs.	Grand Total Rs.
399,253	37,227	436,480	Maharashtra State Co-operative Bank Limited	-	454,786	454,786
-	162,095	162,095	State Bank of India	-	1,293,261	1,293,261
9,499,792	4,098,302	13,598,093	Saraswat Co-operative Bank Limited	-	6,608,058	6,608,058
9,899,045	**4,297,623**	**14,196,668**	**Total**	**-**	**8,356,104**	**8,356,104**

sd/-
Dr. Harish Bhende
Chairman

sd/-
Adv.Sharadchandra Desai
Vice Chairman

sd/-
Dr. Harshad Shah
Dean

sd/-
Mr.Vidyadhar Somani
Treasurer

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

Nature of Operations:

Shushrusha Citizens' Co-operative Hospital Limited (hereinafter referred to as "the Hospital") is engaged in providing medical and health care services to its members and citizens including below poverty line. It has been a success in following the model of citizens' participation in healthcare services. It has performed well on a sustained basis for more than 50 years and has been able to provide state-of-the art medical and healthcare services to its members and citizens. The Hospital is Registered under the Maharashtra Co-operative Societies Act, 1960 (herein after referred to as "The Act") on 1st September 1964. The Board of Directors of the hospital has adopted accounts on 13th August 2025.

A. MATERIAL ACCOUNTING POLICIES

1. ACCOUNTING CONVENTIONS

The Hospital maintains its financial statement on an accrual basis following the historical cost convention. Further, the guidance notes, announcement issued by the Institute of Chartered Accountants of India (ICAI) are also considered wherever applicable. The Balance Sheet, statement of Income and expenditure are prepared and presented in the format prescribed in the Act and read with Maharashtra Co-operative Societies Rules, 1961 (herein after referred to as "Rules".

All incomes and expenditures having a material bearing on the financial statements are recognized on accrual basis.

The preparation of the financial statements in conformity with Generally Accepted Accounting Principal requires that the management make estimates, judgements and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accounting estimates could change from period to period. Actual results could differ from these estimates and difference between these actual results and estimates are recognised in the period in which these results are known / have materialized.

The accounting policies as discussed below are consistent with those used in the previous year.

2. REVENUE RECOGNITION

- **Hospital Income:**
  Revenue from the Hospital receipts is recognised once the transaction is posted to the patients' folio in the system.

- **Donation:**
  The amounts received on account of donations are recognised on receipt basis.

- **Conducting Income:**
  Conducting income is recognised based on the terms of contract and when economic benefits associated with the transaction will flow to the Hospital.

- **Interest Income:**
  Interest income is recognised on a time proportion basis taking into account the amount outstanding and the rate applicable.

MAYANK SHAH MUMBAI FCA : 35041 Chartered Accountants

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

- **Dividend Income:**
  Dividend income is recognised when the shareholder's right to receive the payment is established at the Balance Sheet Date.

- **Other Income:**
  Other income is accounted on accrual basis as and when the right to receive arises.

3. **FIXED ASSETS, INTANGIBLE ASSETS UNDER DEVELOPMENT AND CAPITAL WORK IN PROGRESS:**

- **Fixed Assets:**
  Fixed assets are stated at cost, less accumulated depreciation and impairment losses, if any. Cost comprises of the purchase price and any cost attributable for bringing the asset to its present location and in working condition for its intended use. Fixed Assets below the amount of Rs. 10,000/- are fully depreciated during the year of purchase.

- **Intangible Asset under Development**
  Development cost incurred for software, not ready for use are capitalized as intangible assets under development.

- **Capital Work in Progress:**
  Assets in the course of construction are capitalised in the assets under capital work in progress account (CWIP). At the point when an asset is operating at management's intended use, the cost of construction is transferred to the appropriate category of Fixed assets.

4. **BORROWINGS COSTS:**
   General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets is added to the cost of those assets. All other borrowing costs are recognised in Statement of Income and Expenditure in the period in which they are incurred. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale

5. **DEPRECIATION**
   Depreciation has been provided on fixed assets in accordance with the provisions of the Income-tax Rules, 1962, and is computed proportionately with reference to the number of days the asset was put to use by the Hospital during the year.

6. **IMPAIRMENT OF ASSETS**:
   The Hospital assesses at each balance sheet date whether there is any indication that an asset may be impaired. In case of such indication, the Hospital estimates the recoverable amount of the asset. If such recoverable amount of the asset or the recoverable amount of the cash generating unit to which the asset belongs to is less than it's carrying amount, the carrying amount is reduced to its recoverable amount.

   The reduction is treated as an impairment loss and is recognised in the Income and Expenditure. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed, and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost.

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7. INVESTMENTS:

Investments that are readily realisable and intended to be held for not more than a year are classified as a current investment. All other investments are classified as non-current investments. Current Investments are carried at lower of cost and fair value determined on an individual investment basis. Non-current investments are carried at cost. However, the provision for diminution in value is made to recognise a decline other than temporary in the value of non-current investments.

8. INVENTORIES:

Inventories of consumables are stated 'at cost or net realisable value, whichever is lower'. Cost comprises all cost of purchaseand other costs incurred in bringing the inventories to their present location and condition. Stores and spares are valued on 'First–In–First-Out' basis. Due allowance is estimated and made for defective and obsolete items, wherever necessary, based on the past experience of the Hospital. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale. Closing stock of consumables are valued at cost.

9. RETIREMENT BENEFITS

- **Gratuity (Defined Benefit Plan):**

  The Hospital provides for gratuity, a defined benefit retirement plan ("the Gratuity Plan") covering eligible employees. The cost of benefits plan and other post-employment benefits and the present value of such obligations are determined using actuarial valuations.

  In accordance with the Payment of Gratuities Act, 1972, the Gratuity Plan provides a lump sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of employment. Liabilities with regard to the Gratuity Plan are determined by actuarial valuation as of the Balance Sheet date, based upon which, the Hospital contributes all the ascertained liabilities to the LIC Gratuity Fund.

- **Provident Fund (Defined Contribution Plan):**

  The Contribution towards provident fund for employees is made to the regulatory authorities, where the Hospital has no further obligations. Such benefits are classified as Defined Contribution Schemes as the Hospital does not carry any further obligations, apart from the contributions made on a monthly basis.

- **Other Employee Benefits: Compensated Absences:**

  Accumulated compensated absences, which are expected to be availed or encashed within 12 months from the end of the year are treated as short term employee benefits. The obligation towards the same is measured at the expected cost of accumulating compensated absences as the additional amount expected to be paid as a result of the unused entitlement as at the year end.

  Accumulated compensated absences, which are expected to be availed or encashed beyond 12 months from the end of the year are treated as other long term employee benefits. The Hospital's liability is actuarially determined (using the Projected Unit Credit method) at the end of each year. Actuarial losses/ gains are recognised in the Statement of Income and Expenditure in the year in which they arise.

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Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

10. SEGMENT REPORTING

- **Primary Business Segment:**
  The Hospital is primarily engaged in a single business segment of providing medical and health care services to its members and citizens and accordingly, this is only one reportable segment.

- **Geographical Segment:**
  Secondary segmental reporting is based on the geographical location of customers. The Hospital operates solely from the Dadar Unit, which is reported as the only geographical segment for the purpose of segment reporting.

11. PROVISIONS AND CONTIGENT LIABILITIES

- **Provisions:**
  Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance sheet date and are not discounted to its present value.

- **Contingent Liabilities:**
  Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Hospital or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

B. NOTES TO ACCOUNTS

1. Segment Reporting:

The Hospital operates in a single business segment, namely the provision of medical and healthcare services, and within a single geographical segment i.e., Dadar Unit during the current year.

➢ **Revenue by Geographical Segment:**

(Amount in Rs.)

Region	2024-25	2023-24
Dadar Unit	60,47,49,865/-	54,04,42,277/-
Total	**60,47,49,865/-**	**54,04,42,277/-**

➢ **Segment Assets:**

(Amount in Rs.)

Region	2024-25	2023-24
Dadar Unit	6,58,57,165/-	6,82,49,035/-
Vikhroli Unit	-	53,46,61,912/-
Total	**6,58,57,165/-**	**60,29,10,947/-**

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Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

2. Contingent Liabilities:

2.1. The Hospital has the following contingent liabilities, which have not been provided for in the financial statements:

Sl. No.	Assessment Year	Name of Jurisdiction	Status
1.	2007-08	The Income Tax Department has filed an appeal against the ITAT decision in the High Court	Assessing Officer has raised a demand against the Hospital of Rs. 15,75,896/-. The CIT(A) also issued the order in favour of the Department and therefore, the Trust has filed an appeal to the Tribunal and the Tribunal had passed order in favour of the Trust. But the Department has filed an appeal in the High Court against the said order issued by the ITAT. Date of hearing is awaited.
2.	Rejection of 10(23C)	Mumbai ITAT	The Hospital has filed a write petition in the High Court for applicability of Section 10(23C) of Income tax Act, 1961 against the order received from the CCIT. The High Court has partially accepted Hospital's claim and directed CCIT to re-assess the application. CCIT has rejected Section 10(23C) application, and we have filed appeal before ITAT. Subsequently, the ITAT observed that the Ld. CIT(Exemption) did not consider for all the directions given by the High Court and consequently, the ITAT passed the order dated 01st August, 2023 directing the CIT(Exemption) to initiate fresh proceedings, taking into considerations all the directions of the High court. However, no notice from CIT(Exemption) is received and proceeding is still pending for disposal as on 31st March, 2025.
3.	2014-15	CIT(Appeal)	Assessing officer has rejected claim of deduction under section 11 of Income tax Act, 1961 and as a result, an income of the Hospital is charged to tax as normal business income. Hospital has filed appeal before CIT (A) and the written submission is already file before the CIT(A). Proceeding before CIT(A) is still pending for disposal as on 31st March, 2025.
4.	Show cause for rejection of 12A registration	CIT(Exemption)	As an impact of order passed by assessing officer for FY 2014-15, Hospital has received show notice from CIT (Exemption) for rejection of 12A and submission is already filed for the same. Proceeding before CIT (exemption) are pending for disposal as on 31st March, 2025. However, considering amendments in provisions for fresh registration of 12A, latest provisional registration certificate may be considered valid and new notice may not be issued by the department.
5.	2015-16	CIT (Appeal)	The exemption claimed under section 11 of Income Tax Act, 1961 was rejected by the Assessing officer and as a result, an income of Rs. 13,85,820/- is assessed as normal Business Income. An Appeal has been filed before CIT(A) and the written submission for the same is also filed with the CIT(A). Proceeding before CIT(A) is still pending for disposal as on 31st March, 2025. In addition, penalty proceedings are initiated and in

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			response to the same, we have duly filed details reply against the same. Further, the losses of past years have not been adjusted in the computation sheet. Thus, the rectification application is also filed and it is currently pending for disposal before the Assessing Officer. No amount is payable as refunds are adjusted against the demand. Since, the application is pending so long, officer is not likely to pass any order and relief can be expected from CIT(A) only.
6.	2016-17	CIT (Appeal)	The exemption claimed under section 11 of Income Tax Act, 1961 was rejected by the Assessing officer and as a result, an income of Rs. 37,25,274/- is assessed as normal business income. An Appeal has been filed before CIT(A) and the written submission for the same is also already filed before CIT(A). Proceeding before CIT(A) is still pending for disposal as on 31st March, 2025. In addition, penalty proceedings are initiated and in response to the same, we have duly filed details reply against the same. Furthermore, only losses for AY 2008-09 have been adjusted in the computation sheet and not thereafter. Therefore, we've submitted a rectification application with the Assessing Officer letter dated 05th April, 2023. As per income tax portal, there is an outstanding demand of Rs. 2,15,850/-, and for the same, we have filed the response on the portal. Since, the application is pending so long, officer is not likely to pass any order and relief can be expected from CIT(A) only.
7.	2017-18	CIT (Appeal)	The exemption claimed under section 11 of Income Tax Act, 1961 was rejected by the Assessing officer and as a result, an income of Rs. 1,09,88,050/- is assessed as normal business income, leading to demand of Rs. 32,97,243/-. An appeal has been filed before CIT(A) and the submission for the same is already filed with CIT(A). Proceeding before CIT(A) is still pending for disposal as on 31st March, 2025. In addition, Penalty proceedings are initiated and we have duly filed the response against the same. Further, the losses of past years have not been adjusted in the computation sheet. Thus, the rectification application is filed with Assessing Officer dated 31st January, 2020 which is currently pending for disposal before the Assessing Officer. Since, the application is pending so long, officer is not likely to pass any order and relief can be expected from CIT(A) only.

2.2. Claims against Hospital not acknowledge at debt Rs.256.62 Lakhs.

2.3. The Hospital has received a demand from its workers for revision of wages. As the matter is under review and no liability has been acknowledged as at the reporting date, the Hospital is of the view that the outcome of the matter cannot be reasonably estimated at this reporting stage. The demand will be recognized as a liability in the books when the obligation is confirmed and it becomes probable that an outflow of resources will be required to settle the obligation.

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Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

3. Share Capital

The Hospital has issued 4,779 shares (Previous year: 5,470 shares) of Rs. 100 each resulting in an increase in Ordinary Share Capital by Rs. 4,77,900/- (Previous year: Rs. 5,47,000/-).

4. STATUTORY AND OTHER FUNDS

Sl. No.	Particulars	Opening Balance as at 1st April 2024	Add: Additions/ Interest received/ Donation received during the year	Less: Utilized during the year / transferred to Income and Expenditure Appropriation	Closing Balance as at 31st March 2025
i.	**Reserve Funds**				
a.	Reserve Fund	45,60,997/-	7,900/-	-	45,68,897/-
b.	Vikhroli Unit Reserve Fund	34,40,89,135/	-	34,40,89,135/-**	-
	Total (A)	**34,86,50,132/-**	**7,900/-**	**34,40,89,135/-**	**45,68,897/-**
ii.	**Building Repair Funds**				
a.	Renovation & Rehabilitation Fund	76,00,000/-	-	76,00,000/-*	-
b.	Building Repair Fund	1,35,65,012/-	16,56,000/-	1,52,21,012/-*	-
	Total(B)	**2,11,65,012/-**	**16,56,000/-**	**2,28,21,012/-**	-
iii.	**Other Funds**				
a.	Medical Relief Fund	1,14,14,719/-	35,82,544/-	31,69,235/-**	1,18,28,028/-
b.	Hospital Equipment Fund	3,68,81,747/-	39,18,000/-	53,52,994/-**	3,54,46,753/-
c.	Reserve for Bad & Doubtful Debts	97,458/-	-	97,458/-	-
d.	Community Service Reserve Fund	19,50,000/-	-	1,34,123/-*	18,15,877/-
e.	S.B.I Emergency Medical Service Fund	10,64,000/-	-	10,64,000/-**	-
f.	Blood Bank Fund	5,00,000/-	-	5,00,000/-**	-
g.	Golden Jubilee Fund	28,09,575/-	-	28,09,575/-**	-
h.	Medical Equip. Depreciation Reserve Fund	8,91,91,903/-	-	8,91,91,903/-**	-
i.	Staff & Consultant's Welfare Fund	6,30,223/-	8,974/-	7,100/-	6,32,097/-
j.	Indigent Patient Fund	8,38,27,898/-	1,50,26,886/-	21,93,222/-*	9,66,61,562/-
	Total (C)	**22,83,67,523/-**	**2,25,36,404/-**	**10,45,19,610/-**	**14,63,84,317/-**
	Total (A+B+C)	**59,81,82,667/-**	**2,42,00,304/-**	**47,14,29,757/-**	**15,09,53,214/-**

*Utilised towards expenses during the year.

** Transferred to Income and expenditure appropriation account during the year.

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Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

5. **Retirement Benefits**

Effective 1st April 2008, the Hospital has adopted the revised accounting standard on employee benefits issued by the Institute of Chartered Accountants of India. The following table sets out the status of the Gratuity Plan as required under AS 15.

Reconciliation of opening and closing balances of the present value of the defined benefit obligation:

Particulars	F.Y. 2024-25	F.Y. 2023-24
Obligation at period beginning	5,68,43,927/-	5,62,14,061/-
Service Cost	31,44,212/-	30,41,906/-
Interest Cost	40,87,078/-	41,82,326/-
Actuarial (gain) / loss	29,14,955/-	25,97,903/-
Benefits Paid	(60,89,286/-)	(91,92,269/-)
Obligation at period end	**6,09,00,886/-**	**5,68,43,927/-**
Defined benefit obligation liability as at the		
Balance Sheet date is wholly funded by the Hospital		
Change in plan assets		
Plan assets at period beginning, at fair value	91,77,093/-	1,19,47,261/-
Expected return on plan assets	6,59,833/-	8,88,876/-
Actuarial (gain) / loss	4,49,203/-	(3,81,874/-)
Contributions	1,33,94,060/-	59,15,099/-
Benefits Paid	(60,89,286/-)	(91,92,269/-)
Plan assets at period end, at fair value	**1,75,90,903/-**	**91,77,093/-**
Reconciliation of present value of the obligation and the fair value of the plan assets		
Fair value of plan assets at the end of the period	1,75,90,903/-	91,77,093/-
Present value of the defined benefit obligations at the end of the period	6,09,00,886/-	5,68,43,927/-
Net (Liability)/Asset recognized in the Balance Sheet	**(4,33,09,983/-)**	**(4,76,66,834/-)**
Assumptions		
Discount Rate	6.73%	7.19%
Escalation Rate for Salary	3.50%	3.50%

Reconciliation of opening and closing balances of Actuarial Valuation of the Sick Leave (SL) and Privilege leave (PL):

Particulars	F.Y. 2024-25	F.Y. 2023-24
Current Liabilities	36,89,811/-	34,47,971/-
Non-Current Liabilities	1,89,53,159/-	1,73,47,922/-
Total SL & PL Liabilities	**2,26,42,970/-**	**2,07,95,893/-**

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Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

6. **Property tax:**
The Property Tax dues outstanding on the last day of the financial year for Dadar Unit - Building is Nil (Previous year Rs.8,40,196/-).

7. The Management has represented that they have received communications from their vendors regarding their registration under the Micro, Small and Medium Enterprises Development (MSMED) Act, 2006 and timely payments have been made to these vendors as required under the provisions of the Act. The auditors have placed reliance on the representations made by the management in this regard.

8. During the year the Hospital has written back Rs. 44,77,657/- which are unclaimed by patients. These amounts were outstanding for more than 3 years hence it has been written back.

Extra-Ordinary Item

9. **Transfer of Vikhroli Unit**
During the previous financial year, the Hospital entered into an Agreement for Sale ('AFS') for the transfer of its Vikhroli Unit on an 'as is where is' basis and as a 'going concern' on 29th December 2023 with M/s. Sea View Management Pvt. Ltd. ('Buyer').

Rs. 44.40 Crores was received from the Buyer. Rs. 45.60 Crores were directly paid by Buyer to M/s. Saraswat Bank as part of AFS. The assets having value of Rs. 53.46 Crores were transferred to Buyer. The Deed of assignment Lease of Land and Deed of Conveyance were registered on 2nd September, 2024, thereby completing the formal transfer of the Vikhroli Unit.

As per Clause 4 of the AFS, the break-up of the purchase price and its reconciliation with the Income and Expenditure Account (I&E) of the Vikhroli Unit:

Sl. No.	Particulars	Amount (Rs. in Crores)
1.	Total purchase price as per Letter of Intent	90.00
2.	Less: Book value of Assets transferred to Buyer	(53.47)
3.	Gross Surplus on transfer of Vikhroli unit as per I&E (A)	36.53
4.	Add: Income credited to I&E - Liabilities no longer required hence written back - Interest income **Sub-total (B)**	 0.13 0.003 **0.133**
5.	Less: Expenditure debited to I&E - Legal and Professional fees - Advances written off - Bad debts - Interest on Fixed deposits to Members - Other expenses **Sub-total (C)**	 (3.72) (0.24) (0.95) (0.59) (0.05) **(5.55)**
6.	**Net Surplus of Vikhroli unit (A+B-C)**	**31.12**

MAYANK H. SHAH MUMBAI FCA : 35041 Chartered Accountants

Schedule 'E' of Notes on Accounts for the Financial Year ended 31st March 2025

10. STATUTORY FUNDS

Statutory Funds as per Bye-laws of the Hospital:

a. Statutory Reserve Fund
b. Medical Relief Fund
c. Staff & Consultant Welfare Fund
d. Community Service Reserve Fund

The above funds are statutorily required to be created as per the Bye-Laws of the Hospital. In Addition to above, there are other funds earmarked by the Hospital for various purposes. The Hospital has to earmark corresponding investments for the funds earmarked.

11. Previous year figures have been regrouped / rearranged wherever necessary to correspond with the figures of the current year.

For **Mayank H. Shah**
Chartered Accountant

MAYANK H. SHAH
MUMBAI
FCA : 35041
Chartered Accountants

Mayank H. Shah
Proprietor
Membership No. 35041
Empanelment No. 10142

Place: Mumbai
Date:13th August 2025

For and on behalf of the Board of Directors
Shushrusha Citizen's Co-Operative Hospital Limited

Dr. Harish Bhende
Chairman

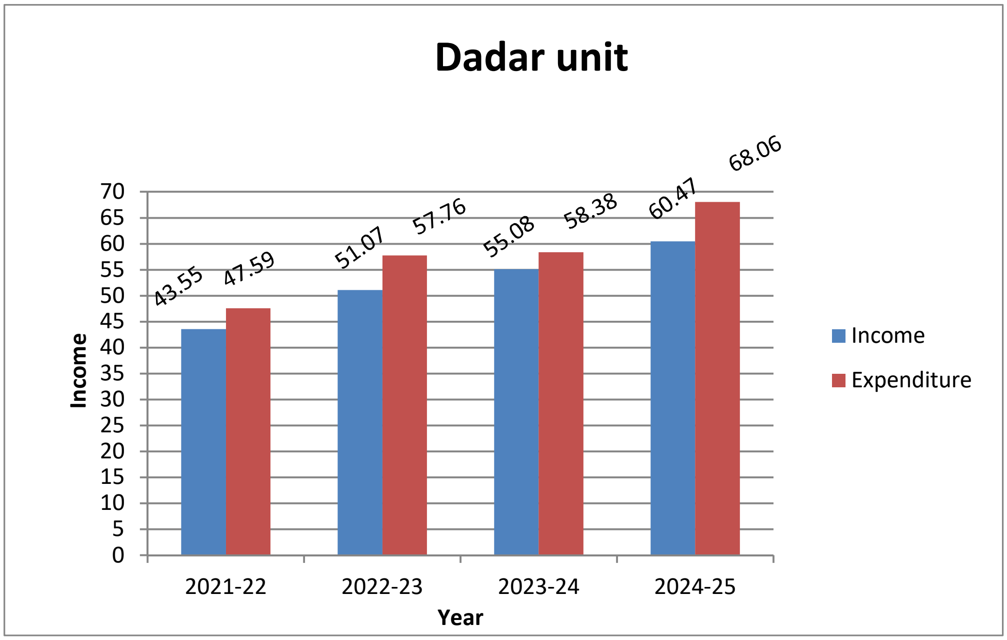
Adv. Sharadchandra Desai
Vice Chairman

Dr. Harshad Shah
Dean

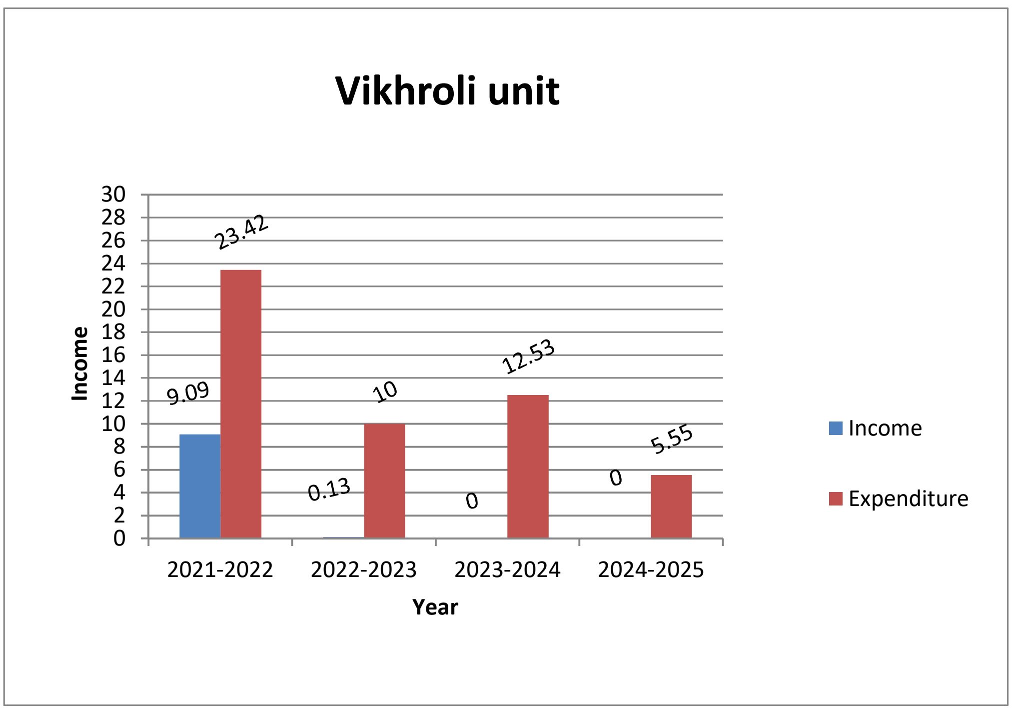
Mr. VidyadharSomani
Treasurer

FINANCIAL PERFORMANCE - HOSPITAL INCOME AND EXPENDITURE OVER PAST 4 YEARS

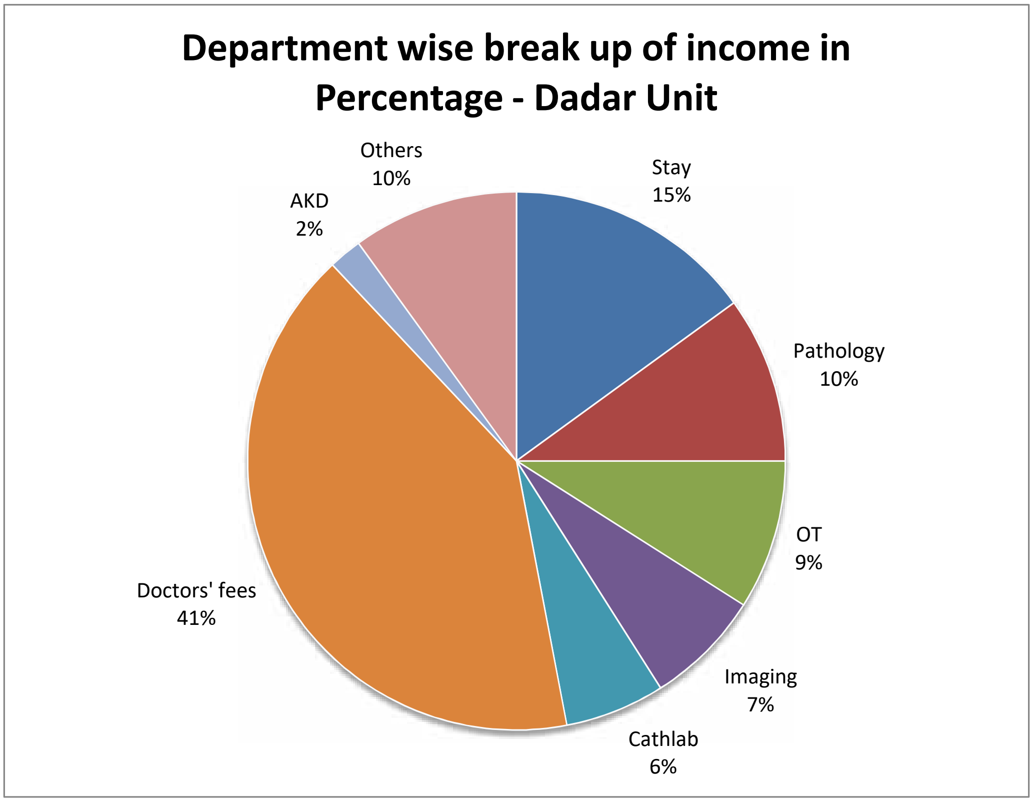
RS. IN CRORES

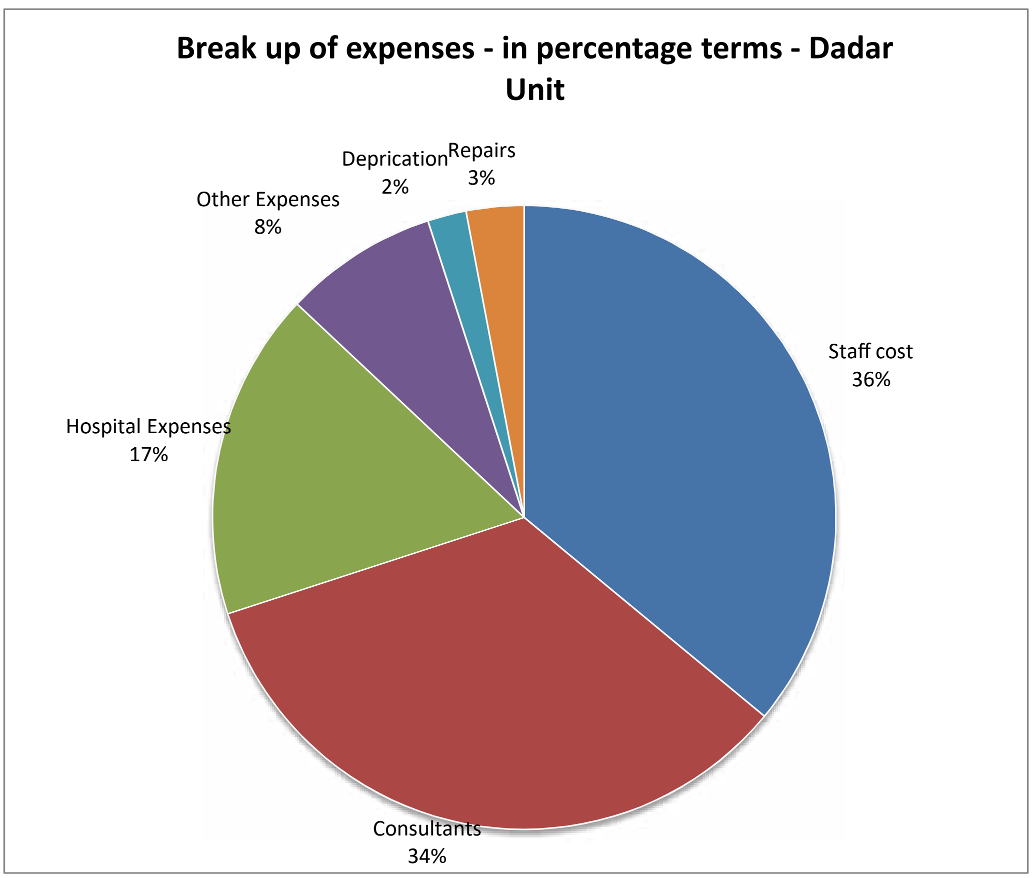


Hospital income increased by 9.79% from Rs.55.08 crores to Rs.60.47 crores.
Hospital expenditure increased by 16.58% from Rs.58.38 crores to Rs.68.06 crores.



There is no income during current year due to closure of hospital.
Hospital expenditure decreased by 55.71% from Rs.12.53 crores to Rs.5.55 crores.


Department wise break up of income in Percentage - Dadar Unit
Others 10%
Stay 15%
AKD 2%
Pathology 10%
OT 9%
Doctors' fees 41%
Imaging 7%
Cathlab 6%


Break up of expenses - in percentage terms - Dadar Unit
Depriciation 2%
Repairs 3%
Other Expenses 8%
Staff cost 36%
Hospital Expenses 17%
Consultants 34%

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

LIST OF DONORS DURING FROM APRIL 2024 TO MARCH 2025

GENERAL DONATIONS BELOW RS.10,000/-

R.NO.	DATE	NAME OF DONOR	Amount(Rs.)
112	15/06/2024	Bharati Bharadwa	10,000
113	17/06/2024	Dr Roopa K. Sharma	5,000
115	26/07/2024	Madhav Govind Deshpande	200
116	21/08/2024	Lakshmishobha S Hoskote	1,000
117	14/10/2024	Alhad Mahav Raje	1,000
126	05/03/2025	Saraswat Co-Op Bank Ltd	10,000
130	29/03/2025	Madhav Athavale	1,000
		Ganpati Box (Front)	40,174
		Total Rs.	**68,374**

GENERAL DONATIONS ABOVE RS.10,000/- TRANSFERRED TO MEDICAL RELIEF FUND

R.NO.	DATE	NAME OF DONOR	Amount(Rs.)
102	01/04/2024	Adv Tushar C. Deshpande	20,000
104	04/05/2024	Varsha Mohan Dandavate	11,000
106	09/05/2024	Ashish Kacholia	2,500,000
108	10/05/2024	Vikas S. Mhatre	11,000
109	20/05/2024	Shree Swati Investment	150,000
110	31/05/2024	Rajiv Ambrish Agarwal	400,000
114	26/07/2024	Benkuverben & H.J. Udani Ch.Trust	15,000
118	14/10/2024	Jaya Janardhan Dalvi	25,000
119	30/11/2024	Madhuri S Naware	100,000
120	30/11/2024	Mehul Dhakaan	21,000
122	05/12/2024	Abhay Deshmukh	35,000
125	13/01/2025	Benkuverben & H.J. Udani Ch.Trust	15,000
128	29/03/2025	Seva Mission Charitable Trust	30,000
		Total Rs.	**3,333,000**

DONATION FOR HOSPITAL EQUIPMENT FUND

R.NO.	DATE	NAME OF DONOR	Amount(Rs.)
103	19/04/2024	Harris Brushes India Pvt.Ltd.	668,000
105	06/05/2024	Govind Keshav Bhide	300,000
107	10/05/2024	Meena Bhalchandra Agarkar	500,000
111	07/06/2024	Alchemy Capital Management Pvt Ltd	1,450,000
123	10/01/2025	Adv. Sharadchandra S. Desai	200,000
124	10/01/2025	Clayrich Advisory Llp	500,000
127	29/03/2025	Bai Laxmibai Narayan Dabholkar Ch.Trust	200,000
129	29/03/2025	Madhav Athavale	100,000
		Total Rs.	**3,918,000**

DONATION FOR BUILDING REPAIR FUND

R.NO.	DATE	NAME OF DONOR	Amount(Rs.)
121	30/11/2024	Nobel Medicals	1,500,000
136	31/03/2025	Sangeeta Vikas Mhatre	11,000
		Total Rs.	**1,511,000**
		GRAND TOTAL RS.	**8,830,374**

SHUSHRUSHA CITIZENS' CO-OPERATIVE HOSPITAL LIMITED

HOSPITAL WORKING

QUANTITATIVE DATA	(No in Units)	(No in Units)
MAIN HOSPITAL	**2023-24**	**2024-25**
Consultation	34420	31990
Admissions	5505	5559
Operations	2379	2318
X' Ray (Films)	11400	12525
Path Dept. Investigation	171,909	183,310
Death	195	201
Health Check-up	142	164

DEATH CASES :

	Main Hospital	
Age	**No. of Deaths**	**Death Within 24hrs of admission**
0 - 20 Years	0	0
21 - 40 Years	8	2
41 - 60 Years	33	9
61 - 80 Years	100	17
81 And Above	60	8
Total	**201**	**36**

Detail - Reason of Death :

Neuro	11	1
Renal	26	4
Cardiac	68	20
Respiratory	70	5
Onco	16	3
Others	10	3
Total	**201**	**36**

"Self sufficiency in health care by self participation"

रुग्णानां व्याधिनाशाय । क्षिप्रंचारोग्य हेतवे ॥ शुश्रूषा सुश्रुता भूयात । स्वया निष्काम सेवया ॥

If Undelivered Please Return to:

SHUSHRUSHA

SHUSHRUSHA CITIZENS' CO-OP HOSPITAL LTD.

698-B, Ranade Road, Dadar, Mumbai - 400 028

Contact: 20840283 / 66286100 | EMS : 66286164

E-mail

shushrushahospital@yahoo.com, shushrushahospital@gmail.com, dean@shushrushahospital.org

www.shushrushahospital.org